

TRANSPORT

Budget summary

R million	2024/25				2025/26	2026/27
	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total	Total
MTEF allocation						
Administration	526.2	15.3	3.6	545.0	576.4	603.0
Integrated Transport Planning	91.4	–	0.3	91.7	95.5	100.7
Rail Transport	56.3	19 433.5	0.1	19 490.0	20 360.7	21 294.6
Road Transport	133.0	43 594.3	1.0	43 728.3	48 037.8	48 816.6
Civil Aviation	220.0	113.8	0.6	538.5	567.2	364.4
Maritime Transport	141.9	47.1	0.5	189.4	195.2	430.4
Public Transport	351.5	15 686.4	0.3	16 038.3	17 021.7	16 967.4
Subtotal	1 520.3	78 890.6	6.3	80 621.1	86 854.5	88 577.1
Direct charge against the National Revenue Fund						
International Oil Pollution Compensation Funds	–	13.1	–	13.1	13.7	14.3
Total expenditure estimates	1 520.3	78 903.7	6.3	80 634.3	86 868.2	88 591.5

Executive authority: Minister of Transport
 Accounting officer: Director-General of Transport
 Website: www.transport.gov.za

The Estimates of National Expenditure is available at www.treasury.gov.za. Additional tables in Excel format can be found at www.treasury.gov.za and www.vulekamali.gov.za.

Vote purpose

Lead the provision of an integrated, sustainable, reliable and safe transport system through planning, developing, coordinating, promoting and implementing transport policies, regulations and strategies.

Mandate

The Constitution identifies the legislative responsibilities of the national, provincial and local levels of government for all modes of transport, with associated infrastructure and operational requirements. The Department of Transport is responsible for the legislation and policies for rail, pipelines, roads, airports, harbours and the intermodal operations of public transport and freight. Accordingly, it conducts sector research, formulates legislation and policy to set the strategic directions of subsectors, assigns responsibilities to public entities, regulates by setting norms and standards, and monitors implementation.

Selected performance indicators

Table 40.1 Performance indicators by programme and related priority

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Lane kilometres of surfaced roads rehabilitated per year (km)	Road Transport	Priority 2: Economic transformation and job creation	1 372	2 053	1 313	2 739	3 177	3 977	4 200
Lane kilometres of roads resealed per year (km)	Road Transport		2 006	5 429	1 633	3 712	4 305	5 105	5 300
Kilometres of roads re-gravelled per year (km)	Road Transport		4 035	6 695	5 265	5 500	6 105	7 750	8 000
Square kilometres of blacktop patching on roads (including pothole repairs) per year (m ²)	Road Transport		1 158 366	1 239 500	1 820 389	1 784 880	2 141 856	2 527 390	2 700 000
Kilometres of gravel roads bladed per year (km)	Road Transport		352 233	604 250	338 334	764 376	840 814	933 214	950 000

Table 40.1 Performance indicators by programme and related priority (continued)

Indicator	Programme	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Total number of municipalities with integrated public transport networks facilitated at the construction phase	Public Transport	Priority 5: Spatial integration, human settlements and local government	10	10	10	10	10	10	10
Average number of weekday bus rapid transit passenger trips per year: Rea Vaya (Johannesburg)	Public Transport		27 500	29 805	38 133	40 000	51 219	95 083	96 985
Average number of weekday bus rapid transit passenger trips per year: MyCiTi (Cape Town)	Public Transport		34 000	35 000	67 011	66 438	73 180	87 847	91 276
Average number of weekday bus rapid transit passenger trips per year: Leeto la Polokwane (Polokwane)	Public Transport		– ¹	131	3 105	9 743	10 000	10 000	10 000
Average number of weekday bus rapid transit passenger trips per year: Yarona (Rustenburg)	Public Transport		– ¹	– ¹	3 098	19 000	16 416	17 573	17 573
Number of single ticketing systems for all government-subsidised public transport operators implemented and monitored on an ongoing basis	Public Transport		1	2	2	2	3	6	6
Average number of weekday bus rapid transit passenger trips per year: GO George (George)	Public Transport		13 500	14 006	21 607	24 692	26 018	30 000	30 938
Average number of weekday bus rapid transit passenger trips per year: A Re Yeng (Tshwane)	Public Transport		2 950	3 500	8 179	26 940	42 221	45 734	57 432
Average number of weekday bus rapid transit passenger trips per year: Libhongolethu (Nelson Mandela Bay)	Public Transport		2 100	2 275	4 327	6 000	5 925	6 464	7 016
Average number of weekday bus rapid transit passenger trips per year: Harambee (Ekurhuleni)	Public Transport		3 500	3 700	8 821	13 977	20 162	25 572	44 924

1. No historical data available.

Expenditure overview

Over the medium term, the department will continue to focus on creating an enabling environment for economic activity by maintaining South Africa's road network; facilitating integrated road-based public transport networks; and investing in critical infrastructure to revitalise and turn around passenger rail services.

Expenditure is expected to increase at an average annual rate of 4.2 per cent, from R78.3 billion in 2023/24 to R88.6 billion in 2026/27. Transfers and subsidies, mainly for transport public entities, account for an estimated 97.9 per cent (R250.7 billion) of the department's expenditure, increasing at an average annual rate of 4.2 per cent, from R76.7 billion in 2023/24 to R86.7 billion in 2026/27. Transfers to the *provincial roads maintenance grant*, the *public transport operations grant*, the *public transport network grant* and the *rural roads asset management systems grant* are intended to fund other spheres of government with concurrent transport functions.

Cabinet has approved reductions to the department's budget amounting to R20.3 billion over the medium term. Of this: R17.4 billion is effected in the national sphere on transfers to public entities, including the South African National Roads Agency and the Passenger Rail Agency of South Africa; R2.7 billion in the provincial sphere on transfers to the *provincial roads maintenance grant*; and R237.9 million in the municipal sphere on transfers to the *public transport network grant*. Accordingly, targets for roads rehabilitated, resealed and re-gravelled in provinces, and for passenger trips for integrated public transport services across various municipalities, have been reduced. To minimise the impact of these reductions, the department, through its implementing agencies, will aim to improve efficiencies and contract management to ensure value for money on services rendered by the private sector.

Maintaining South Africa's road network

By investing in South Africa's road networks, the department ensures that passengers and freight carriers have adequate access to safe roads. Of the R140.6 billion over the medium term allocated to the *Road Transport* programme to fund the construction, upgrading and maintenance of national and provincial road networks, R86.8 billion is allocated to the South African National Roads Agency. Of this amount, R53.3 billion is to be spent on maintaining the national non-toll network, R4.1 billion on the N2 Wild Coast project, R3 billion on the R573 (Moloto Road) development corridor and R2.3 billion on the Gauteng freeway improvement project. The agency is set to receive an additional R81.4 million over the MTEF period to pilot a single ticketing system for public transport in Gauteng that will allow commuters to access all public transport facilities with a single pass.

The *provincial roads maintenance grant* is set to receive allocations amounting to R51.8 billion over the period ahead. The grant prioritises different elements of strategies to preserve road assets, including maintenance and refurbishment. The road maintenance component of the grant provides funds to provincial transport departments to maintain and preserve the provincial road network, whereas the refurbishment and rural bridges component of the grant provides for the refurbishment of roads and the construction of 96 rural bridges in 2024/25 and 2025/26. Provinces are also expected use the grant to rehabilitate 11 354 lane kilometres, reseal 14 710 lane kilometres, re-gravel 21 855 kilometres and blacktop-patch 7 369 246 square metres.

Facilitating integrated road-based public transport networks

The department disburses the *public transport network grant* to municipalities to carry out required infrastructure projects and cover indirect costs of bus rapid transit services in Cape Town, Ekurhuleni, George, Johannesburg, Nelson Mandela Bay, Polokwane, Rustenburg and Tshwane. Funding from the grant is expected to lead to an increase in the number of weekday passenger trips on bus rapid transit services from a combined 245 141 in 2024/25 to 356 144 in 2026/27. Transfers to the grant are set to increase from R6.2 billion in 2023/24 to R7.6 billion in 2026/27.

Allocations to the *public transport operations grant*, which subsidises road based public transport services are expected to increase from R7.4 billion in 2023/24 to R8.5 billion in 2026/27. These services are provided by provincial departments of transport.

Investing in critical infrastructure to revitalise passenger rail services

In consultation with the department, the Passenger Rail Agency of South Africa has adopted a priority corridor strategy to recover rail services and increase commuter numbers. To achieve this, interventions in the *Rail Transport* programme over the medium term include maintaining, recovering and renewing the agency's rolling stock fleet, modernising rail infrastructure, rolling out new train sets to priority corridors and increasing rail passenger trips and freight. Accordingly, transfers from the programme to the agency amount to an estimated R60.7 billion over medium term. These funds will also be used to continue the agency's rolling stock renewal drive.

As a result of Cabinet-approved reductions, transfers to the agency for capital expenditure are set to decrease at an average annual rate of 0.7 per cent, from R12.9 billion in 2023/24 to R12.7 billion in 2026/27. Transfers to the agency for operational expenditure, however, are set to increase at an average annual rate of 4.1 per cent, from R7.5 billion in 2023/24 to R8.5 billion in 2026/27, as more commuter lines become operational. The agency will explore contractual exit clauses if necessary to mitigate the risk these reductions might pose to the fulfilment of some of its contracts.

Expenditure trends and estimates

Table 40.2 Vote expenditure trends and estimates by programme and economic classification

Programmes												
1. Administration												
2. Integrated Transport Planning												
3. Rail Transport												
4. Road Transport												
5. Civil Aviation												
6. Maritime Transport												
7. Public Transport												
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2023/24		2026/27									
R million												
Programme 1	384.3	439.6	473.1	527.3	11.1%	0.6%	545.0	576.4	603.0	4.6%	0.7%	
Programme 2	57.6	64.7	78.5	91.0	16.5%	0.1%	91.7	95.5	100.7	3.4%	0.1%	
Programme 3	9 584.3	16 768.2	19 971.6	20 592.9	29.0%	22.7%	19 490.0	20 360.7	21 294.6	1.1%	24.4%	
Programme 4	31 460.0	34 123.7	59 735.8	42 047.3	10.2%	56.8%	43 728.3	48 037.8	48 816.6	5.1%	54.6%	
Programme 5	2 642.2	546.0	414.0	317.5	-50.7%	1.3%	538.5	567.2	364.4	4.7%	0.5%	
Programme 6	135.8	115.6	147.3	263.6	24.8%	0.2%	189.4	195.2	430.4	17.7%	0.3%	
Programme 7	12 809.6	12 845.5	13 722.9	14 442.7	4.1%	18.3%	16 038.3	17 021.7	16 967.4	5.5%	19.3%	
Subtotal	57 073.8	64 903.3	94 543.2	78 282.4	11.1%	100.0%	80 621.1	86 854.5	88 577.1	4.2%	100.0%	
Direct charge against the National Revenue Fund	-	3.4	1.5	12.6	0.0%	0.0%	13.1	13.7	14.3	4.5%	0.0%	
International Oil Pollution Compensation Funds	-	3.4	1.5	12.6	0.0%	0.0%	13.1	13.7	14.3	4.5%	0.0%	
Total	57 073.8	64 906.6	94 544.8	78 295.0	11.1%	100.0%	80 634.3	86 868.2	88 591.5	4.2%	100.0%	
Change to 2023 Budget estimate				-			(6 084.2)	(7 283.8)	(6 974.0)			
Economic classification												
Current payments	1 078.3	1 099.2	1 179.8	1 541.8	12.7%	1.7%	1 520.3	1 578.1	1 877.9	6.8%	1.9%	
Compensation of employees	471.5	479.6	505.3	557.5	5.7%	0.7%	571.6	596.8	624.1	3.8%	0.7%	
Goods and services ¹	606.8	558.2	674.5	984.2	17.5%	1.0%	948.6	981.4	1 253.8	8.4%	1.2%	
<i>of which:</i>					0.0%	0.0%				0.0%	0.0%	
Advertising	9.6	23.5	24.7	22.6	32.9%	0.0%	25.5	27.7	29.1	8.7%	0.0%	
Communication	54.6	65.2	87.5	77.5	12.4%	0.1%	96.5	101.7	106.5	11.2%	0.1%	
Consultants: Business and advisory services	233.3	196.3	241.6	497.2	28.7%	0.4%	449.6	452.5	702.1	12.2%	0.6%	
Infrastructure and planning services	62.6	43.1	57.2	88.1	12.0%	0.1%	92.6	96.9	101.3	4.8%	0.1%	
Operating leases	89.8	110.4	111.4	68.3	-8.7%	0.1%	76.6	80.1	83.8	7.0%	0.1%	
Travel and subsistence	18.5	35.9	62.4	86.7	67.3%	0.1%	76.5	81.9	84.7	-0.8%	0.1%	
Transfers and subsidies¹	53 659.1	63 763.6	69 617.3	76 744.9	12.7%	89.5%	78 903.7	85 064.9	86 706.7	4.2%	97.9%	
Provinces and municipalities	21 714.4	24 341.8	25 883.8	29 029.5	10.2%	34.2%	32 002.0	34 174.8	33 482.0	4.9%	38.5%	
Departmental agencies and accounts	21 045.3	22 387.6	23 433.5	26 702.8	8.3%	31.7%	27 014.2	30 111.7	31 493.4	5.7%	34.5%	
Foreign governments and international organisations	14.2	14.9	17.9	35.6	35.7%	0.0%	37.2	38.8	40.6	4.5%	0.0%	
Public corporations and private enterprises	10 609.5	16 669.5	19 858.5	20 451.8	24.5%	22.9%	19 354.0	20 220.7	21 148.1	1.1%	24.3%	
Non-profit institutions	28.2	29.8	32.1	33.5	5.8%	0.0%	35.0	36.5	38.2	4.5%	0.0%	
Households	247.4	320.0	391.5	491.7	25.7%	0.5%	461.3	482.3	504.4	0.9%	0.6%	
Payments for capital assets	11.0	43.7	11.0	8.3	-8.9%	0.0%	6.3	6.6	6.9	-6.1%	0.0%	
Buildings and other fixed structures	-	38.4	0.1	-	0.0%	0.0%	-	-	-	0.0%	0.0%	
Machinery and equipment	7.7	5.3	10.9	8.3	2.8%	0.0%	6.3	6.6	6.9	-6.1%	0.0%	
Software and other intangible assets	3.4	-	-	-	-100.0%	0.0%	-	-	-	0.0%	0.0%	
Payments for financial assets	2 325.4	0.1	23 736.6	-	-100.0%	8.8%	204.0	218.6	-	0.0%	0.1%	
Total	57 073.8	64 906.6	94 544.8	78 295.0	11.1%	100.0%	80 634.3	86 868.2	88 591.5	4.2%	100.0%	

1. Tables with expenditure trends, annual budget, adjusted appropriation and audited outcome are available at www.treasury.gov.za and www.vulekamali.gov.za.

Transfers and subsidies expenditure trends and estimates

Table 40.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Households											
Social benefits											
Current	2 890	2 067	2 205	256	-55.4%	–	267	279	292	4.5%	–
Employee social benefits	2 890	2 067	2 205	256	-55.4%	–	267	279	292	4.5%	–
Other transfers to households											
Current	244 505	317 927	389 283	491 482	26.2%	0.5%	461 047	482 033	504 148	0.9%	0.6%
Bursaries for non-employees	10 526	9 542	11 135	12 815	6.8%	–	13 391	13 991	14 632	4.5%	–
Taxi recapitalisation	233 979	308 385	378 148	478 667	26.9%	0.5%	447 656	468 042	489 516	0.7%	0.6%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	10 979 120	11 615 795	12 129 106	9 414 539	-5.0%	16.7%	9 003 440	9 371 901	9 802 441	1.4%	11.5%
Transport Education and Training Authority	1 368	1 443	1 515	1 582	5.0%	–	1 653	1 727	1 806	4.5%	–
Railway Safety Regulator	82 045	69 657	72 874	76 086	-2.5%	0.1%	79 503	83 065	86 871	4.5%	0.1%
Road Traffic Management Corporation	240 606	217 322	224 179	220 104	-2.9%	0.3%	196 991	204 264	215 172	-0.8%	0.3%
South African National Roads Agency: Gauteng freeway improvement project	3 130 062	3 564 332	4 404 436	1 330 915	-24.8%	4.7%	724 033	756 470	791 127	-15.9%	1.1%
South African National Roads Agency	7 204 024	7 285 029	7 186 139	7 494 490	1.3%	11.1%	7 689 510	7 992 801	8 358 905	3.7%	9.6%
Road Traffic Infringement Agency: Operations	88 214	8 648	9 068	9 468	-52.5%	–	10 024	10 293	10 765	4.4%	–
Cross-Border Road Transport Agency	38 500	–	–	–	-100.0%	–	–	–	–	–	–
Road Traffic Infringement Agency: AARTO roll out	–	150 798	–	143 529	–	0.1%	149 844	156 737	163 917	4.5%	0.2%
South African National Roads Agency: Single ticketing for public transport	–	–	–	10 000	–	–	20 000	30 000	31 374	46.4%	–
South African Civil Aviation Authority: Operations	–	277 600	187 900	85 801	–	0.2%	87 406	90 075	93 906	3.1%	0.1%
South African Civil Aviation Authority	145 079	–	–	–	-100.0%	0.1%	–	–	–	–	–
South African Civil Aviation Authority: Flight inspection unit	10 400	–	–	–	-100.0%	–	–	–	–	–	–
Ports Regulator of South Africa Capital	38 822	40 966	42 995	42 564	3.1%	0.1%	44 476	46 469	48 598	4.5%	0.1%
South African National Roads Agency: Non-toll network	10 066 178	10 771 851	11 304 400	17 288 225	19.8%	18.7%	18 010 809	20 739 807	21 690 931	7.9%	23.7%
South African National Roads Agency: Moloto Road upgrade	8 226 129	8 793 798	8 863 142	15 122 974	22.5%	15.5%	15 748 318	18 375 956	19 218 782	8.3%	20.9%
South African National Roads Agency: N2 Wild Coast project	785 049	843 928	885 826	923 794	5.6%	1.3%	965 281	1 008 526	1 054 731	4.5%	1.2%
South African National Roads Agency: KwaZulu-Natal flood damage to toll roads	1 055 000	1 134 125	1 190 432	1 241 457	5.6%	1.8%	1 297 210	1 355 325	1 417 418	4.5%	1.6%
South African National Roads Agency: KwaZulu-Natal flood damage to toll roads	–	–	365 000	–	–	0.1%	–	–	–	–	–
Foreign governments and international organisations											
Current	14 245	14 923	17 943	35 577	35.7%	–	37 175	38 840	40 619	4.5%	–
African Civil Aviation Commission	4 043	3 097	3 661	6 707	18.4%	–	7 008	7 322	7 657	4.5%	–
International Civil Aviation Organisation	3 653	3 361	4 048	5 795	16.6%	–	6 055	6 326	6 616	4.5%	–
Cospas-Sarsat programme	880	798	844	682	-8.1%	–	713	745	779	4.5%	–
Southern African Development Community: International Civil Aviation Organisation mission	–	158	87	78	–	–	82	86	90	4.9%	–
Southern African Development Community Aviation Safety Organisation	4 492	3 026	6 935	7 232	17.2%	–	7 557	7 896	8 258	4.5%	–
International Maritime Organisation	729	739	418	2 063	41.4%	–	2 156	2 252	2 355	4.5%	–
Indian Ocean memorandum of understanding	448	372	408	456	0.6%	–	476	497	520	4.5%	–
International Oil Pollution Compensation Funds	–	3 372	1 542	12 564	–	–	13 128	13 716	14 344	4.5%	–
Provinces and municipalities											
Municipal bank accounts											
Current	108 436	109 885	115 022	115 461	2.1%	0.2%	120 646	126 051	131 826	4.5%	0.2%
Municipal agencies and funds	–	15	2	–	–	–	–	–	–	–	–
Rural roads asset management systems grant	108 436	109 870	115 020	115 461	2.1%	0.2%	120 646	126 051	131 826	4.5%	0.2%
Capital	4 389 070	5 174 533	6 012 892	6 194 045	12.2%	8.3%	7 473 434	8 084 074	7 619 281	7.1%	9.0%
Public transport network grant	4 389 070	5 174 533	6 012 892	6 194 045	12.2%	8.3%	7 473 434	8 084 074	7 619 281	7.1%	9.0%

Table 40.3 Vote transfers and subsidies trends and estimates (continued)

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R thousand											
Provincial revenue funds											
Current	6 749 581	7 120 808	7 090 432	7 402 934	3.1%	10.8%	7 735 396	8 081 942	8 452 209	4.5%	9.7%
Public transport operations grant	6 749 581	7 120 808	7 090 432	7 402 934	3.1%	10.8%	7 735 396	8 081 942	8 452 209	4.5%	9.7%
Capital	10 467 334	11 936 559	12 665 441	15 317 086	13.5%	19.1%	16 672 490	17 882 779	17 278 690	4.1%	20.5%
Provincial roads maintenance grant: Roads maintenance component	10 467 334	11 936 559	10 766 106	10 748 944	0.9%	16.6%	11 430 645	11 314 079	11 850 181	3.3%	13.8%
Provincial roads maintenance grant: Disaster relief component	-	-	1 510 425	600 531	-	0.8%	-	-	-	-100.0%	0.2%
Provincial roads maintenance grant: Welisizwe rural bridges programme	-	-	388 910	1 020 000	-	0.5%	1 254 000	1 378 000	-	-100.0%	1.1%
Provincial roads maintenance grant: Refurbishment component	-	-	-	2 947 611	-	1.1%	3 987 845	5 190 700	5 428 509	22.6%	5.4%
Public corporations and private enterprises											
Subsidies on products and production											
Current	8 773 606	6 923 253	7 240 066	7 515 518	-5.0%	11.5%	7 776 477	8 115 904	8 488 563	4.1%	9.7%
Passenger Rail Agency of South Africa: Metrorail (operations)	6 696 500	4 787 506	5 020 328	5 293 468	-7.5%	8.3%	5 454 636	5 690 044	5 951 565	4.0%	6.8%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	1 164 206	1 210 332	1 257 646	1 263 858	2.8%	1.9%	1 320 617	1 379 781	1 442 994	4.5%	1.7%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	912 900	925 415	962 092	958 192	1.6%	1.4%	1 001 224	1 046 079	1 094 004	4.5%	1.3%
Capital	700 909	9 746 209	12 618 475	12 936 309	164.3%	13.6%	11 577 544	12 104 752	12 659 521	-0.7%	15.1%
Passenger Rail Agency of South Africa: Other capital programmes	395 172	1 439 864	3 401 272	5 887 882	146.1%	4.2%	1 848 907	1 931 738	2 020 239	-30.0%	3.6%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	-	4 830 522	6 801 794	6 908 676	-	7.0%	5 279 213	5 524 256	5 777 546	-5.8%	7.2%
Passenger Rail Agency of South Africa: Signalling	-	1 965 689	935 846	89 704	-	1.1%	2 516 292	2 629 022	2 749 468	213.0%	2.4%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	200 762	1 262 180	1 400 589	49 427	-37.3%	1.1%	1 733 951	1 811 632	1 894 630	237.2%	1.7%
Passenger Rail Agency of South Africa: Mainline passenger services (refurbishment of coaches)	104 975	247 954	78 974	620	-81.9%	0.2%	199 181	208 104	217 638	605.4%	0.2%
Other transfers to private enterprises											
Current	1 135 000	-	-	-	-100.0%	0.4%	-	-	-	-	-
One-off taxi gratuity	1 135 000	-	-	-	-100.0%	0.4%	-	-	-	-	-
Non-profit institutions											
Current	28 236	29 784	32 053	33 467	5.8%	-	34 968	36 533	38 208	4.5%	-
National Sea Rescue Institute	2 731	2 884	4 147	4 331	16.6%	-	4 525	4 728	4 945	4.5%	-
South African Radio League: National emergency communications division	103	108	112	117	4.3%	-	122	127	133	4.4%	-
Mountain Club of South Africa	103	108	112	117	4.3%	-	122	127	133	4.4%	-
Off-road Rescue Unit	103	108	112	117	4.3%	-	122	127	133	4.4%	-
K9 Search and Rescue Association of South Africa	103	103	112	117	4.3%	-	122	127	133	4.4%	-
South African National Taxi Council	25 093	26 473	27 458	28 668	4.5%	-	29 955	31 297	32 731	4.5%	-
Total	53 659 110	63 763 594	69 617 318	76 744 899	12.7%	100.0%	78 903 693	85 064 895	86 706 729	4.2%	100.0%

Personnel information

Table 40.4 Vote personnel numbers and cost by salary level and programme¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average: Salary level/ Total (%)
Number of funded posts	Number of posts additional to the establishment	Number of posts	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25			2025/26			2026/27			2023/24 - 2026/27			
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Transport	705	19	734	505.3	0.7	771	557.5	0.7	810	571.6	0.7	835	596.8	0.7	866	624.1	0.7	4.0%	100.0%
Salary level																			
1 – 6	154	14	112	37.2	0.3	133	47.4	0.4	132	45.2	0.3	136	46.1	0.3	143	47.7	0.3	2.3%	16.6%
7 – 10	301	2	307	167.2	0.5	312	174.6	0.6	330	178.8	0.5	335	181.7	0.5	347	188.5	0.5	3.6%	40.3%
11 – 12	141	2	135	127.8	0.9	137	132.2	1.0	149	141.8	1.0	156	149.3	1.0	159	152.7	1.0	5.1%	18.3%
13 – 16	109	1	107	162.2	1.5	117	181.4	1.5	127	193.8	1.5	136	207.7	1.5	146	223.1	1.5	7.6%	16.0%
Other	–	–	72	11.0	0.2	72	21.9	0.3	72	12.1	0.2	72	12.1	0.2	72	12.1	0.2	0.0%	8.8%
Programme	705	19	734	505.3	0.7	771	557.5	0.7	810	571.6	0.7	835	596.8	0.7	866	624.1	0.7	4.0%	100.0%
Programme 1	351	6	377	230.1	0.6	393	252.8	0.6	422	263.3	0.6	438	275.1	0.6	459	287.7	0.6	5.3%	52.2%
Programme 2	69	–	67	54.6	0.8	70	58.5	0.8	74	59.4	0.8	77	62.1	0.8	79	64.9	0.8	4.3%	9.1%
Programme 3	25	–	28	22.2	0.8	30	28.6	0.9	33	29.9	0.9	34	31.2	0.9	34	32.6	1.0	4.0%	4.0%
Programme 4	91	–	89	68.7	0.8	91	73.5	0.8	94	74.6	0.8	96	77.8	0.8	97	81.4	0.8	2.2%	11.5%
Programme 5	49	–	48	40.6	0.9	58	46.8	0.8	59	48.9	0.8	59	51.1	0.9	61	53.4	0.9	1.7%	7.2%
Programme 6	30	–	29	26.7	0.9	32	30.8	0.9	29	27.4	1.0	29	28.5	1.0	31	29.8	0.9	-1.0%	3.7%
Programme 7	90	13	95	62.5	0.7	97	66.5	0.7	99	68.1	0.7	101	71.0	0.7	105	74.3	0.7	2.8%	12.3%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Departmental receipts

Table 40.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2020/21	2021/22	2022/23					2023/24	2024/25	2025/26		
Departmental receipts	1 625	51 160	204 263	2 471	2 750	19.2%	100.0%	2 645	3 135	3 315	6.4%	100.0%
Sales of goods and services produced by department	645	727	988	935	1 034	17.0%	1.3%	1 113	1 333	1 253	6.6%	40.0%
Sales by market establishments	84	80	89	100	110	9.4%	0.1%	110	120	130	5.7%	4.0%
of which:												
Rental parking: Covered and open	84	80	89	100	110	9.4%	0.1%	110	120	130	5.7%	4.0%
Administrative fees	389	469	712	650	730	23.3%	0.9%	810	870	930	8.4%	28.2%
of which:												
Foreign operating permits	152	469	712	250	230	14.8%	0.6%	260	270	280	6.8%	8.8%
Public driver permits	237	–	–	400	500	28.3%	0.3%	550	600	650	9.1%	19.4%
Other sales	172	178	187	185	194	4.1%	0.3%	193	343	193	-0.2%	7.8%
of which:												
Commission on insurance	170	178	187	180	190	3.8%	0.3%	190	190	190	–	6.4%
Replacement of security cards and tender documents	–	–	–	3	4	–	–	2	2	2	-20.6%	0.1%
Departmental publications	–	–	–	2	–	–	–	1	1	1	–	–
Services rendered: Approval of plans	2	–	–	–	–	-100.0%	–	–	150	–	–	1.3%
Sales of scrap, waste, arms and other used current goods	–	–	–	–	42	–	–	32	32	32	-8.7%	1.2%
of which:												
Wastepaper	–	–	–	–	–	–	–	2	2	2	–	0.1%
Scrap	–	–	–	–	42	–	–	30	30	30	-10.6%	1.1%
Interest, dividends and rent on land	114	215	515	36	24	-40.5%	0.3%	100	120	130	75.6%	3.2%
Interest	114	215	515	36	24	-40.5%	0.3%	100	120	130	75.6%	3.2%
Transactions in financial assets and liabilities	866	50 218	202 760	1 500	1 650	24.0%	98.3%	1 400	1 650	1 900	4.8%	55.7%
Total	1 625	51 160	204 263	2 471	2 750	19.2%	100.0%	2 645	3 135	3 315	6.4%	100.0%

Programme 1: Administration

Programme purpose

Provide strategic leadership, management and support services to the department.

Expenditure trends and estimates

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Ministry	31.9	34.6	37.7	41.2	8.9%	8.0%	42.3	44.3	46.3	4.0%	7.7%
Management	49.9	54.6	73.8	96.2	24.5%	15.0%	99.8	106.7	111.6	5.1%	18.4%
Corporate Services	187.9	204.4	212.3	268.1	12.6%	47.8%	262.4	277.3	290.0	2.7%	48.8%
Communications	21.4	33.3	35.6	42.4	25.6%	7.3%	49.5	53.0	55.6	9.5%	8.9%
Office Accommodation	93.3	112.7	113.7	79.5	-5.2%	21.9%	91.0	95.1	99.5	7.8%	16.2%
Total	384.3	439.6	473.1	527.3	11.1%	100.0%	545.0	576.4	603.0	4.6%	100.0%
Change to 2023 Budget estimate				-			10.2	11.9	12.7		
Economic classification											
Current payments	365.0	424.5	452.7	507.3	11.6%	95.9%	526.2	556.7	582.4	4.7%	96.5%
Compensation of employees	206.9	215.3	230.1	252.8	6.9%	49.6%	263.3	275.1	287.7	4.4%	47.9%
Goods and services	158.1	209.2	222.6	254.4	17.2%	46.3%	262.8	281.6	294.7	5.0%	48.6%
of which:											
Advertising	8.5	21.6	19.6	19.2	30.9%	3.8%	22.0	23.9	25.1	9.4%	4.0%
Computer services	14.3	13.7	16.7	24.0	18.9%	3.8%	20.2	21.8	22.9	-1.6%	3.9%
Consultants: Business and advisory services	1.4	1.1	5.7	14.2	115.2%	1.2%	23.8	26.1	27.3	24.3%	4.1%
Operating leases	88.4	107.6	108.3	67.8	-8.5%	20.4%	75.6	79.0	82.6	6.8%	13.5%
Property payments	9.8	8.7	12.1	17.7	21.6%	2.6%	17.8	19.0	19.9	4.0%	3.3%
Travel and subsistence	8.0	16.9	24.2	48.0	81.7%	5.3%	36.4	39.2	41.0	-5.2%	7.3%
Transfers and subsidies	13.9	11.8	14.1	14.7	1.7%	3.0%	15.3	16.0	16.7	4.5%	2.8%
Provinces and municipalities	-	0.0	0.0	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1.4	1.4	1.5	1.6	5.0%	0.3%	1.7	1.7	1.8	4.5%	0.3%
Households	12.5	10.3	12.6	13.1	1.4%	2.7%	13.7	14.3	14.9	4.5%	2.5%
Payments for capital assets	4.8	3.2	6.2	5.4	4.1%	1.1%	3.6	3.7	3.9	-10.4%	0.7%
Buildings and other fixed structures	-	-	0.1	-	-	-	-	-	-	-	-
Machinery and equipment	4.8	3.2	6.1	5.4	4.1%	1.1%	3.6	3.7	3.9	-10.4%	0.7%
Payments for financial assets	0.6	0.1	0.1	-	-100.0%	-	-	-	-	-	-
Total	384.3	439.6	473.1	527.3	11.1%	100.0%	545.0	576.4	603.0	4.6%	100.0%
Proportion of total programme expenditure to vote expenditure	0.7%	0.7%	0.5%	0.7%	-	-	0.7%	0.7%	0.7%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	2.0	0.8	1.4	0.3	-49.8%	0.2%	0.3	0.3	0.3	4.5%	-
Employee social benefits	2.0	0.8	1.4	0.3	-49.8%	0.2%	0.3	0.3	0.3	4.5%	-
Other transfers to households											
Current	10.5	9.5	11.1	12.8	6.8%	2.4%	13.4	14.0	14.6	4.5%	2.4%
Bursaries for non-employees	10.5	9.5	11.1	12.8	6.8%	2.4%	13.4	14.0	14.6	4.5%	2.4%
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	1.4	1.4	1.5	1.6	5.0%	0.3%	1.7	1.7	1.8	4.5%	0.3%
Transport Education and Training Authority	1.4	1.4	1.5	1.6	5.0%	0.3%	1.7	1.7	1.8	4.5%	0.3%
Provinces and municipalities											
Municipal bank accounts											
Current	-	0.0	0.0	-	-	-	-	-	-	-	-
Municipal agencies and funds	-	0.0	0.0	-	-	-	-	-	-	-	-

Personnel information

Table 40.7 Administration personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024			Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)			
Number of funded posts	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Administration																			
Salary level	351	6	377	230.1	0.6	393	252.8	0.6	422	263.3	0.6	438	275.1	0.6	459	287.7	0.6	5.3%	100.0%
1 – 6	91	1	66	21.1	0.3	79	27.5	0.3	81	26.6	0.3	88	28.5	0.3	96	30.9	0.3	6.5%	20.0%
7 – 10	150	2	153	74.4	0.5	157	78.9	0.5	169	82.4	0.5	171	83.8	0.5	179	88.2	0.5	4.5%	39.5%
11 – 12	62	2	59	60.7	1.0	59	62.5	1.1	69	72.8	1.1	71	75.0	1.1	74	78.5	1.1	7.8%	15.9%
13 – 16	48	1	47	68.5	1.5	46	67.9	1.5	52	75.5	1.4	56	81.6	1.5	58	84.1	1.4	8.1%	12.4%
Other	–	–	52	5.4	0.1	52	15.9	0.3	52	6.1	0.1	52	6.1	0.1	52	6.1	0.1	–	12.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 2: Integrated Transport Planning

Programme purpose

Integrate and harmonise macro-transport sector policies, strategies and legislation. Coordinate and develop sector-related policies, research activities, and regional and intersphere relations. Facilitate sector transformation and provide sector economic modelling and analysis.

Objectives

- Reduce greenhouse gas emissions from transport by:
 - submitting the transport sector just transition plan to Cabinet over the period ahead
 - monitoring the implementation of the green transport strategy on an ongoing basis.
- Improve competition and access in the transport sector by:
 - over the period ahead, operationalising the single transport economic regulator into the transport economic regulator
 - finalising and obtaining approval of the regional integration strategy from Cabinet by March 2025
 - implementing regional integration strategy projects by March 2025.

Subprogrammes

- *Macro Sector Planning* examines land use and transport planning in all spheres of government from a multimodal perspective, and manages and facilitates the implementation of the planning provisions contained in the National Land Transport Act (2009).
- *Freight Logistics* develops and coordinates the implementation of freight logistics strategies aimed at unblocking bottlenecks in the freight logistics system and related supply chains, with emphasis on integrating elements of the system across all modes.
- *Modelling and Economic Analysis* undertakes economic studies, provides innovative and enabling funding options for transport infrastructure that respond to the socioeconomic needs of the national agenda, and applies economic analysis tools for the development of policy in the transport sector.
- *Regional Integration* manages, coordinates and facilitates the development of strategies for engagements in the Southern African Development Community and the rest of Africa.
- *Research and Innovation* ensures research and innovation in, and the monitoring of, the transport sector for sustainability.
- *Integrated Transport Planning Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.8 Integrated Transport Planning expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Macro Sector Planning	9.9	9.7	12.1	15.8	17.0%	16.3%	16.0	16.7	17.4	3.2%	17.4%
Freight Logistics	10.7	11.4	14.3	17.3	17.2%	18.4%	20.1	19.7	21.2	7.1%	20.7%
Modelling and Economic Analysis	12.8	16.5	17.1	26.6	27.6%	25.0%	20.0	22.0	23.0	-4.6%	24.2%
Regional Integration	7.2	8.0	10.0	8.2	4.4%	11.4%	10.6	11.2	11.8	13.2%	11.0%
Research and Innovation	12.1	13.1	16.1	13.4	3.5%	18.8%	14.3	14.9	15.6	5.2%	15.4%
Integrated Transport Planning Administration Support	5.0	6.1	8.9	9.8	25.4%	10.2%	10.6	11.1	11.5	5.6%	11.4%
Total	57.6	64.7	78.5	91.0	16.5%	100.0%	91.7	95.5	100.7	3.4%	100.0%
Change to 2023 Budget estimate				-			(4.9)	(5.5)	(5.0)		
Economic classification											
Current payments	56.9	64.2	78.1	90.8	16.8%	99.4%	91.4	95.3	100.4	3.4%	99.7%
Compensation of employees	51.7	52.1	54.6	58.5	4.2%	74.3%	59.4	62.1	64.9	3.6%	64.6%
Goods and services	5.2	12.2	23.5	32.3	84.3%	25.0%	32.0	33.2	35.5	3.2%	35.1%
<i>of which:</i>						-					-
Advertising	0.3	1.3	2.1	0.7	26.9%	1.5%	1.4	1.6	1.7	35.2%	1.4%
Catering: Departmental activities	0.0	0.1	0.6	0.5	367.2%	0.4%	1.1	1.2	1.3	35.3%	1.1%
Communication	0.7	0.8	1.4	1.4	26.7%	1.5%	1.3	1.4	1.5	2.8%	1.5%
Consultants: Business and advisory services	2.9	5.7	9.1	19.0	87.1%	12.6%	19.1	19.2	20.7	3.0%	20.6%
Travel and subsistence	0.6	2.7	7.3	6.8	118.4%	6.0%	6.3	7.0	7.3	2.7%	7.2%
Venues and facilities	-	0.4	1.6	2.8	-	1.6%	2.0	2.1	2.2	-7.5%	2.4%
Transfers and subsidies	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-
Households	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-
Payments for capital assets	0.5	0.5	0.3	0.3	-22.0%	0.5%	0.3	0.3	0.3	4.5%	0.3%
Machinery and equipment	0.5	0.5	0.3	0.3	-22.0%	0.5%	0.3	0.3	0.3	4.5%	0.3%
Payments for financial assets	-	0.0	0.0	-	-	-	-	-	-	-	-
Total	57.6	64.7	78.5	91.0	16.5%	100.0%	91.7	95.5	100.7	3.4%	100.0%
Proportion of total programme expenditure to vote expenditure	0.1%	0.1%	0.1%	0.1%	-	-	0.1%	0.1%	0.1%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-
Employee social benefits	0.2	-	0.1	-	-100.0%	0.1%	-	-	-	-	-

Personnel information

Table 40.9 Integrated Transport Planning personnel numbers and cost by salary level¹

Number of funded posts	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of posts additional to the establishment		Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23	2023/24		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27					
Integrated Transport Planning			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	69	-	67	54.6	0.8	70	58.5	0.8	74	59.4	0.8	77	62.1	0.8	79	64.9	0.8	4.3%	100.0%
1 – 6	10	-	10	4.6	0.4	11	5.6	0.5	11	5.4	0.5	11	5.4	0.5	11	5.4	0.5	1.5%	15.0%
7 – 10	29	-	28	15.8	0.6	28	16.1	0.6	31	17.0	0.6	33	18.0	0.6	33	18.0	0.6	5.8%	41.2%
11 – 12	13	-	12	10.8	0.9	14	12.5	0.9	15	13.0	0.9	15	13.0	0.9	15	13.0	0.9	2.3%	19.7%
13 – 16	17	-	17	23.5	1.4	17	24.3	1.4	17	23.9	1.4	18	25.6	1.4	20	28.5	1.4	5.4%	24.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 3: Rail Transport

Programme purpose

Facilitate and coordinate the development of sustainable rail transport policies, rail economic and safety regulation, and infrastructure development strategies that reduce system costs and improve customer service. Oversee rail public entities and the implementation of integrated rail services.

Objectives

- Improve rail safety and security by developing regulations for the Railway Safety Bill over the period ahead and monitoring its implementation on an ongoing basis.
- Improve access to commuter rail services by monitoring and reviewing the performance of the Passenger Rail Agency of South Africa on an ongoing basis.
- Improve competition in the rail sector by finalising the private sector participation framework and implementing it by March 2025.

Subprogrammes

- *Rail Regulation* is responsible for the development of rail policies and safety and economic regulations.
- *Rail Infrastructure and Industry Development* coordinates the development and maintenance of investment in rail infrastructure.
- *Rail Operations* coordinates the implementation of integrated rail services, and monitors and analyses service delivery challenges facing the rail industry.
- *Rail Oversight* manages and tracks the performance of the Passenger Rail Agency of South Africa and the Railway Safety Regulator, and manages transfer payments to these entities.
- *Rail Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21	2023/24	2024/25	2025/26	2026/27		
R million											
Rail Regulation	7.9	8.9	8.5	17.4	29.9%	0.1%	19.8	17.1	18.1	1.3%	0.1%
Rail Infrastructure and Industry Development	6.8	6.2	19.1	29.7	63.5%	0.1%	18.0	20.4	21.4	-10.4%	0.1%
Rail Operations	10.1	10.4	6.8	11.6	4.7%	0.1%	12.3	12.9	13.4	4.9%	0.1%
Rail Oversight	9 556.6	16 739.1	19 931.4	20 527.9	29.0%	99.8%	19 433.5	20 303.7	21 235.0	1.1%	99.7%
Rail Administration Support	2.9	3.6	5.8	6.3	30.0%	–	6.3	6.6	6.8	2.9%	–
Total	9 584.3	16 768.2	19 971.6	20 592.9	29.0%	100.0%	19 490.0	20 360.7	21 294.6	1.1%	100.0%
Change to 2023 Budget estimate				–			(2 018.5)	(2 110.2)	(2 205.7)		
Economic classification											
Current payments	27.5	28.9	39.6	64.6	32.9%	0.2%	56.3	56.8	59.5	-2.7%	0.3%
Compensation of employees	26.9	27.6	22.2	28.6	2.1%	0.2%	29.9	31.2	32.6	4.5%	0.1%
Goods and services	0.6	1.2	17.3	36.0	286.3%	0.1%	26.4	25.6	26.9	-9.3%	0.1%
of which:											
Communication	0.4	0.3	0.3	0.5	11.6%	–	0.6	0.7	0.7	11.2%	–
Consultants: Business and advisory services	–	0.6	14.3	34.0	–	0.1%	23.8	22.9	24.1	-10.9%	0.1%
Consumables: Stationery, printing and office supplies	0.1	0.0	0.6	0.2	35.7%	–	0.1	0.2	0.2	-6.6%	–
Travel and subsistence	0.1	0.2	1.2	1.1	117.6%	–	1.5	1.6	1.6	15.8%	–
Operating payments	0.0	0.1	0.2	0.0	-4.4%	–	0.1	0.1	0.1	38.0%	–
Venues and facilities	0.0	–	0.2	0.1	26.0%	–	0.1	0.1	0.1	12.9%	–
Transfers and subsidies	9 556.6	16 739.1	19 931.4	20 527.9	29.0%	99.8%	19 433.5	20 303.7	21 235.0	1.1%	99.7%
Departmental agencies and accounts	82.0	69.7	72.9	76.1	-2.5%	0.4%	79.5	83.1	86.9	4.5%	0.4%
Public corporations and private enterprises	9 474.5	16 669.5	19 858.5	20 451.8	29.2%	99.3%	19 354.0	20 220.7	21 148.1	1.1%	99.3%
Households	0.0	0.0	–	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	0.2	0.1	0.6	0.4	27.9%	–	0.1	0.2	0.2	-28.5%	–
Machinery and equipment	0.2	0.1	0.6	0.4	27.9%	–	0.1	0.2	0.2	-28.5%	–
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–
Total	9 584.3	16 768.2	19 971.6	20 592.9	29.0%	100.0%	19 490.0	20 360.7	21 294.6	1.1%	100.0%
Proportion of total programme expenditure to vote expenditure	16.8%	25.8%	21.1%	26.3%	–	–	24.2%	23.4%	24.0%	–	–

Table 40.10 Rail Transport expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Households											
Social benefits											
Current	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.0	0.0	-	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	82.0	69.7	72.9	76.1	-2.5%	0.4%	79.5	83.1	86.9	4.5%	0.4%
Railway Safety Regulator	82.0	69.7	72.9	76.1	-2.5%	0.4%	79.5	83.1	86.9	4.5%	0.4%
Public corporations and private enterprises											
Subsidies on products and production											
Current	8 773.6	6 923.3	7 240.1	7 515.5	-5.0%	45.5%	7 776.5	8 115.9	8 488.6	4.1%	39.0%
Passenger Rail Agency of South Africa: Metrorail (operations)	6 696.5	4 787.5	5 020.3	5 293.5	-7.5%	32.6%	5 454.6	5 690.0	5 951.6	4.0%	27.4%
Passenger Rail Agency of South Africa: Mainline passenger service (operations)	1 164.2	1 210.3	1 257.6	1 263.9	2.8%	7.3%	1 320.6	1 379.8	1 443.0	4.5%	6.6%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	912.9	925.4	962.1	958.2	1.6%	5.6%	1 001.2	1 046.1	1 094.0	4.5%	5.0%
Capital	700.9	9 746.2	12 618.5	12 936.3	164.3%	53.8%	11 577.5	12 104.8	12 659.5	-0.7%	60.3%
Passenger Rail Agency of South Africa: Other capital programmes	395.2	1 439.9	3 401.3	5 887.9	146.1%	16.6%	1 848.9	1 931.7	2 020.2	-30.0%	14.3%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	-	4 830.5	6 801.8	6 908.7	-	27.7%	5 279.2	5 524.3	5 777.5	-5.8%	28.7%
Passenger Rail Agency of South Africa: Signalling	-	1 965.7	935.8	89.7	-	4.5%	2 516.3	2 629.0	2 749.5	213.0%	9.8%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	200.8	1 262.2	1 400.6	49.4	-37.3%	4.4%	1 734.0	1 811.6	1 894.6	237.2%	6.7%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	105.0	248.0	79.0	0.6	-81.9%	0.6%	199.2	208.1	217.6	605.4%	0.8%

Personnel information

Table 40.11 Rail Transport personnel numbers and cost by salary level¹

Rail Transport	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)			
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost							
Salary level	25	-	28	22.2	0.8	30	28.6	0.9	33	29.9	0.9	34	31.2	0.9	34	32.6	1.0	4.0%	100.0%
1 – 6	4	-	6	2.5	0.4	5	2.2	0.4	5	2.2	0.4	4	1.7	0.4	3	1.2	0.4	-15.7%	12.9%
7 – 10	8	-	10	5.3	0.5	9	5.0	0.5	10	5.1	0.5	11	6.1	0.5	11	6.1	0.5	6.1%	31.5%
11 – 12	8	-	8	5.4	0.7	7	4.9	0.7	9	6.3	0.7	10	7.1	0.7	10	7.1	0.7	12.6%	27.4%
13 – 16	5	-	5	9.1	1.8	9	16.5	1.8	9	16.3	1.8	9	16.3	1.8	10	18.2	1.8	3.6%	28.2%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 4: Road Transport

Programme purpose

Develop and manage an integrated road infrastructure network, regulate road transport and ensure safer roads. Oversee road public entities.

Objectives

- Improve transport safety and security by:
 - monitoring the implementation of the national road safety strategy on an ongoing basis

- finalising the National Road Traffic Amendment Bill and developing the associated regulations over the period ahead
- ensuring the proclamation of the National Road Amendment Act (2023) by the president by March 2025.
- Increase access to affordable and reliable transport systems by:
 - drafting the road infrastructure funding policy over the period ahead
 - monitoring and reviewing the performance of the *provincial roads maintenance grant* in terms of the annual Division of Revenue Act on an ongoing basis.

Subprogrammes

- *Road Regulation* synchronises road safety and traffic management legislation, and oversees the inspectorate for driving licences and vehicle testing stations.
- *Road Infrastructure and Industry Development* facilitates and coordinates the planning, development and implementation of a sustainable and reliable integrated road infrastructure network, and the enhancement of capacity in the industry.
- *Road Oversight* reviews and analyses the performance of road transport public entities and monitors their compliance with regulations and legislation. This subprogramme also transfers funds to the South African National Roads Agency, the Road Traffic Management Corporation and the Road Traffic Infringement Agency, and disburses the *provincial roads maintenance grant* to provinces.
- *Road Administration Support* provides strategic leadership and administrative support to the programme.
- *Road Engineering Standards* develops and implements road engineering standards and coordinates the development of an asset management system for safe and resilient road infrastructure.

Expenditure trends and estimates

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Road Regulation	82.0	39.9	46.0	46.5	-17.2%	0.1%	48.9	50.9	52.1	3.8%	0.1%
Road Infrastructure and Industry Development	14.2	18.3	20.0	34.0	33.9%	0.1%	37.7	39.4	41.2	6.6%	0.1%
Road Oversight	31 344.6	34 044.3	59 645.1	41 929.3	10.2%	99.8%	43 594.3	47 899.2	48 672.7	5.1%	99.7%
Road Administration Support	7.6	8.3	9.0	10.3	10.5%	–	9.8	10.3	10.8	1.4%	–
Road Engineering Standards	11.6	12.9	15.7	27.2	32.8%	–	37.6	38.1	39.9	13.6%	0.1%
Total	31 460.0	34 123.7	59 735.8	42 047.3	10.2%	100.0%	43 728.3	48 037.8	48 816.6	5.1%	100.0%
Change to 2023 Budget estimate				–			(3 727.9)	(4 826.6)	(5 028.7)		
Economic classification											
Current payments	115.6	78.2	89.6	117.1	0.4%	0.2%	133.0	137.6	142.9	6.8%	0.3%
Compensation of employees	63.4	64.6	68.7	73.5	5.1%	0.2%	74.6	77.8	81.4	3.5%	0.2%
Goods and services	52.2	13.6	21.0	43.6	-5.8%	0.1%	58.4	59.8	61.5	12.1%	0.1%
of which:											
Advertising	–	–	0.2	0.4	–	–	0.9	0.9	0.9	36.3%	–
Catering: Departmental activities	0.0	0.2	0.2	0.5	130.4%	–	1.2	1.2	1.3	39.4%	–
Communication	0.8	0.9	1.0	1.7	30.2%	–	1.3	1.3	1.4	-7.2%	–
Consultants: Business and advisory services	44.4	–	1.0	24.8	-17.6%	–	37.2	37.8	39.6	16.8%	0.1%
Travel and subsistence	4.3	9.5	13.7	13.5	46.5%	–	14.9	15.5	15.3	4.2%	–
Venues and facilities	0.1	0.3	0.1	0.8	88.2%	–	0.9	1.0	1.0	8.8%	–
Transfers and subsidies	31 343.5	34 045.0	59 908.8	41 929.3	10.2%	85.6%	43 594.3	47 899.2	48 672.7	5.1%	99.7%
Provinces and municipalities	10 575.8	12 046.4	12 780.5	15 432.5	13.4%	30.4%	16 793.1	18 008.8	17 410.5	4.1%	37.0%
Departmental agencies and accounts	20 767.6	21 998.0	23 128.2	26 496.7	8.5%	55.2%	26 801.2	29 890.4	31 262.2	5.7%	62.7%
Households	0.1	0.6	0.1	–	-100.0%	–	–	–	–	–	–
Payments for capital assets	0.9	0.5	0.9	0.9	1.0%	–	1.0	1.0	1.1	4.5%	–
Machinery and equipment	0.9	0.5	0.9	0.9	1.0%	–	1.0	1.0	1.1	4.5%	–
Payments for financial assets	–	0.0	23 736.5	–	–	14.2%	–	–	–	–	–
Total	31 460.0	34 123.7	59 735.8	42 047.3	10.2%	100.0%	43 728.3	48 037.8	48 816.6	5.1%	100.0%
Proportion of total programme expenditure to vote expenditure	55.1%	52.6%	63.2%	53.7%	–	–	54.2%	55.3%	55.1%	–	–

Table 40.12 Road Transport expenditure trends and estimates by subprogramme and economic classification (continued)

Details of transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
	R million										
Households											
Social benefits											
Current	0.1	0.6	0.1	–	-100.0%	–	–	–	–	–	–
Employee social benefits	0.1	0.6	0.1	–	-100.0%	–	–	–	–	–	–
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	10 701.4	11 226.1	11 823.8	9 208.5	-4.9%	25.7%	8 790.4	9 150.6	9 571.3	1.3%	20.1%
Road Traffic Management Corporation	240.6	217.3	224.2	220.1	-2.9%	0.5%	197.0	204.3	215.2	-0.8%	0.5%
South African National Roads Agency: Gauteng freeway improvement project	3 130.1	3 564.3	4 404.4	1 330.9	-24.8%	7.4%	724.0	756.5	791.1	-15.9%	2.0%
South African National Roads Agency	7 204.0	7 285.0	7 186.1	7 494.5	1.3%	17.4%	7 689.5	7 992.8	8 358.9	3.7%	17.3%
Road Traffic Infringement Agency: Operations	88.2	8.6	9.1	9.5	-52.5%	0.1%	10.0	10.3	10.8	4.4%	–
Cross-Border Road Transport Agency	38.5	–	–	–	-100.0%	–	–	–	–	–	–
Road Traffic Infringement Agency: Aarto roll out	–	150.8	–	143.5	–	0.2%	149.8	156.7	163.9	4.5%	0.3%
South African National Roads Agency: Single ticketing for public transport	–	–	–	10.0	–	–	20.0	30.0	31.4	46.4%	0.1%
Capital	10 066.2	10 771.9	11 304.4	17 288.2	19.8%	29.5%	18 010.8	20 739.8	21 690.9	7.9%	42.6%
South African National Roads Agency: Non-toll network	8 226.1	8 793.8	8 863.1	15 123.0	22.5%	24.5%	15 748.3	18 376.0	19 218.8	8.3%	37.5%
South African National Roads Agency: Moloto Road upgrade	785.0	843.9	885.8	923.8	5.6%	2.1%	965.3	1 008.5	1 054.7	4.5%	2.2%
South African National Roads Agency: N2 Wild Coast project	1 055.0	1 134.1	1 190.4	1 241.5	5.6%	2.8%	1 297.2	1 355.3	1 417.4	4.5%	2.9%
South African National Roads Agency: KwaZulu-Natal flood damage to toll roads	–	–	365.0	–	–	0.2%	–	–	–	–	–
Provinces and municipalities											
Municipal bank accounts											
Current	108.4	109.9	115.0	115.5	2.1%	0.3%	120.6	126.1	131.8	4.5%	0.3%
Rural roads asset management systems grant	108.4	109.9	115.0	115.5	2.1%	0.3%	120.6	126.1	131.8	4.5%	0.3%
Provincial revenue funds											
Capital	10 467.3	11 936.6	12 665.4	15 317.1	13.5%	30.1%	16 672.5	17 882.8	17 278.7	4.1%	36.8%
Provincial roads maintenance grant: Roads maintenance component	10 467.3	11 936.6	10 766.1	10 748.9	0.9%	26.2%	11 430.6	11 314.1	11 850.2	3.3%	24.8%
Provincial roads maintenance grant: Disaster relief component	–	–	1 510.4	600.5	–	1.3%	–	–	–	-100.0%	0.3%
Provincial roads maintenance grant: Welisizwe rural bridges programme	–	–	388.9	1 020.0	–	0.8%	1 254.0	1 378.0	–	-100.0%	2.0%
Provincial roads maintenance grant: Refurbishment component	–	–	–	2 947.6	–	1.8%	3 987.8	5 190.7	5 428.5	22.6%	9.6%

Personnel information

Table 40.13 Road Transport personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024	Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26				2026/27		2023/24 - 2026/27		
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number			Cost	Unit cost			
Road Transport																			
Salary level	91	–	89	68.7	0.8	91	73.5	0.8	94	74.6	0.8	96	77.8	0.8	97	81.4	0.8	2.2%	100.0%
1 – 6	12	–	12	4.2	0.3	12	4.7	0.4	13	5.0	0.4	13	5.0	0.4	12	4.6	0.4	–	13.2%
7 – 10	43	–	43	27.6	0.6	43	28.5	0.7	45	28.9	0.6	45	28.9	0.6	45	28.9	0.6	1.5%	47.1%
11 – 12	26	–	24	18.2	0.8	25	19.3	0.8	24	18.2	0.8	24	18.2	0.8	24	18.2	0.8	-1.3%	25.7%
13 – 16	10	–	10	18.7	1.9	11	21.0	1.9	12	22.5	1.9	14	25.7	1.9	16	29.7	1.9	13.2%	14.0%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.
 2. Rand million.

Programme 5: Civil Aviation

Programme purpose

Facilitate the development of an economically viable air transport industry that is safe, secure, efficient, environmentally friendly and compliant with international standards through regulation and investigations. Oversee aviation entities.

Objectives

- Improve air transport safety and security by:
 - submitting the draft South African Maritime and Aeronautical Search and Rescue Amendment Bill and obtaining Cabinet approval by March 2025
 - establishing and operationalising an independent aircraft and incidents investigation body over the period ahead.

Subprogrammes

- *Aviation Policy and Regulations* develops and maintains the civil aviation regulatory regime to respond to national imperatives and international norms, standards and protocols.
- *Aviation Economic Analysis and Industry Development* provides aviation economic analysis and develops relevant frameworks for industry development and airfreight logistics activities.
- *Aviation Safety, Security, Environment, and Search and Rescue* develops and monitors South Africa's aviation safety, security, environment, and search and rescue regime; and manages investigations into aviation accidents and serious incidents to identify deficiencies and make safety recommendations on mechanisms to address them.
- *Aviation Oversight* monitors the performance of Airports Company South Africa, the Air Traffic and Navigation Services Company and the South African Civil Aviation Authority, in line with the legislative framework.
- *Aviation Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million					2020/21 - 2023/24		2024/25	2025/26	2026/27	2023/24 - 2026/27	
Aviation Policy and Regulations	25.4	121.9	34.0	43.1	19.2%	5.7%	35.9	37.7	39.7	-2.7%	8.7%
Aviation Economic Analysis and Industry Development	6.8	9.1	12.4	22.7	49.4%	1.3%	22.1	23.0	23.9	1.7%	5.1%
Aviation Safety, Security, Environment, and Search and Rescue	55.8	64.2	93.9	76.2	11.0%	7.4%	95.3	99.8	104.4	11.1%	21.0%
Aviation Oversight	2 549.5	345.0	263.9	169.0	-59.5%	84.9%	378.3	399.6	189.0	3.8%	63.5%
Aviation Administration Support	4.7	5.8	9.8	6.5	11.5%	0.7%	6.9	7.1	7.4	4.6%	1.6%
Total	2 642.2	546.0	414.0	317.5	-50.7%	100.0%	538.5	567.2	364.4	4.7%	100.0%
Change to 2023 Budget estimate					–		209.6	223.4	4.8		

Table 40.14 Civil Aviation expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Current payments	145.1	215.6	204.7	205.8	12.4%	19.7%	220.0	230.3	240.9	5.4%	50.2%
Compensation of employees	38.5	37.2	40.6	46.8	6.7%	4.2%	48.9	51.1	53.4	4.5%	11.2%
Goods and services	106.5	117.0	164.1	159.0	14.3%	13.9%	171.1	179.2	187.5	5.7%	39.0%
<i>of which:</i>											
Advertising	0.1	0.2	1.1	1.1	149.6%	0.1%	0.8	0.8	0.8	-9.0%	0.2%
Communication	46.7	57.2	78.8	61.0	9.4%	6.2%	77.3	80.9	84.7	11.6%	17.0%
Consultants: Business and advisory services	56.6	56.1	68.3	77.9	11.2%	6.6%	79.5	83.2	87.0	3.7%	18.3%
Consumables: Stationery, printing and office supplies	0.1	0.3	0.5	1.1	178.2%	0.1%	1.1	1.1	1.2	1.3%	0.3%
Travel and subsistence	0.5	0.5	4.2	6.8	133.2%	0.3%	8.3	8.7	9.1	10.3%	1.8%
Venues and facilities	0.0	-	0.6	2.6	400.4%	0.1%	1.6	1.6	1.7	-13.7%	0.4%
Interest and rent on land	-	61.4	-	-	-	1.6%	-	-	-	-	-
Transfers and subsidies	171.8	291.5	208.1	111.1	-13.5%	20.0%	113.8	117.7	122.8	3.4%	26.0%
Departmental agencies and accounts	155.5	277.6	187.9	85.8	-18.0%	18.0%	87.4	90.1	93.9	3.1%	20.0%
Foreign governments and international organisations	13.1	10.4	15.6	20.5	16.2%	1.5%	21.4	22.4	23.4	4.5%	4.9%
Non-profit institutions	3.1	3.3	4.6	4.8	15.2%	0.4%	5.0	5.2	5.5	4.5%	1.1%
Households	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Payments for capital assets	0.6	38.9	1.2	0.6	0.5%	1.1%	0.6	0.6	0.6	4.7%	0.1%
Buildings and other fixed structures	-	38.4	-	-	-	1.0%	-	-	-	-	-
Machinery and equipment	0.6	0.5	1.2	0.6	0.5%	0.1%	0.6	0.6	0.6	4.7%	0.1%
Payments for financial assets	2 324.8	0.0	0.0	-	-100.0%	59.3%	204.0	218.6	-	-	23.6%
Total	2 642.2	546.0	414.0	317.5	-50.7%	100.0%	538.5	567.2	364.4	4.7%	100.0%
Proportion of total programme expenditure to vote expenditure	4.6%	0.8%	0.4%	0.4%	-	-	0.7%	0.7%	0.4%	-	-
Details of transfers and subsidies											
Households											
Social benefits											
Current	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Employee social benefits	0.1	0.1	0.0	-	-100.0%	-	-	-	-	-	-
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	155.5	277.6	187.9	85.8	-18.0%	18.0%	87.4	90.1	93.9	3.1%	20.0%
South African Civil Aviation Authority: Operations	-	277.6	187.9	85.8	-	14.1%	87.4	90.1	93.9	3.1%	20.0%
South African Civil Aviation Authority	145.1	-	-	-	-100.0%	3.7%	-	-	-	-	-
South African Civil Aviation Authority: Flight inspection unit	10.4	-	-	-	-100.0%	0.3%	-	-	-	-	-
Foreign governments and international organisations											
Current	13.1	10.4	15.6	20.5	16.2%	1.5%	21.4	22.4	23.4	4.5%	4.9%
African Civil Aviation Commission	4.0	3.1	3.7	6.7	18.4%	0.4%	7.0	7.3	7.7	4.5%	1.6%
International Civil Aviation Organisation	3.7	3.4	4.0	5.8	16.6%	0.4%	6.1	6.3	6.6	4.5%	1.4%
Cospas-Sarsat programme	0.9	0.8	0.8	0.7	-8.1%	0.1%	0.7	0.7	0.8	4.5%	0.2%
Southern African Development Community: International Civil Aviation Organisation mission	-	0.2	0.1	0.1	-	-	0.1	0.1	0.1	4.9%	-
Southern African Development Community Aviation Safety Organisation	4.5	3.0	6.9	7.2	17.2%	0.6%	7.6	7.9	8.3	4.5%	1.7%
Non-profit institutions											
Current	3.1	3.3	4.6	4.8	15.2%	0.4%	5.0	5.2	5.5	4.5%	1.1%
National Sea Rescue Institute	2.7	2.9	4.1	4.3	16.6%	0.4%	4.5	4.7	4.9	4.5%	1.0%
South African Radio League: National emergency communications division	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-
Mountain Club of South Africa	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-
Off Road Rescue Unit	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-
K9 Search and Rescue Association of South Africa	0.1	0.1	0.1	0.1	4.3%	-	0.1	0.1	0.1	4.4%	-

Personnel information

Table 40.15 Civil Aviation personnel numbers and cost by salary level¹

Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment												Average growth rate (%)	Average: Salary level/ Total (%)							
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate														
		2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27										
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost						
Civil Aviation		49	–	–	48	40.6	0.9	58	46.8	0.8	59	48.9	0.8	59	51.1	0.9	61	53.4	0.9	1.7%	100.0%	
Salary level																						
1–6	8	–	–	–	7	1.9	0.3	13	3.8	0.3	12	3.3	0.3	11	3.0	0.3	10	2.7	0.3	-8.3%	18.9%	
7–10	23	–	–	–	24	17.1	0.7	26	18.3	0.7	26	17.8	0.7	26	17.8	0.7	27	18.6	0.7	1.3%	44.5%	
11–12	12	–	–	–	11	11.2	1.0	12	12.5	1.0	12	12.3	1.0	13	13.2	1.0	13	13.2	1.0	2.2%	21.0%	
13–16	6	–	–	–	6	10.4	1.7	7	12.2	1.7	9	15.5	1.7	10	17.1	1.7	11	18.9	1.7	16.3%	15.7%	

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 6: Maritime Transport

Programme purpose

Promote a safe, reliable and economically viable maritime transport sector through the development and implementation of policies and strategies. Oversee maritime public entities.

Objectives

- Increase access to affordable and reliable maritime transport by:
 - finalising the Maritime Development Fund Bill over the period ahead
 - monitoring and reviewing the implementation of the Operation Phakisa oceans economy 3-foot plan to encourage growth in the sector on an ongoing basis
 - corporatising the National Ports Authority in line with provisions of the National Ports Act (2005) by March 2025.
- Improve the regulatory environment and market access by submitting the Merchant Shipping Bill to Parliament by March 2025.
- Reduce greenhouse gas emissions and pollution by submitting the Marine Pollution (Prevention of Pollution from Ships) Amendment Bill to Parliament by March 2025.

Subprogrammes

- *Maritime Policy Development* develops and maintains a maritime regulatory regime that is responsive to national imperatives and international norms, standards and protocols. This subprogramme is also responsible for the development and maintenance of maritime policies and strategies.
- *Maritime Infrastructure and Industry Development* facilitates the development of integrated maritime infrastructure and an integrated maritime industry.
- *Implementation, Monitoring and Evaluation* ensures that legislation, policies and strategies pertaining to maritime safety, security and environmental protection are implemented.
- *Maritime Oversight* makes transfers to public entities in the maritime field, the South African Maritime Safety Authority and the Ports Regulator of South Africa, and oversees these entities' compliance with relevant regulations and legislation.
- *Maritime Administration Support* provides strategic leadership and administrative support to the programme.

Expenditure trends and estimates

Table 40.16 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2020/21	2021/22	2022/23		2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27		
R million											
Maritime Policy Development	13.0	12.2	12.7	14.6	3.9%	7.9%	12.0	12.5	13.1	-3.5%	4.8%
Maritime Infrastructure and Industry Development	7.2	5.4	14.9	11.9	18.2%	5.9%	13.6	14.2	14.9	7.8%	5.1%
Implementation, Monitoring and Evaluation	71.1	52.1	68.4	185.9	37.8%	57.0%	110.6	112.9	344.2	22.8%	69.9%
Maritime Oversight	42.0	41.9	43.8	45.1	2.4%	26.1%	47.1	49.2	51.5	4.5%	17.9%
Maritime Administration Support	2.5	4.0	7.5	6.2	35.3%	3.0%	6.1	6.4	6.7	2.5%	2.4%
Total	135.8	115.6	147.3	263.6	24.8%	100.0%	189.4	195.2	430.4	17.7%	100.0%
Change to 2023 Budget estimate				-			(207.2)	(219.6)	(3.4)		
Economic classification											
Current payments	95.4	73.2	102.6	218.1	31.7%	73.9%	141.9	145.5	378.4	20.2%	81.9%
Compensation of employees	27.5	24.2	26.7	30.8	3.9%	16.5%	27.4	28.5	29.8	-1.2%	10.8%
Goods and services	67.9	48.9	75.9	187.3	40.3%	57.4%	114.5	117.1	348.7	23.0%	71.2%
<i>of which:</i>						-					-
<i>Catering: Departmental activities</i>	0.3	0.3	0.1	0.3	-6.4%	0.1%	0.5	0.5	0.6	30.2%	0.2%
<i>Communication</i>	0.3	0.3	0.3	1.6	76.3%	0.4%	1.0	1.1	1.1	-11.5%	0.4%
<i>Consultants: Business and advisory services</i>	0.2	0.0	0.5	84.7	703.9%	12.9%	14.5	12.4	239.2	41.4%	32.5%
<i>Infrastructure and planning services</i>	62.6	43.1	57.2	88.1	12.0%	37.9%	92.6	96.9	101.3	4.8%	35.1%
<i>Operating leases</i>	-	1.5	1.1	0.3	-	0.4%	0.5	0.5	0.5	19.6%	0.2%
<i>Travel and subsistence</i>	0.9	1.5	7.1	5.4	80.7%	2.3%	4.3	4.5	4.8	-4.3%	1.8%
Transfers and subsidies	40.0	42.1	43.8	45.1	4.1%	25.8%	47.1	49.2	51.5	4.5%	17.9%
Departmental agencies and accounts	38.8	41.0	43.0	42.6	3.1%	25.0%	44.5	46.5	48.6	4.5%	16.9%
Foreign governments and international organisations	1.2	1.1	0.8	2.5	28.9%	0.9%	2.6	2.7	2.9	4.5%	1.0%
Payments for capital assets	0.4	0.3	0.9	0.4	4.5%	0.3%	0.5	0.5	0.5	4.6%	0.2%
Machinery and equipment	0.4	0.3	0.9	0.4	4.5%	0.3%	0.5	0.5	0.5	4.6%	0.2%
Payments for financial assets	-	0.0	0.0	-	-	-	-	-	-	-	-
Total	135.8	115.6	147.3	263.6	24.8%	100.0%	189.4	195.2	430.4	17.7%	100.0%
Proportion of total programme expenditure to vote expenditure	0.2%	0.2%	0.2%	0.3%	-	-	0.2%	0.2%	0.5%	-	-
Details of transfers and subsidies											
Departmental agencies and accounts											
Departmental agencies (non-business entities)											
Current	38.8	41.0	43.0	42.6	3.1%	25.0%	44.5	46.5	48.6	4.5%	16.9%
Ports Regulator of South Africa	38.8	41.0	43.0	42.6	3.1%	25.0%	44.5	46.5	48.6	4.5%	16.9%
Foreign governments and international organisations											
Current	1.2	1.1	0.8	2.5	28.9%	0.9%	2.6	2.7	2.9	4.5%	1.0%
International Maritime Organisation	0.7	0.7	0.4	2.1	41.4%	0.6%	2.2	2.3	2.4	4.5%	0.8%
Indian Ocean memorandum of understanding	0.4	0.4	0.4	0.5	0.6%	0.3%	0.5	0.5	0.5	4.5%	0.2%

Personnel information

Table 40.17 Maritime Transport personnel numbers and cost by salary level¹

Salary level	Number of funded posts	Number of posts additional to the establishment	Number and cost ² of personnel posts filled/planned for on funded establishment															Average growth rate (%)	Average Salary level/ Total (%)
			Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Maritime Transport	30	-	29	26.7	0.9	32	30.8	0.9	29	27.4	1.0	29	28.5	1.0	31	29.8	0.9	-1.0%	100.0%
1 - 6	5	-	4	1.2	0.3	6	2.0	0.3	5	1.4	0.3	4	1.1	0.3	5	1.6	0.3	-5.7%	17.0%
7 - 10	13	-	13	9.8	0.7	13	9.7	0.7	13	9.4	0.7	13	9.4	0.7	14	10.3	0.7	2.5%	43.5%
11 - 12	7	-	7	7.2	1.0	6	6.3	1.0	4	3.8	1.0	5	5.2	1.0	5	5.2	1.0	-5.4%	16.4%
13 - 16	5	-	5	8.5	1.9	7	12.9	1.8	7	12.8	1.8	7	12.8	1.8	7	12.8	1.8	-	23.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Programme 7: Public Transport

Programme purpose

Provide and regulate safe, secure, reliable, cost-effective and sustainable public transport services in South Africa through legislation, policies and strategies.

Objectives

- Promote sustainable public transport and improve access and reliability by:
 - implementing the recommendations of the public transport funding model by March 2025
 - implementing the recommendations of the review of the taxi recapitalisation programme by March 2025
 - monitoring the planning and operation of the integrated public transport network in 10 municipalities on an ongoing basis
 - monitoring the development of the public transport single ticketing system by March 2025.
- Enhance the regulation of public transport by facilitating the submission of the Transport Appeal Tribunal Amendment Bill to Cabinet by March 2025.

Subprogrammes

- Public Transport Regulation* manages the development and maintenance of policy, legislation and regulation; and coordinates and facilitates implementation. This subprogramme is responsible for managing public transport information on public transport systems developed in terms of the National Land Transport Act (2009).
- Rural and Scholar Transport* develops and reviews rural, scholar and non-motorised transport strategies, and coordinates and evaluates their implementation.
- Public Transport Industry Development* oversees and facilitates the implementation of public transport policy, legislation and strategy, develops public transport empowerment schemes, manages the taxi recapitalisation programme, and facilitates stakeholder relations and conflict resolution in the industry.
- Public Transport Oversight* oversees the use of public transport subsidies and grants, and monitors compliance with the annual Division of Revenue Act in terms of the transferring of funds, reporting, allocations and adjustments.
- Public Transport Administration Support* provides strategic leadership and administrative support to the programme.
- Public Transport Network Development* develops norms and standards for integrated public transport systems to assist in providing accessible, reliable, affordable and integrated public transport network services in municipalities.

Expenditure trends and estimates

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
R million											
Public Transport Regulation	28.4	24.3	29.0	52.3	22.5%	0.2%	44.4	51.8	53.9	1.0%	0.3%
Rural and Scholar Transport	17.9	30.0	10.0	39.4	30.0%	0.2%	43.2	44.2	45.3	4.8%	0.3%
Public Transport Industry Development	181.9	142.3	155.3	192.1	1.8%	1.2%	208.2	204.5	216.0	4.0%	1.3%
Public Transport Oversight	12 532.7	12 630.2	13 508.9	14 104.3	4.0%	98.1%	15 686.4	16 665.4	16 593.7	5.6%	97.8%
Public Transport Administration Support	40.5	10.2	10.5	14.3	-29.3%	0.1%	14.9	15.6	16.3	4.4%	0.1%
Public Transport Network Development	8.1	8.5	9.3	40.3	70.4%	0.1%	41.1	40.3	42.1	1.5%	0.3%
Total	12 809.6	12 845.5	13 722.9	14 442.7	4.1%	100.0%	16 038.3	17 021.7	16 967.4	5.5%	100.0%
Change to 2023 Budget estimate							(345.5)	(357.2)	251.3		

Table 40.18 Public Transport expenditure trends and estimates by subprogramme and economic classification (continued)

Economic classification	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)	
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26			2026/27
R million												
Current payments	272.8	214.6	212.5	338.1	7.4%	1.9%	351.5	356.0	373.3	3.4%	2.2%	
Compensation of employees	56.6	58.5	62.5	66.5	5.5%	0.5%	68.1	71.0	74.3	3.8%	0.4%	
Goods and services	216.2	156.1	150.0	271.6	7.9%	1.5%	283.4	284.9	299.0	3.3%	1.8%	
<i>of which:</i>												
Minor assets	–	0.0	0.0	1.0	–	–	1.1	1.2	1.3	7.8%	–	
Communication	0.6	0.6	0.7	1.5	36.9%	–	1.2	1.4	1.5	-0.4%	–	
Consultants: Business and advisory services	127.8	132.8	142.8	242.6	23.8%	1.2%	251.6	251.0	264.2	2.9%	1.6%	
Inventory: Other supplies	10.1	17.0	0.6	20.1	25.7%	0.1%	22.1	22.4	22.9	4.4%	0.1%	
Travel and subsistence	4.0	4.7	4.7	5.2	8.8%	–	4.8	5.5	5.7	3.2%	–	
Training and development	–	0.0	–	–	–	–	1.6	2.1	2.2	–	–	
Transfers and subsidies	12 533.1	12 630.8	13 509.4	14 104.3	4.0%	98.1%	15 686.4	16 665.4	16 593.7	5.6%	97.8%	
Provinces and municipalities	11 138.7	12 295.3	13 103.3	13 597.0	6.9%	93.2%	15 208.8	16 166.0	16 071.5	5.7%	94.7%	
Public corporations and private enterprises	1 135.0	–	–	–	-100.0%	2.1%	–	–	–	–	–	
Non-profit institutions	25.1	26.5	27.5	28.7	4.5%	0.2%	30.0	31.3	32.7	4.5%	0.2%	
Households	234.4	309.0	378.7	478.7	26.9%	2.6%	447.7	468.0	489.5	0.7%	2.9%	
Payments for capital assets	3.7	0.1	1.0	0.3	-55.9%	–	0.3	0.3	0.4	4.5%	–	
Machinery and equipment	0.3	0.1	1.0	0.3	1.5%	–	0.3	0.3	0.4	4.5%	–	
Software and other intangible assets	3.4	–	–	–	-100.0%	–	–	–	–	–	–	
Payments for financial assets	–	0.0	0.0	–	–	–	–	–	–	–	–	
Total	12 809.6	12 845.5	13 722.9	14 442.7	4.1%	100.0%	16 038.3	17 021.7	16 967.4	5.5%	100.0%	
Proportion of total programme expenditure to vote expenditure	22.4%	19.8%	14.5%	18.4%	–	–	19.9%	19.6%	19.2%	–	–	
Details of transfers and subsidies												
Households												
Social benefits												
Current	0.4	0.6	0.5	–	-100.0%	–	–	–	–	–	–	
Employee social benefits	0.4	0.6	0.5	–	-100.0%	–	–	–	–	–	–	
Other transfers to households												
Current	234.0	308.4	378.1	478.7	26.9%	2.6%	447.7	468.0	489.5	0.7%	2.9%	
Taxi recapitalisation	234.0	308.4	378.1	478.7	26.9%	2.6%	447.7	468.0	489.5	0.7%	2.9%	
Provinces and municipalities												
Municipal bank accounts												
Capital	4 389.1	5 174.5	6 012.9	6 194.0	12.2%	40.5%	7 473.4	8 084.1	7 619.3	7.1%	45.6%	
Public transport network grant	4 389.1	5 174.5	6 012.9	6 194.0	12.2%	40.5%	7 473.4	8 084.1	7 619.3	7.1%	45.6%	
Provincial revenue funds												
Current	6 749.6	7 120.8	7 090.4	7 402.9	3.1%	52.7%	7 735.4	8 081.9	8 452.2	4.5%	49.1%	
Public transport operations grant	6 749.6	7 120.8	7 090.4	7 402.9	3.1%	52.7%	7 735.4	8 081.9	8 452.2	4.5%	49.1%	
Public corporations and private enterprises												
Other transfers to private enterprises												
Current	1 135.0	–	–	–	-100.0%	2.1%	–	–	–	–	–	
One-off taxi gratuity	1 135.0	–	–	–	-100.0%	2.1%	–	–	–	–	–	
Non-profit institutions												
Current	25.1	26.5	27.5	28.7	4.5%	0.2%	30.0	31.3	32.7	4.5%	0.2%	
South African National Tax Council	25.1	26.5	27.5	28.7	4.5%	0.2%	30.0	31.3	32.7	4.5%	0.2%	

Personnel information

Table 40.19 Public Transport personnel numbers and cost by salary level¹

Public Transport	Number of posts estimated for 31 March 2024		Number and cost ² of personnel posts filled/planned for on funded establishment										Average growth rate (%)	Average Salary level/ Total (%)					
	Number of funded posts	Number of posts additional to the establishment	Actual		Revised estimate			Medium-term expenditure estimate											
			2022/23		2023/24			2024/25		2025/26		2026/27							
			Number	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost			Unit cost				
Salary level	90	13	95	62.5	0.7	97	66.5	0.7	99	68.1	0.7	101	71.0	0.7	105	74.3	0.7	2.8%	100.0%
1 – 6	24	13	7	1.8	0.3	7	1.7	0.2	6	1.3	0.2	6	1.3	0.2	6	1.3	0.2	-7.6%	5.8%
7 – 10	35	–	36	17.3	0.5	36	18.2	0.5	37	18.1	0.5	36	17.7	0.5	38	18.5	0.5	1.8%	36.4%
11 – 12	13	–	14	14.3	1.0	14	14.2	1.0	16	15.5	1.0	18	17.6	1.0	18	17.6	1.0	8.7%	16.4%
13 – 16	18	–	18	23.4	1.3	20	26.5	1.3	21	27.3	1.3	22	28.5	1.3	24	31.0	1.3	6.3%	21.6%
Other	–	–	20	5.6	0.3	20	5.9	0.3	20	5.9	0.3	20	5.9	0.3	20	5.9	0.3	–	19.8%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

Entities

Air Traffic and Navigation Services Company

Selected performance indicators

Table 40.20 Air Traffic and Navigation Services Company performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of air traffic accidents per year (per 100 000 flight hours)	Surveillance	Entity mandate	0	0	0	0	0	0	0
Number of air traffic safety incidents per year (per 100 000 flights)	Communication		3	5	7	<7	<7	<7	<7
Number of serious air traffic incidents per year (per 100 000 flight hours)	Surveillance		1.3	3	3	<4	<4	<4	<4
Average air traffic delay per delayed flight per year (seconds)	Surveillance		<1	360	360	360	360	360	340
Average communication system availability per year	Communication		97.8%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%
Average navigation system availability per year	Investigations		94.3%	94.6%	98.7%	98.7%	98.7%	98.7%	98.7%
Average surveillance system availability per year	Surveillance		100%	99.8%	99.8%	99.8%	99.8%	99.8%	99.8%

Entity overview

The Air Traffic and Navigation Services Company is mandated to provide safe, orderly and efficient air traffic navigational and associated services to the air traffic management community in terms of the Air Traffic and Navigation Services Act (1993). All its services are in accordance with the standards of the International Civil Aviation Organisation and the civil aviation regulations issued in terms of the Civil Aviation Act (2009).

The company will continue to focus on providing safe, efficient and cost-effective air traffic management solutions and related services over the medium term. An estimated 78 per cent (R4.8 billion) of its budget over this period is expected to be used on communication, surveillance and simulator systems. Compensation of employees comprises 59.1 per cent (R3.7 billion) of total expenditure over the period ahead, while goods and services accounts for 26.2 per cent (R1.6 billion). Total expenditure is expected to increase at an average annual rate of 6.9 per cent, from R1.8 billion in 2023/24 to R2.2 billion in 2026/27.

The company expects to generate 85.6 per cent (R5.6 billion) of its revenue over the medium term by providing aeronautical services to the aviation industry, mainly through en-route and approach fees. Total revenue is expected to increase at an average annual rate of 7.8 per cent, from R1.9 billion in 2023/24 to R2.4 billion in 2026/27, as the company returns to normal operations after the lifting of COVID-19 restrictions.

Programmes/Objectives/Activities**Table 40.21 Air Traffic and Navigation Services Company Limited expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	216.1	241.2	240.6	285.3	9.7%	16.0%	313.0	330.5	349.0	6.9%	16.0%	
Communication	661.0	742.7	751.9	891.6	10.5%	49.6%	978.3	1 032.9	1 090.7	6.9%	50.0%	
Investigations	67.5	75.4	75.2	89.2	9.7%	5.0%	97.8	103.3	109.1	6.9%	5.0%	
Surveillance	122.7	120.6	120.3	142.7	5.2%	8.3%	156.5	165.3	174.5	6.9%	8.0%	
Display Systems	13.5	15.1	15.0	17.8	9.7%	1.0%	19.6	20.7	21.8	6.9%	1.0%	
Simulator	270.1	301.5	300.7	356.6	9.7%	20.0%	391.3	413.1	436.3	6.9%	20.0%	
Total	1 350.9	1 496.6	1 503.7	1 783.1	9.7%	100.0%	1 956.6	2 065.7	2 181.4	6.9%	100.0%	

Statements of financial performance, cash flow and financial position**Table 40.22 Air Traffic and Navigation Services Company Limited statements of financial performance, cash flow and financial position**

Statement of financial performance

R million	Audited outcome				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue												
Non-tax revenue	595.1	1 023.6	1 456.6	1 890.6	47.0%	92.1%	1 990.1	2 170.0	2 369.1	7.8%	100.0%	
Sale of goods and services other than capital assets	547.4	1 003.4	1 395.7	1 864.7	50.5%	88.7%	1 930.1	2 123.7	2 332.6	7.7%	98.0%	
<i>of which:</i>												
<i>Administrative fees</i>	428.2	841.4	1 169.0	1 626.4	56.0%	74.2%	1 669.4	1 857.4	2 060.4	8.2%	85.6%	
<i>En-route and approach fees</i>	428.2	841.4	1 169.0	1 626.4	56.0%	74.2%	1 669.4	1 857.4	2 060.4	8.2%	85.6%	
<i>Sales by market establishments</i>	119.2	162.0	226.7	238.4	26.0%	14.5%	260.7	266.2	272.2	4.5%	12.4%	
<i>North Eastern African-Indian Ocean very small aperture network revenue</i>	46.1	73.0	104.0	111.9	34.4%	6.4%	135.3	135.3	135.3	6.6%	6.2%	
<i>Small Aerodrome fee and sundry revenue</i>	51.2	58.7	83.6	83.2	17.6%	5.5%	82.5	86.2	90.1	2.7%	4.1%	
<i>Aeronautical information services/rental received and commission fees</i>	5.3	7.9	10.0	8.9	19.1%	0.6%	8.8	9.2	9.6	2.7%	0.4%	
<i>Technical maintenance and training to third parties</i>	16.7	22.3	29.1	34.3	27.2%	2.0%	34.0	35.5	37.2	2.7%	1.7%	
Other non-tax revenue	47.7	20.2	60.9	25.8	-18.5%	3.4%	59.9	46.3	36.5	12.2%	2.0%	
Transfers received	177.3	94.8	5.3	-	-100.0%	7.9%	-	-	-	-	-	
Total revenue	772.4	1 118.3	1 461.9	1 890.6	34.8%	100.0%	1 990.1	2 170.0	2 369.1	7.8%	100.0%	
Expenses												
Current expenses	1 350.9	1 496.6	1 503.7	1 743.4	8.9%	99.4%	1 944.2	2 011.6	2 095.2	6.3%	97.6%	
Compensation of employees	823.9	912.5	850.4	1 034.1	7.9%	59.1%	1 156.7	1 228.4	1 304.6	8.1%	59.1%	
Goods and services	351.8	415.3	477.6	457.2	9.1%	27.8%	532.9	538.4	560.5	7.0%	26.2%	
Depreciation	165.9	159.3	162.5	189.8	4.6%	11.1%	190.0	181.5	175.9	-2.5%	9.3%	
Interest, dividends and rent on land	9.3	9.4	13.3	62.3	88.6%	1.4%	64.6	63.3	54.3	-4.5%	3.1%	
Transfers and subsidies	-	-	-	39.7	-	0.6%	12.4	54.1	86.2	29.4%	2.4%	
Total expenses	1 350.9	1 496.6	1 503.7	1 783.1	9.7%	100.0%	1 956.6	2 065.7	2 181.4	6.9%	100.0%	
Surplus/(Deficit)	(578.6)	(378.2)	(41.8)	107.4	-157.0%		33.5	104.2	187.8	20.5%		

Cash flow statement

Cash flow from operating activities	(533.2)	(218.2)	156.6	339.4	-186.0%	100.0%	320.5	295.9	374.7	3.4%	100.0%
Receipts											
Non-tax receipts	590.9	1 025.2	1 413.6	1 890.6	47.4%	100.0%	2 041.7	2 170.0	2 369.1	7.8%	100.0%
Sales of goods and services other than capital assets	547.4	1 017.3	1 395.7	1 864.7	50.5%	97.3%	1 981.7	2 123.7	2 332.6	7.7%	98.0%
<i>of which:</i>											
<i>Administrative fees</i>	428.2	855.4	1 169.0	1 626.4	56.0%	81.2%	1 725.0	1 857.4	2 060.4	8.2%	85.8%
<i>En-route and approach fees</i>	428.2	855.4	1 169.0	1 626.4	56.0%	81.2%	1 725.0	1 857.4	2 060.4	8.2%	85.8%
<i>Sales by market establishment</i>	119.2	162.0	226.7	238.4	26.0%	16.2%	256.7	266.2	272.2	4.5%	12.2%
<i>North Eastern African-Indian Ocean very small aperture network revenue</i>	46.1	73.0	104.0	111.9	34.4%	7.0%	124.5	135.3	135.3	6.6%	6.0%
<i>Small Aerodrome fee and sundry revenue</i>	51.2	58.7	83.6	83.2	17.6%	6.2%	87.0	86.2	90.1	2.7%	4.1%
<i>Aeronautical information services/rental received and commission fees</i>	5.3	7.9	10.0	8.9	19.1%	0.7%	9.3	9.2	9.6	2.7%	0.4%
<i>Technical maintenance and training to third parties</i>	16.7	22.3	29.1	34.3	27.2%	2.2%	35.9	35.5	37.2	2.7%	1.7%
Other tax receipts	43.4	7.8	17.9	25.8	-15.9%	2.7%	59.9	46.3	36.5	12.2%	2.0%
Total receipts	590.9	1 025.2	1 413.6	1 890.6	47.4%	100.0%	2 041.7	2 170.0	2 369.1	7.8%	100.0%

Table 40.22 Air Traffic and Navigation Services Company Limited statements of financial performance, cash flow and financial position (continued)

Cash flow statement	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)			
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25			2025/26	2026/27	2023/24 - 2026/27
	R million													
Payment														
Current payments	1 110.1	1 235.5	1 259.2	1 553.6	11.9%	99.6%	1 721.1	1 816.2	1 904.1	7.0%	98.1%			
Compensation of employees	823.9	912.5	850.4	1 034.1	7.9%	70.2%	1 156.7	1 228.4	1 304.6	8.1%	66.2%			
Goods and services	276.9	313.6	395.7	457.2	18.2%	27.7%	502.7	524.5	545.3	6.0%	28.5%			
Interest and rent on land	9.3	9.4	13.2	62.3	88.5%	1.7%	61.8	63.3	54.3	-4.5%	3.4%			
Transfers and subsidies	(0.2)	–	(2.3)	(2.4)	119.7%	-0.1%	–	57.9	90.3	-435.3%	1.9%			
Payments for financial assets	14.2	7.9	–	–	-100.0%	0.5%	–	–	–	–	–			
Total payments	1 124.1	1 243.4	1 257.0	1 551.2	11.3%	100.0%	1 721.1	1 874.1	1 994.4	8.7%	100.0%			
Net cash flow from investing activities	(155.5)	(186.0)	(160.9)	(333.9)	29.0%	100.0%	(418.7)	(493.3)	(258.4)	-8.2%	100.0%			
Acquisition of property, plant, equipment and intangible assets	(155.6)	(187.1)	(161.0)	(333.9)	29.0%	100.2%	(418.7)	(493.3)	(258.4)	-8.2%	100.0%			
Proceeds from the sale of property, plant, equipment and intangible assets	0.1	1.1	0.1	–	-100.0%	-0.2%	–	–	–	–	–			
Net cash flow from financing activities	(12.4)	(9.8)	170.6	71.4	-279.0%	100.0%	(56.0)	(84.0)	(83.2)	-205.2%	100.0%			
Borrowing activities	–	–	186.6	87.7	–	58.1%	(37.8)	(68.9)	(68.9)	-192.3%	88.8%			
Repayment of finance leases	(12.4)	(9.8)	(16.0)	(16.3)	9.4%	41.9%	(18.2)	(15.1)	(14.3)	-4.3%	11.2%			
Net increase/(decrease) in cash and cash equivalents	(701.1)	(414.0)	166.4	76.9	-147.9%	-16.0%	(154.2)	(281.4)	33.2	-24.4%	100.0%			
Statement of financial position														
Carrying value of assets of which:	1 479.6	1 446.5	1 383.7	1 785.7	6.5%	59.9%	2 002.3	1 715.7	1 798.3	0.2%	63.2%			
Acquisition of assets	(155.6)	(187.1)	(161.0)	(333.9)	29.0%	100.0%	(418.7)	(493.3)	(258.4)	-8.2%	100.0%			
Investments	78.2	–	–	–	-100.0%	0.7%	–	–	–	–	–			
Loans	16.9	16.3	19.4	23.9	12.2%	0.7%	23.9	20.7	20.7	-4.6%	0.8%			
Receivables and prepayments	131.8	156.7	162.6	209.4	16.7%	6.5%	187.3	200.5	217.9	1.3%	7.1%			
Cash and cash equivalents	830.4	408.4	617.8	528.9	-14.0%	23.3%	478.9	729.3	882.7	18.6%	22.6%			
Taxation	159.2	242.8	249.9	242.2	15.0%	8.9%	200.3	182.8	110.6	-23.0%	6.4%			
Total assets	2 696.0	2 270.6	2 433.4	2 790.1	1.1%	100.0%	2 892.6	2 849.1	3 030.1	2.8%	100.0%			
Accumulated surplus/(deficit)	2 130.1	1 752.1	1 711.6	1 754.0	-6.3%	72.3%	1 873.8	1 944.2	2 188.2	7.7%	67.0%			
Capital and reserves	190.6	190.6	190.6	190.6	–	7.5%	190.6	190.6	190.6	–	6.6%			
Borrowings	–	–	183.1	500.0	–	6.4%	462.2	341.2	272.3	-18.3%	13.7%			
Finance lease	88.5	89.9	126.3	82.4	-2.4%	3.8%	64.2	68.8	54.5	-12.9%	2.3%			
Trade and other payables	264.2	215.4	197.2	230.2	-4.5%	8.9%	268.8	243.9	264.2	4.7%	8.7%			
Provisions	18.4	16.4	22.8	27.4	14.2%	0.8%	27.4	52.6	52.6	24.3%	1.4%			
Derivatives financial instruments	4.2	6.1	1.7	5.6	9.8%	0.2%	5.6	7.7	7.7	11.5%	0.2%			
Total equity and liabilities	2 696.0	2 270.6	2 433.4	2 790.1	1.1%	100.0%	2 892.6	2 849.1	3 030.1	2.8%	100.0%			

Personnel information

Table 40.23 Air Traffic and Navigation Services Company Limited personnel numbers and cost by salary level

Air Traffic and Navigation Services Company Limited	Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
	Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost	Number	Unit cost			
Salary level	1 255	1 255	1 095	850.4	0.8	1 095	1 034.1	0.9	1 214	1 156.7	1.0	1 260	1 228.4	1.0	1 260	1 304.6	1.0	4.8%	100.0%
1 – 6	55	55	55	76.9	1.4	55	93.5	1.7	52	104.5	2.0	52	111.0	2.1	52	117.9	2.3	-2.1%	4.4%
7 – 10	1 094	1 094	934	633.7	0.7	934	770.6	0.8	1 063	862.0	0.8	1 109	915.4	0.8	1 109	972.2	0.9	5.9%	87.2%
11 – 12	36	36	36	26.9	0.8	36	32.7	0.9	34	36.6	1.1	34	38.9	1.2	34	41.3	1.2	-2.2%	2.8%
13 – 16	53	53	53	64.3	1.2	53	78.2	1.5	50	87.5	1.7	50	92.9	1.9	50	98.7	2.0	-2.1%	4.2%
17 – 22	17	17	17	48.6	2.9	17	59.1	3.5	16	66.1	4.2	16	70.2	4.5	16	74.5	4.8	-2.4%	1.3%

1. Rand million.

Airports Company South Africa

Selected performance indicators

Table 40.24 Airports Company South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/ Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of departing passengers accommodated at national airports per year	Airport management	Entity mandate	4.6 million	10.6 million	13.6 million	16.7 million	19.2 million	20.7 million	21.1 million
Number of arrival aircraft accommodated at all airports per year	Airport management		99 880	172 980	199 281	201 832	221 821	231 945	232 200
Aeronautical revenue per departing passenger per year	Airport management		R177.34	R170.51	R178.36	R218.08	R254.82	R253.23	R251.59
Non-aeronautical revenue per departing passenger per year	Airport management		R293.56	R198.08	R182.51	R176.09	R176.29	R179.69	R183.23

Entity overview

Airports Company South Africa is established in terms of the Airports Company Act (1993). The company owns and operates the 9 principal airports in South Africa, including the 3 main international gateways: OR Tambo International Airport, Cape Town International Airport and King Shaka International Airport.

Over the medium term, the company will continue implementing its recovery strategy, which is supported by a revised financial plan. The strategy focuses on continuously delivering major infrastructure requirements while maintaining its financial sustainability. Since the end of the COVID-19 pandemic, the company has reinforced its efforts to improve its sustainability and organisational resilience.

Total expenditure is expected to increase at an average annual rate of 3.4 per cent, from R5.8 billion in 2023/24 to R6.4 billion in 2026/27, with goods and services accounting for an estimated 45.5 per cent (R8.6 billion) of spending over the MTEF period. Total revenue is expected to increase at an average annual rate of 11.1 per cent, from R6.4 billion in 2023/24 to R8.8 billion in 2026/27, driven by the expected increase in passenger numbers as the air travel industry continues its recovery from the pandemic.

Programmes/Objectives/Activities

Table 40.25 Airports Company South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	3 575.3	3 354.4	4 032.8	2 830.3	-7.5%	57.0%	2 899.0	2 912.6	2 819.9	-0.1%	46.8%
Airport infrastructure and asset management	1 040.3	985.5	1 181.0	1 503.4	13.1%	19.6%	1 575.0	1 704.0	1 780.7	5.8%	26.7%
Airport security and safety	36.6	15.5	15.5	14.1	-27.3%	0.3%	74.5	118.3	123.7	106.3%	1.3%
Airport management	1 509.4	1 269.9	1 344.5	1 445.8	-1.4%	23.1%	1 449.2	1 610.4	1 682.9	5.2%	25.2%
Total	6 161.6	5 625.3	6 573.8	5 793.5	-2.0%	100.0%	5 997.7	6 345.3	6 407.2	3.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position

Statement of financial performance				Revised estimate	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
Audited outcome					2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average Expenditure/ Total (%)
R million	2020/21	2021/22	2022/23	2023/24	2020/21	2023/24	2024/25	2025/26	2026/27	2023/24	2026/27
Revenue											
Non-tax revenue	2 549.5	4 089.0	6 431.3	6 398.7	35.9%	89.9%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
Sale of goods and services other than capital assets	2 154.3	3 898.0	6 065.3	6 398.7	43.7%	84.6%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
<i>of which:</i>											
<i>Sales by market establishments</i>	2 154.3	3 898.0	6 065.3	6 398.7	43.7%	84.6%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
<i>Aeronautical revenue</i>	810.4	1 797.0	2 955.9	3 642.7	65.0%	41.1%	4 887.2	5 235.4	5 471.0	14.5%	61.1%
<i>Non-aeronautical revenue</i>	1 341.5	2 099.4	3 069.8	2 756.0	27.1%	43.4%	2 918.9	3 154.6	3 296.6	6.2%	38.9%
<i>Other income</i>	2.4	1.7	39.6	–	-100.0%	0.2%	–	–	–	–	–
Other non-tax revenue	395.2	191.0	366.0	–	-100.0%	5.2%	–	–	–	–	–
Transfers received	1 043.4	533.9	–	–	-100.0%	10.1%	–	–	–	–	–
Total revenue	3 592.9	4 623.0	6 431.3	6 398.7	21.2%	100.0%	7 806.2	8 390.0	8 767.5	11.1%	100.0%
Expenses											
Current expenses	6 161.6	5 625.3	6 452.9	5 793.5	-2.0%	99.5%	5 997.7	6 345.3	6 407.2	3.4%	100.0%
Compensation of employees	1 882.0	1 318.7	1 241.8	1 519.8	-6.9%	24.8%	1 751.0	1 952.7	2 040.6	10.3%	29.5%
Goods and services	2 287.5	2 328.4	2 991.3	2 608.3	4.5%	42.3%	2 679.1	2 879.4	3 009.0	4.9%	45.5%
Depreciation	1 335.6	1 200.7	1 386.9	1 026.8	-8.4%	20.5%	971.8	933.3	975.3	-1.7%	16.0%
Interest, dividends and rent on land	656.5	777.6	832.8	638.6	-0.9%	12.0%	595.8	579.9	382.3	-15.7%	9.0%
Transfers and subsidies	–	–	120.8	–	–	0.5%	–	–	–	–	–
Total expenses	6 161.6	5 625.3	6 573.8	5 793.5	-2.0%	100.0%	5 997.7	6 345.3	6 407.2	3.4%	100.0%
Surplus/(Deficit)	(2 568.7)	(1 002.4)	(142.5)	605.2	-161.8%		1 808.5	2 044.7	2 360.3	57.4%	
Cash flow statement											
Cash flow from operating activities	(1 316.3)	360.2	2 404.1	1 053.7	-192.9%	100.0%	2 246.3	2 344.7	2 967.3	41.2%	100.0%
Receipts											
Non-tax receipts	2 258.4	4 051.5	6 596.3	6 398.7	41.5%	89.2%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
Sales of goods and services other than capital assets	2 157.5	3 898.0	6 331.9	6 398.7	43.7%	86.6%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
<i>of which:</i>											
<i>Sales by market establishment</i>	2 157.5	3 898.0	6 065.3	6 398.7	43.7%	85.6%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
<i>Aeronautical revenue</i>	810.4	1 797.0	2 955.9	3 642.7	65.0%	41.4%	4 887.2	5 235.4	5 311.9	13.4%	60.8%
<i>Non-aeronautical revenue</i>	1 341.5	2 099.4	3 069.8	2 756.0	27.1%	44.0%	2 918.9	3 154.6	3 365.0	6.9%	39.2%
<i>Other income</i>	5.6	1.7	39.6	–	-100.0%	0.2%	–	–	–	–	–
Other sales	–	–	266.6	–	–	1.0%	–	–	–	–	–
Other tax receipts	100.9	153.5	264.4	–	-100.0%	2.6%	–	–	–	–	–
Transfers received	1 043.7	533.9	–	–	-100.0%	10.8%	–	–	–	–	–
Total receipts	3 302.1	4 585.5	6 596.3	6 398.7	24.7%	100.0%	7 806.2	8 390.0	8 676.9	10.7%	100.0%
Payment											
Current payments	4 745.6	4 382.2	4 217.1	5 169.0	2.9%	100.9%	5 045.6	5 463.7	5 709.6	3.4%	94.5%
Compensation of employees	1 882.0	1 318.7	1 241.1	1 519.8	-6.9%	32.5%	1 751.0	1 952.7	2 040.6	10.3%	32.0%
Goods and services	2 863.6	3 063.5	2 127.5	3 649.1	8.4%	63.4%	3 294.6	3 511.0	3 669.0	0.2%	62.5%
Interest and rent on land	–	–	848.5	–	–	5.1%	–	–	–	–	–
Transfers and subsidies	(127.2)	(156.9)	(24.9)	176.0	-211.4%	-0.9%	514.3	581.6	–	-100.0%	5.5%
Total payments	4 618.4	4 225.3	4 192.2	5 345.0	5.0%	100.0%	5 559.9	6 045.3	5 709.6	2.2%	100.0%
Net cash flow from investing activities	388.1	(799.5)	(2 019.9)	(678.8)	-220.5%	100.0%	(874.0)	(1 044.8)	(1 091.8)	17.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(706.5)	(519.0)	(329.4)	(678.8)	-1.3%	-0.2%	(874.0)	(1 044.8)	(1 091.8)	17.2%	100.0%
Investment property	(37.7)	(22.5)	(8.8)	–	-100.0%	-1.6%	–	–	–	–	–
Acquisition of software and other intangible assets	(30.9)	(6.1)	(83.6)	–	-100.0%	-0.8%	–	–	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	0.7	0.1	11.8	–	-100.0%	-0.1%	–	–	–	–	–
Other flows from investing activities	1 162.6	(252.1)	(1 609.9)	–	-100.0%	102.7%	–	–	–	–	–
Net cash flow from financing activities	2 270.6	(844.9)	751.2	(1 041.0)	-177.1%	100.0%	(1 087.7)	(1 136.5)	(1 187.6)	4.5%	100.0%
Borrowing activities	2 838.4	(296.4)	751.2	(204.0)	-141.6%	69.9%	(213.2)	(222.7)	(232.7)	4.5%	19.6%
Other flows from financing activities	(567.8)	(548.5)	–	(837.0)	13.8%	30.1%	(874.6)	(913.8)	(954.9)	4.5%	80.4%
Net increase/(decrease) in cash and cash equivalents	1 342.4	(1 284.2)	1 135.4	(666.1)	-179.2%	1.2%	284.5	163.4	687.9	-201.1%	100.0%

Table 40.26 Airports Company South Africa statements of financial performance, cash flow and financial position (continued)

Statement of financial position				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Carrying value of assets	26 261.8	25 429.9	24 247.7	24 911.8	-1.7%	83.2%	24 814.0	25 960.4	32 002.1	8.7%	88.1%
<i>of which:</i>											
Acquisition of assets	(706.5)	(519.0)	(329.4)	(678.8)	-1.3%	100.0%	(874.0)	(1 044.8)	(1 091.8)	17.2%	100.0%
Investments	1 746.0	1 855.5	3 490.3	748.0	-24.6%	6.3%	748.0	748.0	748.0	-	2.5%
Inventory	1.0	1.3	1.8	1.3	8.7%	-	1.3	1.3	1.3	-	-
Receivables and prepayments	958.9	1 706.4	1 695.4	1 577.8	18.1%	4.9%	1 924.8	2 068.8	2 139.5	10.7%	6.3%
Cash and cash equivalents	2 332.4	1 048.2	2 183.6	511.9	-39.7%	4.9%	624.5	671.2	694.2	10.7%	2.1%
Taxation	238.6	90.6	47.2	313.7	9.5%	0.6%	313.7	313.7	313.7	-	1.0%
Derivatives financial instruments	13.3	5.7	1.2	-	-100.0%	-	-	-	-	-	-
Total assets	31 552.1	30 137.7	31 667.2	28 064.5	-3.8%	100.0%	28 426.3	29 763.4	35 898.8	8.6%	100.0%
Accumulated surplus/(deficit)	19 545.5	17 711.2	17 568.8	15 182.4	-8.1%	57.6%	16 504.9	18 000.4	19 509.5	8.7%	56.7%
Capital and reserves	1 165.7	1 150.2	1 088.3	5 026.2	62.8%	7.2%	5 026.2	5 026.2	5 026.2	-	16.6%
Borrowings	9 321.4	9 254.1	10 846.9	3 916.4	-25.1%	27.1%	2 806.3	2 370.2	6 114.1	16.0%	12.2%
Deferred income	50.1	47.1	45.1	-	-100.0%	0.1%	-	-	-	-	-
Trade and other payables	1 104.9	1 292.5	1 317.6	790.2	-10.6%	3.7%	871.9	1 136.2	2 017.5	36.7%	3.8%
Taxation	302.8	609.6	741.3	775.3	36.8%	2.0%	843.0	856.5	857.6	3.4%	2.7%
Provisions	58.0	71.7	59.3	27.9	-21.7%	0.2%	27.9	27.9	27.9	-	0.1%
Derivatives financial instruments	3.7	1.2	0.1	2 346.1	762.3%	2.1%	2 346.1	2 346.1	2 346.1	-	7.8%
Total equity and liabilities	31 552.1	30 137.7	31 667.2	28 064.5	-3.8%	100.0%	28 426.3	29 763.4	35 898.8	8.6%	100.0%

Personnel information

Table 40.27 Airports Company South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)						
Number of funded posts	Number of posts on approved establishment	Actual		Revised estimate		Medium-term expenditure estimate													
		2022/23	2023/24	2023/24	2023/24	2024/25		2025/26		2026/27		2023/24 - 2026/27							
Airports Company South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	3 264	3 264	2 604	1 241.8	0.5	3 264	1 519.8	0.5	3 827	1 751.0	0.5	3 871	1 952.7	0.5	3 871	2 040.6	0.5	5.9%	100.0%
1 – 6	2 053	2 053	1 602	507.5	0.3	2 053	597.3	0.3	2 492	707.3	0.3	2 512	801.0	0.3	2 512	808.2	0.3	7.0%	64.4%
7 – 10	817	817	696	364.5	0.5	817	439.1	0.5	920	495.2	0.5	933	547.1	0.6	933	585.4	0.6	4.5%	24.3%
11 – 12	185	185	144	125.0	0.9	185	166.3	0.9	197	190.1	1.0	204	212.4	1.0	204	227.3	1.1	3.3%	5.3%
13 – 16	195	195	148	189.9	1.3	195	258.4	1.3	204	295.6	1.4	208	325.0	1.6	208	347.8	1.7	2.2%	5.5%
17 – 22	15	15	15	54.9	3.7	15	58.7	3.9	15	62.9	4.2	15	67.3	4.5	15	72.0	4.8	-	0.4%

1. Rand million.

Cross-Border Road Transport Agency

Selected performance indicators

Table 40.28 Cross-Border Road Transport Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of temporary permits issued in front office within 8 working hours per year	Regulatory services	Entity mandate	98%	98%	98%	98%	98%	98%	98%
			(25 267/ 25 600)	(25 267/ 25 600)	(32 978 33 652)				
Percentage of temporary permits issued in remote office within 1 day per year	Regulatory services		98%	98%	98%	98%	98%	98%	98%
			(23 067/ 24 138)	(23 067/ 24 138)	(24 734/ 25 239)				
Number of permits issued per year	Regulatory services		62 464	68 710	84 130	83 139	87 295	91 659	95 876
Number of cross-border road traffic law enforcement inspections conducted per year	Law enforcement		245 843	245 843	326 615	245 843	245 843	245 843	246 593

Entity overview

The Cross-Border Road Transport Agency is mandated to regulate the cross-border road freight and passenger industry in terms of the Cross-Border Transport Act (1998). It facilitates an unimpeded flow of freight and passenger road transport across the region. Over the next 3 years, the agency will focus on conducting inspections to enforce cross-border road traffic law.

Total expenditure is expected to increase at an average annual rate of 7.5 per cent, from R333.3 million in 2023/24 to R414.3 million in 2026/27, mainly driven by spending on administration, law enforcement, facilitation and regulatory services. The road transport inspectorate, which was transferred to the Road Traffic Management Corporation in 2017, was transferred back to the agency from 1 April 2023. The additional cost of this function is estimated at R81 million and will be funded through interest on investments.

The agency is set to derive 75.5 per cent (R892.3 million) of its revenue over the MTEF period from administrative fees. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 40.29 Cross-Border Road Transport Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Administration	125.3	131.7	125.6	161.1	8.7%	52.5%	171.9	179.9	188.2	5.3%	46.2%
Regulatory services	21.1	22.6	28.2	38.4	22.0%	10.3%	45.2	47.3	49.5	8.8%	11.8%
Law enforcement	18.8	–	–	75.4	58.9%	8.0%	91.7	96.0	100.4	10.0%	23.8%
Facilitation	13.4	19.5	45.3	34.0	36.3%	10.2%	39.9	41.8	43.7	8.8%	10.5%
Research and development	22.9	59.9	92.6	24.3	1.9%	19.0%	29.7	31.1	32.5	10.2%	7.7%
Total	201.7	233.7	291.7	333.3	18.2%	100.0%	378.3	396.1	414.3	7.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.30 Cross-Border Road Transport Agency statements of financial performance

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2024/25	2025/26	2026/27			
Revenue											
Non-tax revenue	212.0	265.4	333.4	333.4	16.3%	96.1%	378.3	396.1	414.3	7.5%	100.0%
Sale of goods and services other than capital assets	190.8	213.5	243.9	256.8	10.4%	76.7%	284.0	297.3	311.0	6.6%	75.5%
<i>of which:</i>											
<i>Administrative fees</i>	190.8	213.5	243.9	256.8	10.4%	76.7%	284.0	297.3	311.0	6.6%	75.5%
<i>Permit issue fees</i>	143.9	171.1	184.9	194.6	10.6%	58.9%	218.1	228.3	238.8	7.1%	57.8%
<i>Permit application fees</i>	35.1	28.8	44.1	46.5	9.8%	13.0%	49.3	51.6	53.9	5.1%	13.3%
<i>Other administrative fees</i>	11.9	13.6	14.9	15.7	9.8%	4.8%	16.6	17.4	18.2	5.1%	4.5%
Other non-tax revenue	21.3	51.9	89.5	76.6	53.3%	19.5%	94.4	98.8	103.3	10.5%	24.5%
Transfers received	38.5	0.4	0.1	–	-100.0%	3.9%	–	–	–	–	–
Total revenue	250.5	265.8	333.4	333.4	10.0%	100.0%	378.3	396.1	414.3	7.5%	100.0%
Expenses											
Current expenses	201.7	233.7	291.7	333.3	18.2%	100.0%	378.3	396.1	414.3	7.5%	100.0%
Compensation of employees	131.5	136.3	147.7	235.5	21.4%	61.2%	272.2	285.0	298.1	8.2%	71.6%
Goods and services	65.9	92.9	137.9	90.0	10.9%	36.7%	93.6	98.0	102.5	4.4%	25.3%
Depreciation	3.7	4.0	5.9	7.7	27.2%	2.0%	12.5	13.1	13.7	21.2%	3.1%
Interest, dividends and rent on land	0.4	0.5	0.3	–	-100.0%	0.1%	–	–	–	–	–
Total expenses	201.7	233.7	291.7	333.3	18.2%	100.0%	378.3	396.1	414.3	7.5%	100.0%
Surplus/(Deficit)	48.9	32.1	41.7	–	-100.0%	–	–	–	–	–	–

Personnel information

Table 40.31 Cross-Border Road Transport Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment posts	Number of posts on	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27				
Cross-Border Road Transport Agency			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	12 467	277	277	147.7	0.5	293	235.5	0.8	293	272.2	0.9	293	285.0	1.0	293	298.1	1.0	-	100.0%
1 – 6	2 117	24	24	2.2	0.1	24	3.7	0.2	24	4.0	0.2	24	4.2	0.2	24	4.3	0.2	-	8.2%
7 – 10	202	189	189	89.3	0.5	202	137.5	0.7	202	144.6	0.7	202	151.4	0.7	202	158.4	0.8	-	68.9%
13 – 16	10 141	58	58	44.8	0.8	60	75.2	1.3	60	103.4	1.7	60	108.2	1.8	60	113.2	1.9	-	20.5%
17 – 22	7	6	6	11.4	1.9	7	19.1	2.7	7	20.3	2.9	7	21.2	3.0	7	22.2	3.2	-	2.4%

1. Rand million.

Driving licence card account

Selected performance indicators

Table 40.32 Driving licence card account performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of driving licence cards produced per year	Production	Entity mandate	206 102	2.3 million	3.4 million	2.5 million	2.5 million	2.5 million	2.5 million
Number of days taken to produce and distribute driving licence cards per year	Production		24	14	22	14	14	14	14
Percentage of driving licence cards delivered within 7 working days of production per year	Production		98% (201 980/ 206 102)	97% (201 450/ 208 398)	97% (203 723/ 209 432)	95%	95%	95%	95%
Percentage of driving licence cards fulfilled per year	Production		- ¹	- ¹	95% (3.4 million/ 3.6 million)	95%	95%	95%	95%

1. No historical data available.

Entity overview

The Driving licence card account was established in terms of the Public Finance Management Act (1999) to manufacture driving licence cards based on orders from testing centres across South Africa.

Over the medium term, the trading account will invest in a new production machine to ensure optimal manufacturing productivity. As a result, spending on production and infrastructure is expected to account for 64.2 per cent (R440.7 million) of its budget over the period ahead. Spending is projected to increase at an average annual rate of 4.3 per cent, from R197.9 million in 2023/24 to R224.4 million in 2026/27. The entity generates revenue through the sale of licence cards. Revenue is expected to decrease by 1.6 per cent, from R235.6 million in 2023/24 to R224.4 million in 2026/27.

Programmes/Objectives/Activities

Table 40.33 Driving license card account expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Administration	28.3	31.2	44.9	71.0	35.8%	24.7%	78.3	81.1	84.7	6.1%	35.8%
Production	52.4	72.1	102.2	72.0	11.2%	43.0%	87.0	90.0	93.1	8.9%	38.8%
Infrastructure	54.2	51.5	56.3	54.8	0.4%	32.2%	78.6	45.5	46.5	-5.3%	25.4%
Service delivery	0.6	0.1	0.1	0.1	-39.4%	0.2%	0.1	0.1	0.1	-20.1%	-
Total	135.6	154.9	203.5	197.9	13.4%	100.0%	243.9	216.6	224.4	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.34 Driving license card account statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23		2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	149.6	193.0	285.0	235.6	16.3%	100.0%	243.9	216.6	224.4	-1.6%	100.0%
Sale of goods and services other than capital assets	140.0	182.3	267.0	222.7	16.7%	94.1%	232.1	209.2	216.6	-0.9%	95.7%
<i>of which:</i>											
Administrative fees	0.0	0.0	-	0.0	4.4%	-	0.0	0.0	0.0	5.1%	-
Late licence application fees	0.0	0.0	-	0.0	4.4%	-	0.0	0.0	0.0	5.1%	-
Sales by market establishments	140.0	182.3	267.0	222.7	16.7%	94.1%	232.0	209.2	216.6	-0.9%	95.7%
Driving licence card sales	140.0	182.3	267.0	222.7	16.7%	94.1%	232.0	209.2	216.6	-0.9%	95.7%
Other non-tax revenue	9.6	10.7	18.1	12.8	10.1%	5.9%	11.8	7.4	7.8	-15.3%	4.3%
Total revenue	149.6	193.0	285.0	235.6	16.3%	100.0%	243.9	216.6	224.4	-1.6%	100.0%
Expenses											
Current expenses	135.6	154.9	203.5	197.9	13.4%	100.0%	243.9	216.6	224.4	4.3%	100.0%
Compensation of employees	17.5	18.7	22.8	41.4	33.2%	14.3%	44.3	45.3	47.3	4.5%	20.3%
Goods and services	86.4	103.8	149.5	112.0	9.0%	65.2%	121.4	127.2	132.9	5.9%	56.1%
Depreciation	31.6	32.4	31.3	44.5	12.0%	20.5%	78.2	44.2	44.2	-0.2%	23.6%
Total expenses	135.6	154.9	203.5	197.9	13.4%	100.0%	243.9	216.6	224.4	4.3%	100.0%
Surplus/(Deficit)	14.0	38.1	81.5	37.6	39.0%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	41.3	109.9	(87.7)	98.5	33.6%	100.0%	80.5	83.7	86.2	-4.3%	100.0%
Receipts											
Non-tax receipts	159.2	200.6	264.5	294.9	22.8%	100.0%	245.5	255.3	265.6	-3.4%	100.0%
Sales of goods and services other than capital assets	150.2	190.3	246.7	282.1	23.4%	94.5%	232.1	241.3	251.0	-3.8%	94.8%
<i>of which:</i>											
Administrative fees	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Late licence application fees	0.1	-	-	-	-100.0%	-	-	-	-	-	-
Sales by market establishment	150.1	190.3	246.7	282.1	23.4%	94.5%	232.1	241.3	251.0	-3.8%	94.8%
Driving licence card sales	150.1	190.3	246.7	282.1	23.4%	94.5%	232.1	241.3	251.0	-3.8%	94.8%
Other sales	-	0.0	-	-	-	-	-	-	-	-	-
Other tax receipts	9.0	10.3	17.9	12.8	12.4%	5.5%	13.4	14.0	14.6	4.5%	5.2%
Total receipts	159.2	200.6	264.5	294.9	22.8%	100.0%	245.5	255.3	265.6	-3.4%	100.0%
Payment											
Current payments	117.9	90.6	176.8	196.4	18.5%	87.5%	164.9	171.6	179.4	-3.0%	100.0%
Compensation of employees	17.3	18.7	21.5	41.4	33.9%	15.6%	44.3	45.3	47.3	4.5%	25.2%
Goods and services	100.7	71.9	155.3	155.0	15.5%	71.9%	120.6	126.3	132.1	-5.2%	74.8%
Transfers and subsidies	-	-	175.4	-	-	12.5%	-	-	-	-	-
Total payments	117.9	90.6	352.2	196.4	18.5%	100.0%	164.9	171.6	179.4	-3.0%	100.0%
Net cash flow from investing activities	(3.3)	(9.3)	(40.9)	(486.8)	427.7%	100.0%	(340.5)	(90.1)	(100.1)	-41.0%	100.0%
Acquisition of property, plant, equipment and intangible assets	(3.3)	(9.3)	(40.9)	(486.8)	427.7%	100.0%	(340.5)	(90.1)	(100.1)	-41.0%	100.0%
Net increase/(decrease) in cash and cash equivalents	38.0	100.6	(128.6)	(388.3)	-317.1%	-41.6%	(260.0)	(6.4)	(13.9)	-67.0%	100.0%
Statement of financial position											
Carrying value of assets	84.0	66.3	66.7	487.1	79.6%	30.8%	728.4	650.1	605.9	7.5%	72.0%
<i>of which:</i>											
Acquisition of assets	(3.3)	(9.3)	(40.9)	(486.8)	427.7%	100.0%	(340.5)	(90.1)	(100.1)	-41.0%	100.0%
Inventory	48.8	8.4	24.9	12.3	-36.8%	5.3%	12.3	12.9	13.4	3.0%	1.5%
Receivables and prepayments	11.4	4.0	24.2	18.8	18.1%	3.1%	18.8	19.6	20.5	3.0%	2.3%
Cash and cash equivalents	300.3	400.9	272.3	146.8	-21.2%	60.8%	146.8	230.7	316.7	29.2%	24.2%
Total assets	444.5	479.5	388.2	665.0	14.4%	100.0%	906.2	913.3	956.5	12.9%	100.0%
Accumulated surplus/(deficit)	409.1	453.6	359.7	432.9	1.9%	86.1%	883.6	889.5	931.7	29.1%	89.4%
Trade and other payables	35.4	25.2	28.0	232.0	87.1%	13.8%	22.6	23.8	24.9	-52.5%	10.6%
Derivatives financial instruments	-	0.8	0.5	-	-	0.1%	-	-	-	-	-
Total equity and liabilities	444.5	479.5	388.2	665.0	14.4%	100.0%	906.2	913.3	956.5	12.9%	100.0%

Personnel information

Table 40.35 Driving license card account personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)			
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23			2023/24			2024/25		2025/26		2026/27		2023/24 - 2026/27				
Driving License Card Account			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost		
Salary level	78	78	64	22.8	0.4	71	41.4	0.6	71	44.3	0.6	71	45.3	0.6	71	47.3	0.7	-	100.0%
1 – 6	15	15	23	2.4	0.1	5	3.1	0.6	5	3.3	0.7	5	3.5	0.7	5	3.6	0.7	-	7.0%
7 – 10	47	47	29	13.6	0.5	47	21.0	0.4	47	23.1	0.5	47	22.9	0.5	47	24.0	0.5	-	66.2%
11 – 12	11	11	7	3.0	0.4	14	10.2	0.7	14	10.2	0.7	14	10.9	0.8	14	11.3	0.8	-	19.7%
13 – 16	5	5	5	3.8	0.8	5	7.1	1.4	5	7.7	1.5	5	8.0	1.6	5	8.4	1.7	-	7.0%

Passenger Rail Agency of South Africa

Selected performance indicator

Table 40.36 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of Metrorail trains scheduled per year	Metrorail	Priority 5: Spatial integration, human settlements and local government	49 858	73 695	80 265	102 096	119 197	138 793	166 552
Trains on time as a percentage of trains run per year	Metrorail		63%	69%	77%	80%	82%	90%	92%
Train service availability (trains not cancelled) per year	Metrorail		44 645	60 932	71 262	91 886	108 469	127 690	154 893
Number of safety occurrences reported to the Railway Safety Regulator (categories A-L) per year	Metrorail		147	247	168	1 083	1 083	1 083	1 083
Number of security incidents reported to the Railway Safety Regulator (categories 1-9) per year	Metrorail		3 387	1 705	1 036	2 822	2 681	2 547	2 420
Number of train trips per year	Mainline passenger service (Shosholozza Meyl)		0	12 032	44 135	64 235	74 298	84 693	104 752
Number of Autopax bus trips scheduled per year	Autopax		10 337	21 202	18 173	32 746	43 398	43 398	43 398
Number of Autopax passengers per year	Autopax		380 000	800 000	700 000	1.5 million	2.3 million	2.3 million	2.3 million
Number of mainline passenger service coaches refurbished per year	Mainline passenger service		0	0	0	25	35	45	55
Number of Metrorail coaches refurbished per year	Metrorail		0	0	134	155	155	155	155
Recovery of central lines (number of service lines) per year	Metrorail	0	1	2	2	0	0	0	
Number of new train sets delivered to Metrorail per year	Metrorail	25	33	57	60	60	60	60	

Entity overview

The Passenger Rail Agency of South Africa was established in terms of the Legal Succession to the South African Transport Services Amendment Act (2008). Its primary mandate is to provide rail commuter services within, to and from South Africa in the public interest. The agency also provides long-haul passenger rail and bus services within, to and from South Africa.

Over the medium term, the agency will focus on ensuring the recovery of commuter rail services by implementing its strategic corridor recovery programme and modernising its core infrastructure, which includes replacing old rolling stock and investing in signalling infrastructure. As part of its strategic corridor recovery programme, the agency aims to restore services – including rebuilding infrastructure, especially in Gauteng – and recover lines in KwaZulu-Natal after severe flooding in April 2022. Accordingly, spending on Metrorail is expected to amount to R29.3 billion over the next 3 years.

Total expenditure is expected to increase at an average annual rate of 3.3 per cent, from R15.1 billion in 2023/24 to R16.7 billion in 2026/27. Spending on compensation of employees accounts for an estimated 35.6 per cent (R16.8 billion) of total expenditure over the period ahead, decreasing at an average annual rate of 2.4 per cent, from R6.1 billion in 2023/24 to R5.7 billion in 2026/27, due to the agency's planned voluntary severance process.

Transfers from the department account for an estimated 88.3 per cent (R60.7 billion) of the agency's revenue over the medium term. Other sources of income include the sale of train and bus tickets, rental income from leasing properties, on-board sales and interest. Total revenue is expected to decrease at an average annual rate of 0.9 per cent, from R24.6 billion in 2023/24 to R23.9 billion in 2026/27, driven mainly by a reduction in transfers from the department.

Programmes/Objectives/Activities

Table 40.37 Passenger Rail Agency of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Administration	5 817.1	2 782.4	6 947.3	2 542.0	-24.1%	26.1%	4 191.8	2 871.5	3 007.2	5.8%	19.5%
Metrorail	6 941.9	7 245.8	12 519.6	9 890.0	12.5%	54.5%	9 619.1	9 594.9	10 103.7	0.7%	60.9%
Mainline passenger service	795.7	627.9	1 475.3	750.5	-1.9%	5.3%	806.8	864.5	906.3	6.5%	5.2%
Corporate real estate solutions	1 007.0	1 298.5	2 749.7	1 223.0	6.7%	9.0%	1 457.2	1 544.9	1 656.4	10.6%	9.1%
Intersite	15.4	28.2	23.5	–	-100.0%	0.1%	–	–	–	–	–
Autopax	520.3	626.5	481.4	650.7	7.7%	3.6%	712.3	874.3	911.0	11.9%	4.9%
Technical	428.5	276.9	91.8	79.4	-43.0%	1.5%	82.2	80.8	82.6	1.3%	0.5%
Total	15 525.7	12 886.3	24 288.7	15 135.5	-0.8%	100.0%	16 869.4	15 830.9	16 667.3	3.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2020/21	2021/22	2022/23		2020/21 - 2023/24	Average: Expenditure/ Total (%)	2024/25	2025/26	2026/27	2023/24 - 2026/27	Average: Expenditure/ Total (%)
Revenue											
Non-tax revenue	1 926.5	2 104.3	2 834.4	2 554.6	9.9%	12.0%	2 722.1	2 875.9	2 795.2	3.0%	11.7%
Sale of goods and services other than capital assets of which:	831.0	1 098.4	1 181.9	1 500.1	21.8%	5.8%	1 791.7	2 229.3	2 431.1	17.5%	8.5%
<i>Sales by market establishments</i>	706.4	952.2	996.2	1 400.6	25.6%	5.1%	1 660.5	2 048.2	2 241.6	17.0%	7.9%
<i>Rental income</i>	527.9	608.8	616.0	717.9	10.8%	3.2%	786.3	839.3	877.9	6.9%	3.4%
<i>Metrorail - fare revenue</i>	66.9	105.5	116.4	150.4	31.0%	0.5%	278.1	396.4	510.7	50.3%	1.4%
<i>Mainline passenger service - fare revenue</i>	2.8	3.0	2.2	4.4	15.6%	–	26.1	27.2	28.4	86.2%	0.1%
<i>Autopax - fare revenue</i>	108.7	234.9	261.6	527.9	69.3%	1.3%	570.0	785.3	824.6	16.0%	2.9%
Other sales	124.6	146.2	185.6	99.5	-7.2%	0.7%	131.2	181.1	189.5	23.9%	0.6%
Other non-tax revenue	1 095.5	1 005.9	1 652.5	1 054.5	-1.3%	6.2%	930.4	646.6	364.1	-29.8%	3.2%
Transfers received	11 718.2	16 669.5	19 858.5	22 051.8	23.5%	88.0%	19 354.0	20 220.7	21 148.1	-1.4%	88.3%
Total revenue	13 644.7	18 773.7	22 692.9	24 606.4	21.7%	100.0%	22 076.1	23 096.6	23 943.3	-0.9%	100.0%

Table 40.38 Passenger Rail Agency of South Africa statements of financial performance, cash flow and financial position (continued)

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome							2020/21	2023/24	2024/25		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Expenses											
Current expenses	15 525.7	12 886.3	24 288.7	15 135.5	-0.8%	100.0%	15 421.8	15 830.9	16 667.3	3.3%	97.9%
Compensation of employees	5 738.3	5 848.1	5 976.3	6 118.6	2.2%	36.8%	5 649.4	5 445.5	5 687.3	-2.4%	35.6%
Goods and services	6 815.6	4 518.0	14 428.2	5 991.4	-4.2%	44.5%	6 512.0	6 918.0	7 352.8	7.1%	41.5%
Depreciation	2 942.1	2 479.8	3 818.8	3 025.5	0.9%	18.5%	3 260.3	3 467.5	3 627.1	6.2%	20.7%
Interest, dividends and rent on land	29.7	40.4	65.4	-	-100.0%	0.2%	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	1 447.6	-	-	-	2.1%
Total expenses	15 525.7	12 886.3	24 288.7	15 135.5	-0.8%	100.0%	16 869.4	15 830.9	16 667.3	3.3%	100.0%
Surplus/(Deficit)	(1 881.1)	5 887.4	(1 595.7)	9 471.0	-271.4%	-	5 206.7	7 265.6	7 276.0	-8.4%	-
Cash flow statement											
Cash flow from operating activities	1 550.1	312.9	389.3	(2 070.9)	-210.1%	100.0%	(3 144.3)	(1 404.3)	(1 787.8)	-4.8%	100.0%
Receipts											
Non-tax receipts	1 958.6	2 121.3	2 808.1	2 494.6	8.4%	22.5%	2 662.1	2 815.9	2 735.2	3.1%	25.1%
Sales of goods and services other than capital assets	863.1	1 115.4	1 155.6	1 440.1	18.6%	11.1%	1 731.7	2 169.3	2 371.1	18.1%	18.0%
<i>of which:</i>											
<i>Sales by market establishment</i>	734.1	999.2	1 056.9	1 340.6	22.2%	10.0%	1 600.5	1 988.2	2 181.6	17.6%	16.6%
<i>Rental income</i>	555.6	655.8	676.7	657.9	5.8%	6.2%	726.3	779.3	817.9	7.5%	7.0%
<i>Metrorail - Fare revenue</i>	66.9	105.5	116.4	150.4	31.0%	1.1%	278.1	396.4	510.7	50.3%	3.1%
<i>MLPS - Fare revenue</i>	2.8	3.0	2.2	4.4	15.6%	-	26.1	27.2	28.4	86.2%	0.2%
<i>Autopax - Fare revenue</i>	108.7	234.9	261.6	527.9	69.3%	2.8%	570.0	785.3	824.6	16.0%	6.3%
Other sales	129.0	116.3	98.7	99.5	-8.3%	1.1%	131.2	181.1	189.5	23.9%	1.4%
Other tax receipts	1 095.5	1 005.9	1 652.5	1 054.5	-1.3%	11.4%	930.4	646.6	364.1	-29.8%	7.2%
Transfers received	8 773.6	6 923.3	9 240.1	7 515.5	-5.0%	77.5%	7 776.5	8 115.9	8 488.6	4.1%	74.9%
Total receipts	10 732.2	9 044.6	12 048.2	10 010.1	-2.3%	100.0%	10 438.6	10 931.8	11 223.8	3.9%	100.0%
Payment											
Current payments	9 182.1	8 731.7	11 658.9	12 081.0	9.6%	100.0%	12 135.3	12 336.1	13 011.5	2.5%	97.3%
Compensation of employees	5 740.2	5 810.1	5 830.2	6 118.6	2.2%	57.4%	5 649.4	5 445.5	5 687.3	-2.4%	45.0%
Goods and services	3 412.2	2 881.1	5 828.7	5 962.5	20.4%	42.4%	6 485.9	6 890.6	7 324.2	7.1%	52.3%
Interest and rent on land	29.7	40.4	-	-	-100.0%	0.2%	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	1 447.6	-	-	-	2.7%
Total payments	9 182.1	8 731.7	11 658.9	12 081.0	9.6%	100.0%	13 582.9	12 336.1	13 011.5	2.5%	100.0%
Net cash flow from investing activities	(4 110.4)	(7 739.9)	(12 391.3)	(17 497.8)	62.1%	100.0%	(18 490.4)	(19 816.8)	(21 192.8)	6.6%	100.0%
Acquisition of property, plant, equipment and intangible assets	(4 027.8)	(7 733.0)	(12 019.7)	(17 048.5)	61.8%	98.1%	(18 350.3)	(19 610.8)	(21 000.6)	7.2%	98.7%
Investment property	(82.6)	(6.2)	(309.3)	(352.5)	62.2%	1.6%	(48.9)	(61.2)	(22.1)	-60.2%	0.7%
Acquisition of software and other intangible assets	-	(0.6)	(72.5)	(96.8)	-	0.3%	(91.2)	(144.8)	(170.1)	20.7%	0.6%
Proceeds from the sale of property, plant, equipment and intangible assets	-	-	10.2	-	-	-	-	-	-	-	-
Net cash flow from financing activities	700.9	9 746.2	10 618.5	12 936.3	164.3%	100.0%	11 577.5	12 104.8	12 659.5	-0.7%	100.0%
Deferred income	700.9	9 746.2	10 618.5	12 936.3	164.3%	100.0%	11 577.5	12 104.8	12 659.5	-0.7%	100.0%
Net increase/(decrease) in cash and cash equivalents	(1 859.4)	2 319.3	(1 383.5)	(6 632.4)	52.8%	-10.9%	(10 057.2)	(9 116.4)	(10 321.1)	15.9%	100.0%
Statement of financial position											
Carrying value of assets	41 378.7	47 545.0	52 984.2	67 424.5	17.7%	60.9%	82 628.4	98 950.4	116 487.5	20.0%	80.7%
<i>of which:</i>											
<i>Acquisition of assets</i>	(4 027.8)	(7 733.0)	(12 019.7)	(17 048.5)	61.8%	100.0%	(18 350.3)	(19 610.8)	(21 000.6)	7.2%	100.0%
Inventory	486.9	480.7	464.8	466.3	-1.4%	0.6%	443.0	420.8	399.8	-5.0%	0.4%
Receivables and prepayments	11 566.6	10 378.3	9 604.4	9 456.0	-6.5%	12.2%	8 423.1	7 397.2	6 378.0	-12.3%	7.3%
Cash and cash equivalents	22 322.3	24 641.6	23 211.6	18 536.1	-6.0%	26.3%	11 382.2	9 637.5	10 403.1	-17.5%	11.6%
Total assets	75 754.5	83 045.6	86 264.9	95 882.8	8.2%	100.0%	102 876.6	116 405.9	133 668.4	11.7%	100.0%
Accumulated surplus/(deficit)	16 814.5	70 316.0	71 723.4	80 753.2	68.7%	68.6%	85 046.4	91 397.2	97 782.1	6.6%	79.6%
Capital and reserves	4 248.3	4 248.3	4 248.3	4 248.3	-	5.0%	4 248.3	4 248.3	4 248.3	-	3.8%
Capital reserve fund	46 595.9	-	-	-	-100.0%	15.4%	-	-	-	-	-
Trade and other payables	6 323.2	6 814.4	8 767.6	9 310.3	13.8%	9.1%	11 964.1	19 093.9	29 921.2	47.6%	15.0%
Taxation	-	1.8	-	-	-	-	-	-	-	-	-
Provisions	1 772.7	1 665.2	1 525.7	1 571.1	-3.9%	1.9%	1 617.9	1 666.5	1 716.8	3.0%	1.5%
Total equity and liabilities	75 754.5	83 045.6	86 264.9	95 882.8	8.2%	100.0%	102 876.6	116 405.9	133 668.4	11.7%	100.0%

Personnel information

Table 40.39 Passenger Rail Agency of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average salary level/ Total (%)			
Number of funded posts	Number of approved establishment	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate										
			2022/23		2023/24		2024/25		2025/26		2026/27		2023/24 - 2026/27						
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number		Cost	Unit cost				
Passenger Rail Agency of South Africa			16 385	5 976.3	0.4	12 577	6 118.6	0.5	12 577	5 649.4	0.4	12 577	5 445.5	0.4	12 577	5 687.3	0.5	-	100.0%
Salary level	12 577	12 577	16 385	5 976.3	0.4	12 577	6 118.6	0.5	12 577	5 649.4	0.4	12 577	5 445.5	0.4	12 577	5 687.3	0.5	-	100.0%
1 – 6	7 103	7 103	7 439	1 903.5	0.3	7 103	2 002.2	0.3	7 103	2 067.9	0.3	7 103	2 158.2	0.3	7 103	2 248.9	0.3	-	56.5%
7 – 10	4 798	4 798	8 225	3 355.8	0.4	4 798	3 339.5	0.7	4 798	2 767.3	0.6	4 798	2 434.8	0.5	4 798	2 546.8	0.5	-	38.1%
11 – 12	423	423	442	338.0	0.8	423	368.7	0.9	423	386.4	0.9	423	404.6	1.0	423	423.2	1.0	-	3.4%
13 – 16	225	225	246	301.7	1.2	225	324.7	1.4	225	340.3	1.5	225	356.3	1.6	225	372.7	1.7	-	1.8%
17 – 22	28	28	33	77.3	2.3	28	83.5	3.0	28	87.5	3.1	28	91.6	3.3	28	95.8	3.4	-	0.2%

1. Rand million.

Ports Regulator of South Africa

Selected performance indicators

Table 40.40 Ports Regulator of South Africa performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of global port pricing comparator studies conducted per year	Economic regulation	Priority 2: Economic transformation and job creation	1	1	1	1	1	1	1
Number of Transnet National Ports Authority tariff assessments conducted per year	Economic regulation		1	1	1	1	1	1	1
Number of port capacity and usage reviews conducted per year	Industry development		1	1	1	1	1	1	1

Entity overview

The Ports Regulator of South Africa was established in terms of the National Ports Act (2005) to regulate South Africa's ports infrastructure system. It sets tariffs for the National Ports Authority and oversees complaints and appeals to preserve fairness, transparency and competitive practices for ports infrastructure. The regulator remains focused on strengthening the economic regulation of ports infrastructure and compliance with the ports regulatory framework.

Total expenditure is expected to increase at an average annual rate of 4.7 per cent, from R44.1 million in 2023/24 to R50.7 million in 2026/27. Compensation of employees comprises an estimated 71.2 per cent (R103.1 million) of the regulator's expenditure over the MTEF period, increasing at an average annual rate of 4.4 per cent. The regulator derives more than 96 per cent of its revenue through transfers from the department, increasing at an average annual rate of 4.5 per cent, from R42.6 million in 2023/24 to R48.6 million in 2026/27.

Programmes/Objectives/Activities

Table 40.41 Ports Regulator of South Africa expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	13.1	15.3	20.3	17.4	10.0%	40.6%	18.4	19.6	20.7	5.9%	40.2%
Economic regulation	3.8	4.9	6.0	7.7	27.0%	13.6%	8.0	8.5	8.9	4.7%	17.5%
Legal services	9.2	10.2	10.8	8.8	-1.5%	24.5%	8.9	8.9	9.1	1.3%	18.9%
Industry development	3.8	3.7	8.6	7.4	25.1%	14.0%	7.7	8.2	8.6	5.0%	16.9%
Governance	3.2	1.7	4.2	2.7	-5.4%	7.3%	3.1	3.2	3.4	7.3%	6.6%
Total	33.1	35.9	49.8	44.1	10.1%	100.0%	46.2	48.5	50.7	4.7%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.42 Ports Regulator of South Africa statements of financial performance

Statement of financial performance

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	1.1	1.7	2.1	1.6	11.8%	3.7%	1.7	2.0	2.1	10.5%	3.9%
Other non-tax revenue	1.1	1.7	2.1	1.6	11.8%	3.7%	1.7	2.0	2.1	10.5%	3.9%
Transfers received	38.8	41.0	43.0	42.6	3.1%	96.3%	44.5	46.5	48.6	4.5%	96.1%
Total revenue	39.9	42.6	45.1	44.1	3.4%	100.0%	46.2	48.5	50.7	4.7%	100.0%
Expenses											
Current expenses	33.1	35.9	49.8	44.1	10.1%	100.0%	46.2	48.5	50.7	4.7%	100.0%
Compensation of employees	18.7	19.7	27.9	31.7	19.2%	59.8%	32.8	34.3	36.0	4.4%	71.2%
Goods and services	14.0	15.8	21.7	12.1	-4.7%	39.3%	13.0	13.8	14.3	5.6%	28.1%
Depreciation	0.4	0.3	0.3	0.3	-5.5%	0.9%	0.3	0.4	0.4	4.7%	0.7%
Total expenses	33.1	35.9	49.8	44.1	10.1%	100.0%	46.2	48.5	50.7	4.7%	100.0%
Surplus/(Deficit)	6.8	6.8	(4.8)	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 40.43 Ports Regulator of South Africa personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024	Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%)			
	Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate								
			2022/23		2023/24		2024/25		2025/26		2026/27						
Ports Regulator of South Africa			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Salary level	37	37	30	27.9	0.9	36	31.7	0.9	36	32.8	0.9	29	34.3	1.2	29	36.0	1.2
1 – 6	9	9	2	0.4	0.2	8	0.8	0.1	8	0.3	0.0	1	0.3	0.3	1	0.3	0.3
7 – 10	9	9	9	2.3	0.3	9	4.7	0.5	9	5.0	0.6	9	5.3	0.6	9	5.5	0.6
11 – 12	9	9	9	5.4	0.6	9	6.6	0.7	9	7.0	0.8	9	7.3	0.8	9	7.7	0.9
13 – 16	8	8	8	12.8	1.6	8	13.6	1.7	8	14.2	1.8	8	14.9	1.9	8	15.6	1.9
17 – 22	2	2	2	7.0	3.5	2	6.0	3.0	2	6.3	3.2	2	6.6	3.3	2	6.9	3.5

1. Rand million.

Railway Safety Regulator

Selected performance indicators

Table 40.44 Railway Safety Regulator performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of safety initiatives conducted per year	Administration	Entity mandate	20	30	42	40	48	40	40
Number of safety performance agreements signed for high-risk operators per year	Operations		25	30	33	35	35	35	35
Number of industry safety risk profiles developed per year	Operations		1	1	1	1	1	1	1
Number of interface agreements aligned with operational risks per year	Operations		1	1	1	1	1	1	1
Number of common safety methods developed and implemented per year	Operations		0	1	1	1	1	1	1

Entity overview

The Railway Safety Regulator was established in terms of the National Railway Safety Regulator Act (2002). It is mandated to oversee railway operations, monitor operators and enforce a safe operating environment. This includes rail operators in neighbouring countries with operations that enter South Africa. Over the medium term, the regulator will focus on issuing safety permits, conducting inspections and audits, investigating railway accidents, and developing regulations and safety standards.

Expenditure is expected to increase at an average annual rate of 4.3 per cent, from R270.2 million in 2023/24 to R306.9 million in 2026/27. Compensation of employees comprises an estimated 64 per cent (R565.6 million) of planned expenditure over the MTEF period. The regulator expects to generate 70.3 per cent (R624 million) of its revenue over the next 3 years from administrative fees and most of the remainder through transfers from the department. Revenue is expected to increase in line with spending.

Programmes/Objectives/Activities

Table 40.45 Railway Safety Regulator expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	158.8	145.0	140.0	142.2	-3.6%	55.9%	148.7	159.1	161.0	4.2%	52.8%
Operations	98.4	111.2	125.3	127.9	9.1%	44.1%	132.3	140.1	145.9	4.5%	47.2%
Total	257.2	256.2	265.2	270.2	1.6%	100.0%	281.0	299.2	306.9	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.46 Railway Safety Regulator statements of financial performance

Statement of financial performance				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27		
Revenue											
Non-tax revenue	177.8	189.1	193.3	194.1	3.0%	71.5%	201.5	216.1	220.0	4.3%	71.9%
Sale of goods and services other than capital assets of which:	170.9	178.9	183.5	189.9	3.6%	68.5%	197.2	211.6	215.2	4.3%	70.3%
Administrative fees	170.9	178.9	183.5	189.9	3.6%	68.5%	197.2	211.6	215.2	4.3%	70.3%
Permit issuing fees	170.6	178.4	179.4	187.7	3.2%	67.9%	197.2	211.6	215.2	4.7%	70.1%
Permit application fees	0.3	0.5	4.1	2.2	90.9%	0.7%	-	-	-	-100.0%	0.2%
Other non-tax revenue	6.9	10.2	9.8	4.1	-15.5%	2.9%	4.3	4.5	4.7	4.7%	1.5%
Transfers received	82.0	69.7	72.9	76.1	-2.5%	28.5%	79.5	83.1	86.9	4.5%	28.1%
Total revenue	259.8	258.7	266.2	270.2	1.3%	100.0%	281.0	299.2	306.9	4.3%	100.0%
Expenses											
Current expenses	257.2	248.4	265.2	270.2	1.6%	99.2%	281.0	299.2	306.9	4.3%	100.0%
Compensation of employees	142.9	165.7	165.8	174.8	6.9%	61.9%	180.0	189.0	196.6	4.0%	64.0%
Goods and services	108.9	77.8	94.2	95.4	-4.3%	35.9%	101.0	110.2	110.3	4.9%	36.0%
Depreciation	5.4	4.9	5.3	0.0	-94.3%	1.5%	0.0	-	-	-100.0%	-
Transfers and subsidies	-	7.7	-	-	-	0.8%	-	-	-	-	-
Total expenses	257.2	256.2	265.2	270.2	1.6%	100.0%	281.0	299.2	306.9	4.3%	100.0%
Surplus/(Deficit)	2.6	2.6	-	-	-100.0%	-	-	-	-	-	-

Personnel information

Table 40.47 Railway Safety Regulator personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of approved funded posts	Number of posts on establishment	Actual			Revised estimate			Medium-term expenditure estimate									
		2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost	
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Railway Safety Regulator																	
Salary level	185	185	174	165.8	1.0	171	174.8	1.0	172	180.0	1.0	173	189.0	1.1	173	196.6	1.1
1 – 6	33	33	22	11.5	0.5	27	19.2	0.7	28	19.8	0.7	28	20.7	0.7	28	21.5	0.8
7 – 10	63	63	63	37.5	0.6	61	45.4	0.7	61	46.8	0.8	62	49.8	0.8	62	51.8	0.8
11 – 12	27	27	27	26.1	1.0	24	24.9	1.0	24	25.7	1.1	24	26.8	1.1	24	27.9	1.2
13 – 16	60	60	60	85.7	1.4	57	80.6	1.4	57	83.0	1.5	57	86.8	1.5	57	90.2	1.6
17 – 22	2	2	2	5.0	2.5	2	4.6	2.3	2	4.8	2.4	2	5.0	2.5	2	5.2	2.6

1. Rand million.

Road Accident Fund

Selected performance indicators

Table 40.48 Road Accident Fund performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Unrepresented claims as a percentage of total claims per year	Payment of claims to accident victims	Entity mandate	- ¹	6%	7.2%	7%	- ²	- ²	- ²
Legal cost as a percentage of claims payments per year	Payment of claims to accident victims		16.4% (R5.8bn/ R35.4bn)	15.3% (R6.2bn/ R40.4bn)	9.7% (R3.7bn/ R38.1bn)	8% (R3bn/ R37.2bn)	- ²	- ²	- ²
Number of open claims received but not finalised per year	Payment of claims to accident victims		350 257	324 354	427 034	- ²	- ²	- ²	- ²
Average value per personal claim per year	Payment of claims to accident victims		R396 218	R254 531	R346 149	- ²	- ²	- ²	- ²
Average value per loss of earnings claims per year	Payment of claims to accident victims		R1 084 369	R959 098	R1 050 476	- ²	- ²	- ²	- ²
Average value of general damages claims per year	Payment of claims to accident victims		R516 097	R508 147	R531 803	- ²	- ²	- ²	- ²

1. No historical data available.

2. No projections available.

Entity overview

In terms of the Road Accident Fund Act (1996), the Road Accident Fund is mandated to compensate South African road users for losses or damages caused by motor vehicle accidents within the borders of South Africa.

Over the medium term, the change in the settlement policy for loss-of-income claims from lump sum to annuity is expected to result in a moderation in the payment of claims in line with the fund's pay-as-you-go principle. As a result, the total value of claims paid out over the MTEF period is expected to decrease at an average annual rate of 6.2 per cent, from R45.4 billion in 2023/24 to R37.4 billion in 2026/27.

The fund derives revenue through the road accident fund levy in terms of the Customs and Excise Act (1964). Transfers received through the levy are expected to increase at an average annual rate of 0.3 per cent, from R49 billion in 2023/24 to R49.5 billion in 2026/27, in line with an expected increase in the sale of fuel.

Programmes/Objectives/Activities

Table 40.49 Road Accident Fund expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	2 587.7	2 773.5	3 264.6	3 922.3	14.9%	6.5%	4 109.6	4 215.5	4 260.8	2.8%	9.9%
Payment of claims to accident victims	37 877.4	44 952.7	52 032.9	45 392.3	6.2%	93.5%	35 850.5	34 139.2	37 447.5	-6.2%	90.1%
Total	40 465.1	47 726.2	55 297.5	49 314.6	6.8%	100.0%	39 960.0	38 354.7	41 708.4	-5.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.50 Road Accident Fund statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	159.9	222.8	286.2	240.3	14.5%	0.5%	78.3	626.4	1 822.5	96.5%	1.4%
Other non-tax revenue	159.9	222.8	286.2	240.3	14.5%	0.5%	78.3	626.4	1 822.5	96.5%	1.4%
Transfers received	42 088.6	47 931.9	48 495.3	48 974.3	5.2%	99.5%	49 339.5	49 587.6	49 467.1	0.3%	98.6%
Total revenue	42 248.5	48 154.7	48 781.6	49 214.7	5.2%	100.0%	49 417.9	50 214.0	51 289.6	1.4%	100.0%
Expenses											
Current expenses	2 587.7	2 773.5	3 264.6	3 922.3	14.9%	6.5%	4 109.6	4 215.5	4 260.8	2.8%	9.9%
Compensation of employees	1 768.1	1 996.0	2 135.7	2 204.1	7.6%	4.2%	2 356.2	2 518.7	2 692.5	6.9%	5.8%
Goods and services	679.7	613.6	785.3	1 329.4	25.1%	1.8%	1 407.0	1 440.3	1 348.0	0.5%	3.3%
Depreciation	49.7	44.8	45.6	105.7	28.6%	0.1%	104.9	73.4	64.7	-15.1%	0.2%
Interest, dividends and rent on land	90.1	119.1	298.1	283.2	46.5%	0.4%	241.4	183.1	155.6	-18.1%	0.5%
Transfers and subsidies	37 877.4	44 952.7	52 032.9	45 392.3	6.2%	93.5%	35 850.5	34 139.2	37 447.5	-6.2%	90.1%
Total expenses	40 465.1	47 726.2	55 297.5	49 314.6	6.8%	100.0%	39 960.0	38 354.7	41 708.4	-5.4%	100.0%
Surplus/(Deficit)	1 783.4	428.5	(6 516.0)	(100.0)	-138.3%		9 457.8	11 859.3	9 581.3	-557.6%	
Cash flow statement											
Cash flow from operating activities	3 346.1	(3 771.5)	(173.0)	584.8	-44.1%	100.0%	941.3	24 786.5	29 897.8	271.1%	100.0%
Receipts											
Non-tax receipts	138.9	216.6	281.7	224.3	17.3%	0.5%	61.4	608.4	1 803.4	100.3%	1.3%
Other tax receipts	138.9	216.6	281.7	224.3	17.3%	0.5%	61.4	608.4	1 803.4	100.3%	1.3%
Transfers received	40 559.6	47 058.7	48 469.4	48 882.8	6.4%	99.5%	49 256.7	49 527.6	49 478.1	0.4%	98.7%
Financial transactions in assets and liabilities	-	0.0	2.1	-	-	-	-	-	-	-	-
Total receipts	40 698.5	47 275.4	48 753.1	49 107.1	6.5%	100.0%	49 318.1	50 136.0	51 281.5	1.5%	100.0%
Payment											
Current payments	2 548.2	2 703.7	3 233.1	3 727.6	13.5%	6.6%	3 910.3	4 042.1	4 090.1	3.1%	12.7%
Compensation of employees	1 704.3	1 996.0	2 135.7	2 204.1	9.0%	4.3%	2 356.2	2 518.7	2 692.5	6.9%	8.0%
Goods and services	753.8	588.7	799.4	1 211.2	17.1%	1.8%	1 312.7	1 340.3	1 242.0	0.8%	4.1%
Interest and rent on land	90.1	119.1	298.1	312.4	51.4%	0.4%	241.4	183.1	155.6	-20.7%	0.6%
Transfers and subsidies	34 804.2	48 343.1	45 693.0	44 794.7	8.8%	93.4%	44 466.5	21 307.4	17 293.6	-27.2%	87.3%
Total payments	37 352.3	51 046.8	48 926.2	48 522.3	9.1%	100.0%	48 376.8	25 349.5	21 383.8	-23.9%	100.0%

Table 40.50 Road Accident Fund statements of financial performance, cash flow and financial position (continued)

Cash flow statement				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	2023/24 - 2026/27
Net cash flow from investing activities	(13.4)	(45.1)	(64.8)	(310.3)	185.3%	100.0%	(184.2)	(157.3)	(164.5)	-19.1%	100.0%
Acquisition of property, plant, equipment and intangible assets	(9.8)	(35.0)	(0.6)	(49.2)	71.5%	41.9%	(51.4)	(53.8)	(56.3)	4.6%	28.1%
Acquisition of software and other intangible assets	(3.6)	(10.1)	(64.1)	(261.1)	316.8%	58.1%	(132.8)	(103.4)	(108.2)	-25.4%	71.9%
Net increase/(decrease) in cash and cash equivalents	3 332.7	(3 816.6)	(237.8)	274.4	-56.5%	0.1%	757.0	24 629.2	29 733.3	376.7%	100.0%
Statement of financial position											
Carrying value of assets	215.2	222.2	295.9	383.4	21.2%	1.9%	401.8	420.6	440.0	4.7%	2.2%
<i>of which:</i>											
Acquisition of assets	(9.8)	(35.0)	(0.6)	(49.2)	71.5%	100.0%	(51.4)	(53.8)	(56.3)	4.6%	100.0%
Inventory	5.0	4.8	5.1	5.4	3.0%	-	5.7	5.9	6.2	4.7%	-
Loans	422.8	214.1	227.0	240.6	-17.1%	1.9%	252.1	264.0	276.1	4.7%	1.4%
Receivables and prepayments	10 335.9	11 005.1	11 204.7	11 295.9	3.0%	77.2%	11 838.1	12 394.4	12 964.6	4.7%	64.7%
Cash and cash equivalents	4 684.2	867.6	904.3	5 546.3	5.8%	19.0%	5 812.5	6 085.7	6 365.6	4.7%	31.7%
Total assets	15 663.0	12 313.8	12 637.0	17 471.5	3.7%	100.0%	18 310.1	19 170.7	20 052.6	4.7%	100.0%
Accumulated surplus/(deficit)	(346 576.0)	(344 792.7)	(342 977.9)	(335 986.5)	-1.0%	-2 412.5%	(352 113.9)	(368 663.3)	(385 621.8)	4.7%	-1 923.1%
Capital and reserves	102.0	108.7	108.7	108.7	2.2%	0.8%	113.9	119.3	124.8	4.7%	0.6%
Trade and other payables	335.9	337.2	357.4	378.8	4.1%	2.5%	397.0	415.7	434.8	4.7%	2.2%
Provisions	361 749.8	356 549.8	355 031.3	352 845.9	-0.8%	2 508.5%	369 782.5	387 162.3	404 971.8	4.7%	2 019.6%
Derivatives financial instruments	51.4	110.9	117.5	124.6	34.3%	0.7%	130.5	136.7	143.0	4.7%	0.7%
Total equity and liabilities	15 663.0	12 313.8	12 637.0	17 471.5	3.7%	100.0%	18 310.1	19 170.7	20 052.6	4.7%	100.0%

Personnel information

Table 40.51 Road Accident Fund personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment										Average growth rate of personnel posts (%)	Average: salary level/ Total (%)				
Number of approved funded posts	Number of posts on establishment	Actual 2022/23		Revised estimate 2023/24		Medium-term expenditure estimate								2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	2024/25		2025/26		2026/27					
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	
Road Accident Fund	3 380	3 380	2 135.7	0.6	2 204.1	0.7	3 380	2 356.2	0.7	3 380	2 518.7	0.7	3 380	2 692.5	0.8	-	100.0%
Salary level	3 380	3 380	2 135.7	0.6	2 204.1	0.7	3 380	2 356.2	0.7	3 380	2 518.7	0.7	3 380	2 692.5	0.8	-	100.0%
1 – 6	933	933	173.5	0.2	204.1	0.8	933	770.5	0.8	933	823.7	0.9	933	880.5	0.9	-	27.6%
7 – 10	1 738	1 738	1 035.8	0.6	1 219.2	0.1	1 738	229.7	0.1	1 738	245.6	0.1	1 738	262.5	0.2	-	51.4%
11 – 12	410	410	445.9	1.1	27.8	0.1	410	29.7	0.1	410	31.7	0.1	410	33.9	0.1	-	12.1%
13 – 16	293	293	458.9	1.6	1 219.2	4.2	293	1 303.3	4.4	293	1 393.2	4.8	293	1 489.3	5.1	-	8.7%
17 – 22	6	6	21.5	3.6	21.5	3.6	6	23.0	3.8	6	24.5	4.1	6	26.2	4.4	-	0.2%

1. Rand million.

Road Traffic Infringement Agency

Selected performance indicators

Table 40.52 Road Traffic Infringement Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of representations received and adjudicated within 21 days per year	Discourage contravention of traffic laws	Entity mandate	100% (276 449)	100% (281 827)	100% (192 547)	100%	100%	100%	100%

Entity overview

The Road Traffic Infringement Agency derives its mandate from the Administrative Adjudication of Road Traffic Offences (AARTO) Act (1998). The agency was established to administer procedures to discourage the contravention of road traffic laws, adjudicate infringements, enforce penalties for the contravention of road traffic laws, provide specialised prosecution support services, and carry out community education and awareness programmes in road safety-related matters. The agency's activities over the medium term are focused on administration, adjudication and support, and the AARTO rollout programme.

Expenditure is expected to increase at an average annual rate of 2.4 per cent, from R508.9 million in 2023/24 to R546.6 million in 2026/27, with goods and services accounting for an estimated 58.9 per cent (R915.7 million) of total estimated spending. The agency derives its revenue mainly through administrative fees and transfers from the department. Revenue is expected to increase at an average annual rate of 4.5 per cent, from R479.1 million in 2023/24 to R546.6 million in 2026/27.

Programmes/Objectives/Activities

Table 40.53 Road Traffic Infringement Agency expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	84.8	113.1	114.4	133.1	16.2%	49.6%	139.1	145.4	151.9	4.5%	27.4%
AARTO adjudication and support	35.5	31.8	54.4	146.2	60.2%	24.1%	121.5	127.0	132.7	-3.2%	25.4%
AARTO information and analytics	4.2	8.2	4.1	8.9	28.8%	2.7%	9.3	9.7	10.2	4.5%	1.8%
AARTO education and administration	7.2	10.9	23.4	59.0	101.8%	8.4%	61.6	64.4	67.3	4.5%	12.1%
AARTO rollout programme	14.1	38.7	-	161.7	125.6%	15.1%	168.9	176.5	184.5	4.5%	33.3%
Total	145.8	202.6	196.4	508.9	51.7%	100.0%	500.6	523.1	546.6	2.4%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.54 Road Traffic Infringement Agency statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Revenue											
Non-tax revenue	263.1	185.4	126.1	326.1	7.4%	59.7%	340.7	356.0	372.1	4.5%	68.1%
Sale of goods and services other than capital assets	260.3	178.2	112.9	326.1	7.8%	57.8%	340.7	356.0	372.1	4.5%	68.1%
<i>of which:</i>											
Administrative fees	260.3	178.2	112.9	326.1	7.8%	57.8%	340.7	356.0	372.1	4.5%	68.1%
Infringement fees	260.3	178.2	112.9	326.1	7.8%	57.8%	340.7	356.0	372.1	4.5%	68.1%
Other non-tax revenue	2.9	7.2	13.1	-	-100.0%	1.8%	-	-	-	-	-
Transfers received	88.2	159.4	175.0	153.0	20.1%	40.3%	159.9	167.1	174.6	4.5%	31.9%
Total revenue	351.3	344.9	301.1	479.1	10.9%	100.0%	500.6	523.1	546.6	4.5%	100.0%
Expenses											
Current expenses	145.8	202.6	196.4	508.9	51.7%	100.0%	500.6	523.1	546.6	2.4%	100.0%
Compensation of employees	85.3	146.8	107.8	197.5	32.3%	56.2%	206.4	215.7	225.4	4.5%	40.6%
Goods and services	58.7	53.8	86.5	309.2	74.0%	42.9%	291.9	305.0	318.8	1.0%	58.9%
Depreciation	1.9	2.0	2.1	2.2	5.5%	0.9%	2.3	2.4	2.5	4.5%	0.4%
Total expenses	145.8	202.6	196.4	508.9	51.7%	100.0%	500.6	523.1	546.6	2.4%	100.0%
Surplus/(Deficit)	205.5	142.2	104.7	(29.9)	-152.6%		-	-	-	-100.0%	

Table 40.54 Road Traffic Infringement Agency statements of financial performance, cash flow and financial position (continued)

Cash flow statement		Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million												
Cash flow from operating activities		219.4	105.3	(186.5)	(1.4)	-118.7%	100.0%	(1.5)	(1.6)	242.1	-653.8%	100.0%
Receipts												
Non-tax receipts		265.7	466.1	309.8	629.9	33.4%	72.6%	658.3	687.9	717.0	4.4%	80.4%
Sales of goods and services other than capital assets		263.1	459.3	297.0	629.9	33.8%	71.3%	658.3	687.9	717.0	4.4%	80.4%
of which:												
Administrative fees		263.1	459.3	297.0	629.9	33.8%	71.3%	658.3	687.9	717.0	4.4%	80.4%
Infringement fees		263.1	459.3	297.0	629.9	33.8%	71.3%	658.3	687.9	717.0	4.4%	80.4%
Other tax receipts		2.6	6.8	12.8	-	-100.0%	1.4%	-	-	-	-	-
Transfers received		88.2	159.4	9.1	153.0	20.1%	15.2%	159.9	167.0	174.7	4.5%	19.6%
Financial transactions in assets and liabilities		336.0	0.4	0.4	-	-100.0%	12.2%	-	-	-	-	-
Total receipts		689.9	625.9	319.2	782.9	4.3%	100.0%	818.1	854.9	891.7	4.4%	100.0%
Payment												
Current payments		134.8	236.8	337.1	447.1	49.1%	49.4%	467.1	488.2	266.6	-15.8%	53.0%
Compensation of employees		83.4	63.7	108.4	197.5	33.3%	19.1%	206.4	215.7	225.4	4.5%	27.6%
Goods and services		51.3	173.1	228.7	249.5	69.4%	30.3%	260.7	272.5	41.2	-45.2%	25.4%
Transfers and subsidies		335.7	283.8	168.7	337.3	0.2%	50.6%	352.5	368.3	383.1	4.3%	47.0%
Total payments		470.5	520.6	505.7	784.4	18.6%	100.0%	819.6	856.5	649.6	-6.1%	100.0%
Net cash flow from investing activities		(10.2)	(7.5)	(3.5)	(23.5)	32.1%	100.0%	(24.6)	(25.7)	(26.8)	4.5%	100.0%
Acquisition of property, plant, equipment and intangible assets		(7.6)	(3.2)	(0.4)	(18.1)	33.7%	51.5%	(18.9)	(19.7)	(20.6)	4.5%	76.9%
Acquisition of software and other intangible assets		(2.6)	(4.3)	(3.1)	(5.4)	27.4%	48.5%	(5.7)	(5.9)	(6.2)	4.5%	23.1%
Net increase/(decrease) in cash and cash equivalents		209.2	97.7	(190.1)	(24.9)	-149.2%	22.5%	(26.1)	(27.2)	215.3	-305.1%	100.0%
Statement of financial position												
Carrying value of assets		8.9	10.1	5.9	3.7	-25.2%	1.7%	3.9	4.1	4.3	4.5%	1.5%
of which:												
Acquisition of assets		(7.6)	(3.2)	(0.4)	(18.1)	33.7%	100.0%	(18.9)	(19.7)	(20.6)	4.5%	100.0%
Investments		60.8	151.4	136.6	142.8	32.9%	31.9%	148.5	154.4	160.6	4.0%	55.1%
Receivables and prepayments		36.0	42.7	27.4	64.4	21.3%	12.1%	67.3	70.3	73.5	4.5%	25.0%
Cash and cash equivalents		249.2	346.9	156.8	47.3	-42.5%	45.8%	49.4	51.6	53.9	4.5%	18.4%
Statutory receivables		-	-	165.9	-	-	8.4%	-	-	-	-	-
Total assets		354.9	551.2	492.7	258.2	-10.1%	100.0%	269.0	280.4	292.3	4.2%	100.0%
Accumulated surplus/(deficit)		242.2	384.5	342.2	99.9	-25.6%	61.5%	104.4	109.1	114.0	4.5%	38.8%
Trade and other payables		74.9	162.5	146.9	156.1	27.7%	35.2%	162.4	169.0	175.8	4.0%	60.3%
Provisions		37.8	4.2	3.6	2.2	-61.4%	3.2%	2.3	2.4	2.5	4.3%	0.8%
Total equity and liabilities		354.9	551.2	492.7	258.2	-10.1%	100.0%	269.0	280.4	292.3	4.2%	100.0%

Personnel information

Table 40.55 Road Traffic Infringement Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
		Actual			Revised estimate			Medium-term expenditure estimate											
Number of approved funded posts	Number of posts on establishment	2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Road Traffic Infringement Agency	183	183	128	107.8	0.8	197	197.5	1.0	197	206.4	1.0	197	215.7	1.1	197	225.4	1.1	-	100.0%
Salary level																			
1 – 6	53	53	11	2.8	0.3	53	16.4	0.3	53	17.2	0.3	53	17.9	0.3	53	18.8	0.4	-	26.9%
7 – 10	87	87	72	46.1	0.6	94	79.4	0.8	94	82.9	0.9	94	86.4	0.9	94	90.3	1.0	-	47.7%
11 – 12	17	17	19	17.1	0.9	24	26.0	1.1	24	27.2	1.1	24	28.4	1.2	24	29.7	1.2	-	12.2%
13 – 16	26	26	26	41.7	1.6	26	69.5	2.7	26	72.6	2.8	26	76.1	2.9	26	79.5	3.1	-	13.2%
17 – 22	-	-	-	-	-	-	6.2	-	-	6.5	-	-	6.8	-	-	7.1	-	-	-

1. Rand million.

Road Traffic Management Corporation

Selected performance indicators

Table 40.56 Road Traffic Management Corporation performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of road safety programmes implemented per year	Operations	Entity mandate	4	4	3	4	3	4	4
Number of targeted law enforcement interventions conducted per year	Law enforcement		4 322	5 864	3 196	3 345	7 665	7 665	7 665
Number of modules delivered to traffic officers per year	Training of traffic personnel		3	3	3	3	3	3	3
Number of inspections conducted per year	Law enforcement		332 424	359 890	326 615	341 250	358 312	358 312	358 312
Number of modules on the national qualifications framework (level 6) traffic officer qualification completed for traffic trainees per year	Training of traffic personnel		4	7	10	13	17	13	13
Number of modules on the national qualifications framework (level 6) road traffic safety officer qualification completed for road safety practitioners per year	Training of traffic personnel		3	6	9	9	9	9	9
Number of self-initiated fraud and corruption cases investigated per year	Traffic intelligence and security		130	160	197	220	190	280	310
Number of state of road safety reports published per year	Strategic services		2	0	1	1	1	1	1
Number of road traffic research studies published per year	Strategic services		3	4	1	3	1	3	3
Number of learner licence testing centres computerised per year	Strategic services		25	120	42	64	130	92	68
Number of vehicle testing stations using digitised roadworthiness testing sheet forms per year	Strategic services	– ¹	116	82	75	120	60	44	

1. No historical data available.

Entity overview

The Road Traffic Management Corporation was established through the Road Traffic Management Corporation Act (1999). It is mandated to provide national road traffic strategic planning and law enforcement, and pool public sector resources for road traffic management.

Over the medium term, the corporation intends to implement the national road traffic law enforcement code, which is expected to integrate and harmonise traffic law enforcement and facilitate the integration and

development of road safety regulations and the fair and efficient use of resources.

Total expenditure is expected to increase at an average annual rate of 6.9 per cent, from R1.5 billion in 2023/24 to R1.8 billion in 2026/27, mainly driven by spending on compensation of employees. Although transaction fees are expected to remain the corporation's main revenue source, comprising an estimated 61.7 per cent (R3 billion) of total revenue over the MTEF period, the corporation will pursue alternative revenue streams through its online licence renewal initiative.

Programmes/Objectives/Activities

Table 40.57 Road Traffic Management Corporation expenditure trends and estimates by programme/objective/activity

R million	Audited outcome				Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Administration	390.9	416.3	553.6	683.0	20.4%	39.8%	670.7	664.1	832.0	6.8%	44.2%	
Road safety marketing and stakeholder	158.7	213.9	228.2	34.1	-40.1%	13.0%	28.5	29.8	31.2	-2.9%	1.9%	
Law enforcement	253.6	271.2	274.4	264.1	1.4%	21.2%	373.4	448.8	462.3	20.5%	23.8%	
Training of traffic personnel	–	–	–	237.5	–	4.0%	210.8	206.5	188.1	-7.5%	13.2%	
Traffic intelligence and security	23.3	25.4	21.3	24.1	1.1%	1.9%	21.7	22.7	23.7	-0.5%	1.4%	
Strategic services	226.7	284.8	257.1	230.8	0.6%	20.0%	241.9	253.2	264.7	4.7%	15.4%	
Total	1 053.2	1 211.6	1 334.6	1 473.6	11.8%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	

Statements of financial performance, cash flow and financial position

Table 40.58 Road Traffic Management Corporation statements of financial performance, cash flow and financial position

Statement of financial performance												
R million	Audited outcome				Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23	2023/24				2024/25	2025/26	2026/27		
Revenue	939.9	1 019.4	1 207.7	1 253.4	10.1%	82.5%	1 349.8	1 420.9	1 586.9	8.2%	87.0%	
Non-tax revenue	886.1	928.7	1 027.2	1 136.3	8.6%	74.4%	1 206.7	1 271.2	1 356.8	6.1%	77.2%	
Sale of goods and services other than capital assets												
of which:												
Administrative fees	885.5	909.0	924.3	962.3	2.8%	69.3%	974.6	990.4	1 036.3	2.5%	61.7%	
eNATIS transactions fees	885.5	909.0	924.3	904.1	0.7%	68.3%	922.2	940.7	989.0	3.0%	58.4%	
Driving licence testing centres administrative fees	–	–	–	58.2	–	1.0%	52.4	49.8	47.3	-6.7%	3.3%	
Other sales	0.6	19.7	102.9	174.0	557.9%	5.2%	232.1	280.8	320.5	22.6%	15.5%	
Other non-tax revenue	53.8	90.7	180.5	117.2	29.6%	8.1%	143.1	149.7	230.1	25.2%	9.8%	
Transfers received	260.2	217.3	224.2	220.1	-5.4%	17.5%	197.0	204.3	215.2	-0.8%	13.0%	
Total revenue	1 200.2	1 236.7	1 431.9	1 473.6	7.1%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	
Expenses	1 053.2	1 211.6	1 334.6	1 473.6	11.8%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	
Current expenses	610.5	713.1	724.8	616.7	0.3%	53.2%	779.4	875.6	908.1	13.8%	49.1%	
Compensation of employees	380.1	430.7	508.8	793.6	27.8%	40.9%	672.6	650.2	790.0	-0.2%	45.3%	
Goods and services	62.6	66.4	96.3	63.2	0.3%	5.7%	94.8	99.2	103.8	18.0%	5.6%	
Depreciation	0.0	1.5	4.7	0.1	106.7%	0.1%	0.1	0.1	0.1	4.7%	–	
Interest, dividends and rent on land												
Total expenses	1 053.2	1 211.6	1 334.6	1 473.6	11.8%	100.0%	1 546.8	1 625.2	1 802.1	6.9%	100.0%	
Surplus/(Deficit)	147.0	25.1	97.2	–	-100.0%		–	–	–	–		
Cash flow statement												
Cash flow from operating activities	61.0	89.9	272.6	405.2	87.9%	100.0%	407.7	327.9	698.0	19.9%	100.0%	
Receipts												
Non-tax receipts	902.3	978.9	1 417.9	1 499.6	18.4%	81.7%	1 341.1	1 411.8	1 577.3	1.7%	84.4%	
Sales of goods and services other than capital assets	890.3	928.7	1 334.5	1 374.6	15.6%	77.4%	1 206.7	1 271.2	1 356.8	-0.4%	75.5%	
of which:												
Administrative fees	889.6	922.6	963.3	1 200.6	10.5%	69.2%	974.6	990.4	1 036.3	-4.8%	60.9%	
eNATIS transactions fees	889.6	896.9	900.3	904.1	0.5%	63.6%	922.2	940.7	989.0	3.0%	54.5%	
Driving licence testing centres administrative fees	–	25.6	63.0	58.2	–	2.3%	52.4	49.8	47.3	-6.7%	3.0%	
Other sales	0.6	6.1	371.2	174.0	557.9%	8.2%	232.1	280.8	320.5	22.6%	14.6%	
Other tax receipts	12.1	50.2	83.4	125.0	117.9%	4.3%	134.4	140.6	220.5	20.8%	8.9%	

Table 40.58 Road Traffic Management Corporation statements of financial performance, cash flow and financial position (continued)

Cash flow statement				Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
Audited outcome			2023/24				2020/21 - 2023/24	2024/25	2025/26		
R million	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2023/24 - 2026/27	
Transfers received	247.7	217.3	224.2	220.1	-3.9%	16.2%	197.0	204.3	215.2	-0.8%	12.1%
Financial transactions in assets and liabilities	25.1	21.6	18.5	58.9	32.9%	2.1%	61.1	58.9	56.8	-1.2%	3.4%
Total receipts	1 175.1	1 217.8	1 660.6	1 778.6	14.8%	100.0%	1 599.2	1 674.9	1 849.3	1.3%	100.0%
Payment											
Current payments	1 114.1	1 127.9	1 388.0	1 373.4	7.2%	100.0%	1 191.5	1 347.0	1 151.3	-5.7%	100.0%
Compensation of employees	622.0	701.6	702.8	826.3	9.9%	57.2%	756.7	850.1	881.7	2.2%	65.8%
Goods and services	492.0	426.3	685.1	547.0	3.6%	42.8%	434.8	496.8	269.5	-21.0%	34.2%
Interest and rent on land	0.0	-	0.1	0.1	141.0%	-	0.1	0.1	0.1	-5.0%	-
Total payments	1 114.1	1 127.9	1 388.0	1 373.4	7.2%	100.0%	1 191.5	1 347.0	1 151.3	-5.7%	100.0%
Net cash flow from investing activities	(121.6)	(197.2)	(243.3)	(392.5)	47.8%	100.0%	(242.5)	(217.9)	(261.1)	-12.7%	100.0%
Acquisition of property, plant, equipment and intangible assets	(116.1)	(119.8)	(227.0)	(387.7)	49.5%	87.1%	(238.1)	(213.3)	(256.3)	-12.9%	98.3%
Acquisition of software and other intangible assets	(6.2)	(79.2)	(17.2)	(4.7)	-8.8%	13.4%	(4.4)	(4.6)	(4.8)	0.7%	1.7%
Proceeds from the sale of property, plant, equipment and intangible assets	0.7	1.8	0.9	-	-100.0%	-0.5%	-	-	-	-	-
Net cash flow from financing activities	-	(11.8)	(47.8)	-	-	-	-	-	-	-	-
Repayment of finance leases	-	(11.8)	(47.8)	-	-	-	-	-	-	-	-
Net increase/(decrease) in cash and cash equivalents	(60.6)	(119.0)	(18.4)	12.7	-159.4%	-4.0%	165.2	110.0	436.9	225.2%	100.0%
Statement of financial position											
Carrying value of assets of which:	699.3	979.7	1 123.0	771.0	3.3%	77.1%	820.5	793.3	830.6	2.5%	71.9%
Acquisition of assets	(116.1)	(119.8)	(227.0)	(387.7)	49.5%	100.0%	(238.1)	(213.3)	(256.3)	-12.9%	100.0%
Inventories	4.2	7.3	2.9	16.8	59.5%	0.7%	13.9	14.0	14.6	-4.5%	1.3%
Receivables and prepayments	121.3	128.1	133.4	114.0	-2.1%	10.9%	119.1	120.9	126.6	3.6%	10.7%
Cash and cash equivalents	192.8	73.7	55.3	170.9	-3.9%	11.3%	178.5	179.5	188.0	3.2%	16.0%
Total assets	1 017.5	1 188.8	1 314.5	1 072.7	1.8%	100.0%	1 132.0	1 107.8	1 159.9	2.6%	100.0%
Accumulated surplus/(deficit)	859.4	850.1	947.4	840.3	-0.7%	76.6%	891.6	863.2	906.4	2.6%	78.3%
Capital and reserves	55.7	55.7	55.7	55.7	-	4.9%	55.7	55.7	55.7	-	5.0%
Finance lease	-	122.8	79.8	0.8	-	4.1%	0.9	0.9	0.9	4.6%	0.1%
Trade and other payables	64.6	88.2	146.5	96.2	14.2%	8.5%	100.5	103.0	107.8	3.9%	9.1%
Provisions	37.8	71.9	85.2	79.8	28.3%	5.9%	83.3	85.1	89.1	3.7%	7.5%
Total equity and liabilities	1 017.5	1 188.8	1 314.5	1 072.7	1.8%	100.0%	1 132.0	1 107.8	1 159.9	2.6%	100.0%

Personnel information**Table 40.59 Road Traffic Management Corporation personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2024			Number and cost ¹ of personnel posts filled/planned for on funded establishment												Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of approved establishment posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate								
			2022/23		Unit cost	2023/24		Unit cost	2024/25		Unit cost	2025/26		Unit cost	2026/27		Unit cost
			Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Road Traffic Management Corporation	1 327	1 327	1 327	724.8	0.5	1 098	616.7	0.6	1 641	779.4	0.5	1 641	875.6	0.5	1 641	908.1	0.6
Salary level																	
1-6	178	178	178	36.7	0.2	178	28.2	0.2	178	36.0	0.2	178	37.7	0.2	178	39.5	0.2
7-10	939	939	939	385.9	0.4	710	295.3	0.4	1 253	439.5	0.4	1 253	519.8	0.4	1 253	535.2	0.4
11-12	96	96	96	100.0	1.0	96	95.6	1.0	96	99.1	1.0	96	103.7	1.1	96	108.7	1.1
13-16	107	107	107	181.6	1.7	107	177.2	1.7	107	183.6	1.7	107	192.2	1.8	107	201.5	1.9
17-22	7	7	7	20.6	2.9	7	20.4	2.9	7	21.2	3.0	7	22.2	3.2	7	23.2	3.3

1. Rand million.

South African Civil Aviation Authority

Selected performance indicators

Table 40.60 South African Civil Aviation Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of air safety infrastructure inspections conducted or certificates issued per year	Continually improve civil aviation safety	Priority 6: Social cohesion and safer communities	229	229	247	266	266	266	266
Number of air safety operations inspections conducted or certificates issued per year	Continually improve civil aviation safety		1 374	1 374	1 677	1 783	1 783	1 783	1 783
Number of aviation security inspections conducted or certificates issued per year	Continually improve civil aviation security		877	877	1 109	1 133	1 133	1 133	1 133

Entity overview

The South African Civil Aviation Authority was established in terms of the Civil Aviation Act (2009). The authority is mandated to oversee the safety and security of the civil aviation industry and ensure compliance with and adherence to the standards and recommended practices of the International Civil Aviation Organisation.

The authority will continue to focus on implementing safety and security programmes over the medium term in line with the standards and recommended practices issued by the organisation and South African civil aviation regulations. Accordingly, it intends to enhance and sustain its capacity by replacing flight inspection aircraft and flight calibration equipment, and procuring security systems, server rooms and an examination centre for its new building.

Total expenditure is expected to increase at an average annual rate of 8.5 per cent, from R900.7 million in 2023/24 to R1.2 billion in 2026/27. Compensation of employees accounts for an estimated 68.6 per cent (R2.2 billion) of total expenditure over the medium term. Passenger safety charges, user fees and the aviation fuel levy are expected to comprise 79.1 per cent (R2.6 billion) of the authority's revenue over the period ahead, with transfers from the department amounting to an estimated R271.4 million. Revenue is set to increase in line with spending.

Programmes/Objectives/Activities

Table 40.61 South African Civil Aviation Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Administration	270.5	305.2	366.7	376.9	11.7%	44.7%	411.3	455.4	478.0	8.2%	41.7%
Continually improve civil aviation safety	290.0	314.5	373.8	462.9	16.9%	48.5%	510.2	571.8	601.0	9.1%	51.9%
Continually improve civil aviation security	39.6	44.2	55.8	60.9	15.4%	6.8%	65.0	68.7	72.6	6.0%	6.5%
Total	600.1	663.9	796.4	900.7	14.5%	100.0%	986.4	1 095.9	1 151.6	8.5%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.62 South African Civil Aviation Authority statements of financial performance, cash flow and financial position

Statement of financial performance											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23	2023/24	2020/21 - 2023/24	2023/24	2024/25	2025/26	2026/27	2023/24 - 2026/27	2026/27
Revenue											
Non-tax revenue	305.3	498.2	697.7	826.8	39.4%	75.0%	899.0	1 005.8	1 057.7	8.6%	91.3%
Sale of goods and services other than capital assets	287.3	483.3	664.0	782.4	39.6%	71.3%	854.6	961.1	1 013.0	9.0%	87.0%
<i>of which:</i>											
Administrative fees	252.7	447.3	626.8	741.9	43.2%	66.1%	812.2	916.8	966.7	9.2%	82.8%
User fees	90.4	112.8	137.6	108.5	6.3%	15.4%	113.6	119.0	124.4	4.7%	11.3%
Flight inspection unit user fees	37.6	36.4	33.3	41.5	3.4%	5.3%	43.5	45.5	47.6	4.7%	4.3%
Passenger safety charges	124.8	298.1	455.8	559.4	64.9%	44.6%	621.2	716.9	757.5	10.6%	63.9%
Fuel levy	-	-	-	32.5	-	0.9%	33.9	35.4	37.1	4.5%	3.4%
Sales by market establishments	34.6	35.9	37.2	40.5	5.5%	5.2%	42.4	44.3	46.3	4.5%	4.2%
Accidents and incidents investigations	34.6	35.9	37.2	40.5	5.5%	5.2%	42.4	44.3	46.3	4.5%	4.2%
Other non-tax revenue	18.0	14.9	33.7	44.4	35.1%	3.6%	44.4	44.6	44.7	0.3%	4.3%
Transfers received	155.5	277.6	187.9	85.8	-18.0%	25.0%	87.4	90.1	93.9	3.1%	8.7%
Total revenue	460.8	775.8	885.6	912.6	25.6%	100.0%	986.4	1 095.9	1 151.6	8.1%	100.0%
Expenses											
Current expenses	600.1	663.9	796.4	900.7	14.5%	100.0%	986.4	1 095.9	1 151.6	8.5%	100.0%
Compensation of employees	444.5	473.1	558.0	619.4	11.7%	71.0%	677.1	749.0	789.5	8.4%	68.6%
Goods and services	144.2	179.2	229.3	266.5	22.7%	27.3%	293.2	322.4	334.7	7.9%	29.5%
Depreciation	11.4	11.6	9.1	14.8	9.0%	1.6%	16.0	24.5	27.4	22.7%	2.0%
Total expenses	600.1	663.9	796.4	900.7	14.5%	100.0%	986.4	1 095.9	1 151.6	8.5%	100.0%
Surplus/(Deficit)	(139.4)	111.9	89.2	11.8	-143.9%		-	-	-	-100.0%	
Cash flow statement											
Cash flow from operating activities	(93.5)	147.5	137.9	62.0	-187.2%	100.0%	33.3	45.4	54.1	-4.5%	100.0%
Receipts											
Non-tax receipts	345.6	465.3	684.1	837.5	34.3%	75.2%	890.9	994.7	1 051.3	7.9%	91.3%
Sales of goods and services other than capital assets	335.3	454.4	660.0	796.4	33.4%	72.5%	849.9	953.5	1 010.2	8.3%	87.3%
<i>of which:</i>											
Administrative fees	300.7	418.4	622.8	755.8	36.0%	67.4%	807.5	909.2	963.9	8.4%	83.1%
User fees	300.7	418.4	622.8	755.8	36.0%	67.4%	807.5	909.2	963.9	8.4%	83.1%
Flight inspection unit user fees	-	-	-	41.5	-	1.1%	-	-	-	-100.0%	1.1%
Passenger safety charges	-	-	-	559.4	-	15.1%	-	-	-	-100.0%	15.1%
Fuel levy	-	-	-	32.5	-	0.9%	-	-	-	-100.0%	0.9%
Sales by market establishment	34.6	35.9	37.2	40.5	5.5%	5.1%	42.4	44.3	46.4	4.6%	4.2%
Accidents and incidents investigations	34.6	35.9	37.2	40.5	5.5%	5.1%	42.4	44.3	46.4	4.6%	4.2%
Other tax receipts	10.3	10.9	24.0	41.2	58.6%	2.7%	41.1	41.2	41.1	-0.1%	4.0%
Transfers received	155.5	277.6	187.9	85.8	-18.0%	24.8%	87.4	90.1	93.9	3.1%	8.7%
Total receipts	501.1	742.9	872.0	923.3	22.6%	100.0%	978.3	1 084.7	1 145.2	7.4%	100.0%
Payment											
Current payments	594.6	595.4	734.0	861.3	13.2%	100.0%	945.0	1 039.3	1 091.1	8.2%	100.0%
Compensation of employees	450.4	431.4	515.4	600.1	10.0%	72.0%	655.8	735.0	773.0	8.8%	70.2%
Goods and services	144.2	164.0	218.7	261.2	21.9%	28.0%	289.2	304.4	318.1	6.8%	29.8%
Total payments	594.6	595.4	734.0	861.3	13.2%	100.0%	945.0	1 039.3	1 091.1	8.2%	100.0%
Net cash flow from investing activities	(5.8)	(7.3)	(5.9)	(32.5)	77.7%	100.0%	(95.5)	(28.5)	(182.1)	77.6%	100.0%
Acquisition of property, plant, equipment and intangible assets	(4.8)	(2.2)	(7.1)	(17.5)	54.2%	71.5%	(80.5)	(16.0)	(177.1)	116.3%	72.9%
Acquisition of software and other intangible assets	(1.8)	(5.2)	-	(15.0)	103.7%	36.9%	(15.0)	(12.5)	(5.0)	-30.7%	27.1%
Proceeds from the sale of property, plant, equipment and intangible assets	0.8	0.0	1.2	-	-100.0%	-8.5%	-	-	-	-	-
Net cash flow from financing activities	-	-	-	-	-	-	-	-	114.2	-	-
Borrowing activities	-	-	-	-	-	-	-	-	114.2	-	-
Net increase/(decrease) in cash and cash equivalents	(99.3)	140.2	132.0	29.5	-166.8%	6.1%	(62.2)	16.9	(13.8)	-177.7%	100.0%

Table 40.62 South African Civil Aviation Authority statements of financial performance, cash flow and financial position (continued)

Statement of financial position											
R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Carrying value of assets	87.9	83.3	80.5	98.2	3.8%	17.5%	177.7	181.8	336.6	50.7%	26.2%
<i>of which:</i>											
Acquisition of assets	(4.8)	(2.2)	(7.1)	(17.5)	54.2%	100.0%	(80.5)	(16.0)	(177.1)	116.3%	100.0%
Inventory	0.9	0.5	0.6	0.6	-14.0%	0.1%	0.6	0.6	0.6	-	0.1%
Receivables and prepayments	53.3	72.4	77.7	65.0	6.9%	13.1%	71.2	80.4	84.7	9.2%	10.3%
Cash and cash equivalents	198.7	338.9	470.9	500.5	36.1%	69.2%	438.3	455.2	441.4	-4.1%	63.4%
Total assets	340.7	495.1	629.8	664.3	24.9%	100.0%	687.8	717.9	863.3	9.1%	100.0%
Accumulated surplus/(deficit)	288.1	400.0	489.2	501.1	20.3%	79.6%	501.1	501.1	501.1	-	69.0%
Finance lease	-	-	-	-	-	-	-	-	114.2	-	3.3%
Trade and other payables	52.7	72.6	65.2	78.2	14.1%	13.1%	90.4	117.0	142.7	22.2%	14.4%
Provisions	-	22.5	75.3	85.0	-	7.3%	96.3	99.8	105.3	7.4%	13.2%
Total equity and liabilities	340.7	495.1	629.8	664.3	24.9%	100.0%	687.8	717.9	863.3	9.1%	100.0%

Personnel information

Table 40.63 South African Civil Aviation Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%) 2023/24 - 2026/27	Average: salary level/Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual 2022/23			Revised estimate 2023/24			Medium-term expenditure estimate											
		2022/23		Unit cost	2023/24		Unit cost	2024/25			2025/26			2026/27					
South African Civil Aviation Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost
Salary level	662	681	599	558.0	0.9	621	619.4	1.0	662	677.1	1.0	681	749.0	1.1	681	789.5	1.2	3.1%	100.0%
1 – 6	71	71	60	26.1	0.4	67	24.2	0.4	71	35.0	0.5	71	34.9	0.5	71	37.3	0.5	2.0%	10.6%
7 – 10	177	180	151	78.2	0.5	156	92.6	0.6	177	99.7	0.6	180	115.0	0.6	180	119.8	0.7	4.9%	26.2%
11 – 12	305	319	293	292.4	1.0	296	312.1	1.1	305	338.5	1.1	319	376.2	1.2	319	395.6	1.2	2.5%	46.9%
13 – 16	103	105	89	141.7	1.6	96	167.6	1.7	103	179.4	1.7	105	196.8	1.9	105	208.9	2.0	3.0%	15.5%
17 – 22	6	6	6	19.6	3.3	6	22.9	3.8	6	24.6	4.1	6	26.2	4.4	6	28.0	4.7	-	0.9%

1. Rand million.

South African Maritime Safety Authority

Selected performance indicators

Table 40.64 South African Maritime Safety Authority performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Number of reportable maritime pollution incidents from all types of vessels per year	Prevent and combat pollution of the marine environment by ships	Entity mandate	2	2.1	1.9	<4	<4	<4	<3
Reportable maritime incident rate from all types of vessels per year	Ensure the safety of life and property at sea		10	14.7	14	<20	<20	<15	<15
Percentage of high priority foreign vessels inspected under port state responsibility per year	Ensure the safety of life and property at sea		100%	100%	100%	100%	100%	100%	100%
Number of maritime fatalities reported from all types of vessels per year	Ensure the safety of life and property at sea		2	2	1	<4	<4	<3	<3
Number of merchant vessels registered on the South African ships register per year	Promote South Africa's maritime interests		1	1	1	1	1	1	1

Entity overview

The South African Maritime Safety Authority was established in terms of the South African Maritime Safety Authority Act (1998). It is responsible for regulating and enforcing maritime safety and marine pollution from ships, and promoting South Africa's maritime interests. Its continued focus is on ensuring the safety of life and property at sea, and preventing and combating marine pollution.

Spending is expected to increase at an average annual rate of 4.3 per cent, from R471.6 million in 2023/24 to R535.2 million in 2026/27, with compensation of employees comprising an estimated 62.3 per cent (R948.6 million) of total expenditure over the MTEF period.

The authority generates revenue through levies, fees and user charges. Total revenue is expected to increase at an average annual rate of 4.3 per cent, from R472.2 million in 2023/24 to R536.3 million.

Programmes/Objectives/Activities

Table 40.65 South African Maritime Safety Authority expenditure trends and estimates by programme/objective/activity

R million	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
Administration	37.6	34.2	35.3	42.0	3.7%	6.9%	42.8	45.8	48.4	4.9%	9.0%
Prevent and combat pollution of the marine environment by ships	56.8	57.1	57.9	70.0	7.2%	11.3%	71.4	76.2	80.2	4.7%	15.0%
Ensure the safety of life and property at sea	219.6	220.8	224.0	270.5	7.2%	43.5%	276.0	294.8	310.3	4.7%	57.8%
Promote South Africa's maritime interests	237.1	247.0	282.5	89.1	-27.8%	38.3%	85.6	91.5	96.3	2.6%	18.2%
Total	551.1	559.0	599.7	471.6	-5.1%	100.0%	475.8	508.3	535.2	4.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.66 South African Maritime Safety Authority statements of financial performance

Statement of financial performance	Audited outcome			Revised estimate 2023/24	Average growth rate (%) 2020/21 - 2023/24	Average: Expenditure/ Total (%) 2020/21 - 2023/24	Medium-term expenditure estimate			Average growth rate (%) 2023/24 - 2026/27	Average: Expenditure/ Total (%) 2023/24 - 2026/27
	2020/21	2021/22	2022/23				2024/25	2025/26	2026/27		
R million											
Revenue											
Non-tax revenue	533.3	594.7	637.3	471.6	-4.0%	99.9%	475.6	508.2	535.6	4.3%	99.9%
Sale of goods and services other than capital assets	528.4	585.5	621.4	470.1	-3.8%	98.5%	474.1	506.7	534.1	4.3%	99.6%
<i>of which:</i>											
Administrative fees	286.4	314.5	312.2	352.8	7.2%	57.5%	353.9	376.9	396.4	4.0%	74.2%
Levies	286.4	314.5	312.2	352.8	7.2%	57.5%	353.9	376.9	396.4	4.0%	74.2%
Sales by market establishments	188.8	202.7	234.3	34.3	-43.4%	28.3%	30.3	31.9	33.6	-0.7%	6.5%
Vessel management services	188.8	198.9	234.1	30.3	-45.6%	28.0%	30.3	31.9	33.6	3.4%	6.3%
SA Agulhas fees	0.0	3.8	0.3	4.0	409.3%	0.4%	-	-	-	-100.0%	0.2%
Other sales	53.3	68.2	74.8	83.0	15.9%	12.7%	89.9	98.0	104.1	7.8%	18.8%
Other non-tax revenue	4.8	9.3	15.9	1.5	-32.2%	1.3%	1.5	1.5	1.5	-	0.3%
Transfers received	1.2	0.4	0.7	0.6	-18.5%	0.1%	0.7	0.7	0.7	5.0%	0.1%
Total revenue	534.4	595.2	638.0	472.2	-4.0%	100.0%	476.3	508.9	536.3	4.3%	100.0%
Expenses											
Current expenses	548.0	553.3	597.0	467.7	-5.1%	99.3%	472.1	504.5	531.2	4.3%	99.2%
Compensation of employees	329.4	331.7	330.0	292.2	-3.9%	59.0%	294.4	318.2	336.0	4.8%	62.3%
Goods and services	209.5	214.6	261.0	167.1	-7.3%	38.8%	170.8	179.0	187.6	3.9%	35.4%
Depreciation	9.0	6.9	6.1	8.4	-2.1%	1.4%	6.9	7.3	7.6	-3.3%	1.5%
Interest, dividends and rent on land	0.1	0.0	0.0	-	-100.0%	-	-	-	-	-	-
Transfers and subsidies	3.2	5.8	2.7	3.9	6.9%	0.7%	3.7	3.9	4.0	1.4%	0.8%
Total expenses	551.1	559.0	599.7	471.6	-5.1%	100.0%	475.8	508.3	535.2	4.3%	100.0%
Surplus/(Deficit)	(16.7)	36.1	38.3	-	-100.0%	-	-	-	1.1	-	-

Personnel information

Table 40.67 South African Maritime Safety Authority personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)	
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate											
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27		
South African Maritime Safety Authority		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	-0.1%	100.0%	
Salary level	359	359	431	330.0	0.8	359	292.2	0.8	358	294.4	0.8	358	318.2	0.9	358	336.0			0.9
1 – 6	62	62	132	37.6	0.3	62	15.3	0.2	61	14.3	0.2	61	15.5	0.3	61	16.3	0.3	-0.5%	17.1%
7 – 10	160	160	162	106.1	0.7	160	92.0	0.6	160	91.4	0.6	160	98.8	0.6	160	104.4	0.7	-	44.7%
11 – 12	56	56	71	77.4	1.1	56	56.6	1.0	56	56.4	1.0	56	61.0	1.1	56	64.4	1.1	-	15.6%
13 – 16	78	78	65	105.9	1.6	78	118.6	1.5	78	122.1	1.6	78	131.9	1.7	78	139.3	1.8	-	21.8%
17 – 22	3	3	1	2.9	2.9	3	9.7	3.2	3	10.1	3.4	3	11.0	3.7	3	11.6	3.9	-	0.8%

1. Rand million.

South African National Roads Agency

Selected performance indicators

Table 40.68 South African National Roads Agency performance indicators by programme/objective/activity and related priority

Indicator	Programme/Objective/Activity	MTSF priority	Audited performance			Estimated performance	MTEF targets		
			2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Percentage of travel undertaken each year on national roads with roughness less than 4.2m/km	Roads asset infrastructure management	Priority 2: Economic transformation and job creation	95.3%	95%	95%	95%	95%	95%	95%
Percentage of travel undertaken each year on national roads with rut depth less than 20mm	Roads asset infrastructure management		98.6%	95%	95%	95%	95%	95%	95%
Percentage of travel undertaken each year on national roads with macro-texture higher than 0.4mm	Roads asset infrastructure management		98.6%	95%	95%	95%	95%	95%	95%
Percentage of travel over or under bridges on national roads with overall condition index higher than 70	Roads asset infrastructure management		93.4%	90%	90%	90%	90%	90%	90%
Length of national road network with active routine road maintenance contracts (km)	Roads asset infrastructure management		22 253	22 262	22 262	23 536	23 536	23 536	23 536
Length of national road network with active resurfacing contracts (km)	Roads asset infrastructure management		125	1 000	1 200	1 200	1 800	2 400	2 400
Length of national road network with active strengthening, improvement or construction contracts (km)	Roads asset infrastructure management		78	600	300	270	450	600	600

Entity overview

The South African National Roads Agency was established in terms of the South African National Roads Agency Limited and National Roads Act (1998). It is responsible for the planning, design, construction, operation,

management, control, maintenance and rehabilitation of the national road network, including the financing of these functions, for toll and non-toll roads. The declared national road network as at 31 March 2023 was 23 536 kilometres, of which non-toll roads comprised 87 per cent and toll roads constituted 13 per cent. Non-toll roads are fully funded through annual grant allocations amounting to R53.5 billion over the next 3 years.

Over the medium term, the agency's focus remains on constructing, maintaining and preserving the national road network. Accordingly, over the period ahead, the agency intends to implement its flagship projects, of which 11 are in the construction phase, 6 are in the tender phase and 10 are in the design phase. These projects are expected to result in more than R24.5 billion in infrastructure investment. They are all in key economic corridors and their timelines for completion range between 5 and 10 years.

Due to the implementation of backlog projects, payments to service providers for road maintenance or construction accounts for the bulk of the agency's total expenditure, increasing at an average annual rate of 1.8 per cent, from R26.3 billion in 2023/24 to R27.7 billion in 2026/27. Expenditure on compensation of employees is estimated to increase at an average annual rate of 3.9 per cent, from R820.7 million in 2023/24 to R919.3 million in 2026/27, in line with the agency's imperative to retain personnel. Total expenditure is expected to increase at an average annual rate of 2.3 per cent, from R30.3 billion in 2023/24 to R32.4 billion in 2026/27.

The agency is set to receive 74.4 per cent (R83.5 billion) of its revenue over the MTEF period through transfers from the department and 15.7 per cent (R15.8 billion) through toll fees, concession income and rental income from investment properties. Revenue is expected to increase at an average annual rate of 7.1 per cent, from R30.9 billion in 2023/24 to R38 billion in 2026/27.

Programmes/Objectives/Activities

Table 40.69 South African National Roads Agency expenditure trends and estimates by programme/objective/activity

	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Administration	2 692.3	2 950.2	3 076.0	4 003.8	14.1%	15.3%	4 377.0	4 531.5	4 740.0	5.8%	13.7%
Roads asset infrastructure management	12 550.8	15 278.8	18 923.6	26 291.3	28.0%	84.7%	25 276.5	32 584.6	27 697.4	1.8%	86.3%
Total	15 243.0	18 228.9	21 999.6	30 295.0	25.7%	100.0%	29 653.5	37 116.1	32 437.4	2.3%	100.0%

Statements of financial performance, cash flow and financial position

Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position

Statement of financial performance	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2020/21 - 2023/24	2024/25		
R million											
Revenue											
Non-tax revenue	6 726.3	8 294.9	9 890.5	8 948.6	10.0%	39.5%	9 715.7	9 154.6	8 132.3	-3.1%	25.6%
Sale of goods and services other than capital assets of which:	4 420.6	5 315.1	5 053.1	6 186.9	11.9%	24.5%	4 902.5	5 332.4	5 585.0	-3.4%	15.7%
<i>Sales by market establishments</i>	3 909.6	4 773.9	4 753.0	5 660.5	13.1%	22.2%	4 365.7	4 771.4	4 998.2	-4.1%	14.2%
<i>Toll revenue</i>	3 706.9	4 522.0	4 475.3	5 378.2	13.2%	21.0%	4 049.3	4 431.1	4 631.1	-4.9%	13.2%
<i>Concession income</i>	154.5	199.3	223.0	218.9	12.3%	0.9%	223.3	233.3	244.0	3.7%	0.7%
<i>Rental income on leased properties</i>	48.3	52.7	54.7	63.4	9.5%	0.3%	93.1	107.0	123.1	24.8%	0.3%
Other sales	510.9	541.1	300.1	526.4	1.0%	2.3%	536.9	560.9	586.7	3.7%	1.6%
Other non-tax revenue	2 305.8	2 979.8	4 837.3	2 761.7	6.2%	15.0%	4 813.2	3 822.2	2 547.3	-2.7%	9.9%
Transfers received	8 897.5	10 282.5	14 119.3	21 985.0	35.2%	60.5%	25 219.1	28 531.7	29 844.2	10.7%	74.4%
Total revenue	15 623.8	18 577.4	24 009.8	30 933.6	25.6%	100.0%	34 934.8	37 686.3	37 976.5	7.1%	100.0%
Expenses											
Current expenses	15 243.0	18 228.9	21 999.6	30 295.0	25.7%	100.0%	29 653.5	37 116.1	32 437.4	2.3%	100.0%
Compensation of employees	436.3	446.9	491.5	820.7	23.4%	2.6%	841.2	878.9	919.3	3.9%	2.7%
Goods and services	6 866.0	9 164.4	12 710.1	20 575.8	44.2%	55.3%	20 582.2	28 081.3	23 464.4	4.5%	71.3%
Depreciation	4 250.6	4 300.8	4 405.9	5 059.4	6.0%	22.1%	5 391.2	5 618.9	5 877.4	5.1%	17.0%
Interest, dividends and rent on land	3 690.2	4 316.9	4 392.1	3 839.1	1.3%	20.1%	2 838.9	2 537.0	2 176.3	-17.2%	8.9%
Total expenses	15 243.0	18 228.9	21 999.6	30 295.0	25.7%	100.0%	29 653.5	37 116.1	32 437.4	2.3%	100.0%
Surplus/(Deficit)	380.8	348.5	2 010.2	638.5	18.8%		5 281.3	570.2	5 539.1	105.5%	

Table 40.70 South African National Roads Agency statements of financial performance, cash flow and financial position

Cash flow statement											
R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2020/21	2021/22	2022/23				2023/24	2024/25	2025/26		
Cash flow from operating activities	13 852.5	10 895.6	6 608.2	7 341.7	-19.1%	100.0%	6 634.1	1 792.8	6 465.8	-4.1%	100.0%
Receipts											
Non-tax receipts	5 756.0	6 919.5	8 684.1	10 779.0	23.3%	30.5%	9 861.7	9 037.1	8 002.1	-9.5%	28.9%
Sales of goods and services other than capital assets	4 369.7	5 259.5	4 994.8	6 195.5	12.3%	20.0%	6 405.1	6 632.2	6 937.3	3.8%	20.0%
<i>of which:</i>											
<i>Sales by market establishment</i>	<i>3 851.3</i>	<i>4 715.9</i>	<i>4 694.7</i>	<i>5 669.1</i>	<i>13.8%</i>	<i>18.2%</i>	<i>5 868.2</i>	<i>6 071.3</i>	<i>6 350.5</i>	<i>3.9%</i>	<i>18.3%</i>
<i>Toll revenue</i>	<i>3 706.9</i>	<i>4 522.0</i>	<i>4 475.3</i>	<i>5 386.9</i>	<i>13.3%</i>	<i>17.4%</i>	<i>5 575.9</i>	<i>5 767.3</i>	<i>6 032.6</i>	<i>3.8%</i>	<i>17.4%</i>
<i>Concession income</i>	<i>96.2</i>	<i>141.3</i>	<i>164.7</i>	<i>218.9</i>	<i>31.6%</i>	<i>0.6%</i>	<i>225.5</i>	<i>235.6</i>	<i>246.4</i>	<i>4.0%</i>	<i>0.7%</i>
<i>Rental income on leased properties</i>	<i>48.3</i>	<i>52.7</i>	<i>54.7</i>	<i>63.4</i>	<i>9.5%</i>	<i>0.2%</i>	<i>66.8</i>	<i>68.3</i>	<i>71.5</i>	<i>4.1%</i>	<i>0.2%</i>
Other sales	518.3	543.6	300.1	526.4	0.5%	1.8%	536.9	560.9	586.7	3.7%	1.7%
Other tax receipts	1 386.4	1 659.9	3 689.3	4 583.5	49.0%	10.6%	3 456.6	2 404.9	1 064.8	-38.5%	8.9%
Transfers received	18 709.1	17 267.9	14 992.7	21 524.5	4.8%	69.5%	21 640.6	24 500.1	25 622.5	6.0%	71.1%
Total receipts	24 465.1	24 187.3	23 676.8	32 303.5	9.7%	100.0%	31 502.3	33 537.2	33 624.6	1.3%	100.0%
Payment											
Current payments	10 612.6	13 291.7	17 068.6	24 961.8	33.0%	100.0%	24 868.2	31 744.4	27 158.7	2.9%	100.0%
Compensation of employees	436.3	446.9	491.7	820.7	23.4%	3.4%	841.2	878.9	918.2	3.8%	3.2%
Goods and services	6 675.5	9 072.7	12 997.3	21 421.4	47.5%	73.3%	21 235.8	28 680.6	24 092.7	4.0%	87.6%
Interest and rent on land	3 500.8	3 772.1	3 579.6	2 719.6	-8.1%	23.3%	2 791.2	2 185.0	2 147.9	-7.6%	9.2%
Total payments	10 612.6	13 291.7	17 068.6	24 961.8	33.0%	100.0%	24 868.2	31 744.4	27 158.7	2.9%	100.0%
Net cash flow from investing activities	(205.4)	(6 395.0)	(12 025.2)	(19 594.2)	356.9%	100.0%	(23 976.0)	(28 990.9)	(32 364.1)	18.2%	100.0%
Acquisition of property, plant, equipment and intangible assets	(2 336.9)	(4 772.2)	(8 280.1)	(17 848.2)	96.9%	343.1%	(22 151.8)	(27 084.9)	(30 370.4)	19.4%	92.7%
Investment property	–	–	(17.5)	–	–	–	–	–	–	–	–
Acquisition of software and other intangible assets	(15.9)	(26.7)	(15.9)	(5.4)	-30.3%	2.1%	(6.1)	(6.4)	(6.7)	7.4%	–
Proceeds from the sale of property, plant, equipment and intangible assets	3.2	0.6	2.7	–	-100.0%	-0.4%	–	–	–	–	–
Other flows from investing activities	2 144.3	(1 596.6)	(3 714.4)	(1 740.7)	-193.3%	-244.8%	(1 818.2)	(1 899.6)	(1 987.0)	4.5%	7.3%
Net cash flow from financing activities	(840.7)	7 409.0	(155.2)	460.9	-181.8%	100.0%	2 721.3	6 856.2	12 598.7	201.2%	100.0%
Deferred income	1 432.1	4 334.4	7 925.1	4 599.1	47.5%	-1 055.1%	4 803.8	5 019.0	5 249.9	4.5%	322.3%
Borrowing activities	(2 272.9)	3 074.7	(8 080.3)	(8 693.0)	56.4%	908.0%	(2 082.5)	1 837.2	7 348.8	-194.6%	-469.4%
Other flows from financing activities	–	–	–	4 554.7	–	247.1%	–	–	–	-100.0%	247.1%
Net increase/(decrease) in cash and cash equivalents	12 806.4	11 909.7	(5 572.2)	(11 791.7)	-197.3%	21.3%	(14 620.6)	(20 341.9)	(13 299.6)	4.1%	100.0%
Statement of financial position											
Carrying value of assets	448 129.2	518 500.8	593 649.9	535 086.6	6.1%	90.5%	606 019.6	642 320.0	680 829.3	8.4%	94.8%
<i>of which:</i>											
<i>Acquisition of assets</i>	<i>(2 336.9)</i>	<i>(4 772.2)</i>	<i>(8 280.1)</i>	<i>(17 848.2)</i>	<i>96.9%</i>	<i>100.0%</i>	<i>(22 151.8)</i>	<i>(27 084.9)</i>	<i>(30 370.4)</i>	<i>19.4%</i>	<i>100.0%</i>
Investments	1 791.9	3 265.5	7 062.4	67.4	-66.5%	0.5%	69.5	72.2	75.6	3.9%	–
Receivables and prepayments	1 233.7	1 523.8	1 825.3	1 598.1	9.0%	0.3%	1 652.9	1 712.8	1 791.6	3.9%	0.3%
Cash and cash equivalents	29 340.3	41 250.0	59 414.2	77 238.5	38.1%	8.7%	28 305.5	13 511.6	4 716.3	-60.6%	4.9%
Non-current assets held for sale	13.7	13.3	13.8	44.8	48.5%	–	46.2	48.0	50.2	3.9%	–
Total assets	480 508.7	564 553.4	661 965.6	614 035.4	8.5%	100.0%	636 093.7	657 664.7	687 462.9	3.8%	100.0%
Accumulated surplus/(deficit)	(14 468.5)	(14 120.6)	(12 187.2)	(15 822.3)	3.0%	-2.5%	(16 297.0)	(16 948.9)	(17 728.5)	3.9%	-2.6%
Capital and reserves	354 620.4	422 502.7	501 671.9	455 294.9	8.7%	74.6%	475 490.8	498 967.4	521 919.9	4.7%	75.2%
Capital reserve fund	–	–	14 756.4	4 554.7	–	0.7%	–	–	–	-100.0%	0.2%
Borrowings	45 936.4	49 596.8	42 392.2	45 079.3	-0.6%	8.0%	33 359.2	28 295.2	24 254.0	-18.7%	5.1%
Accrued interest	767.2	911.5	661.4	1 103.9	12.9%	0.2%	720.9	785.8	856.5	-8.1%	0.1%
Deferred income	89 583.1	100 946.0	109 397.1	119 327.6	10.0%	18.1%	137 216.3	140 786.4	152 186.5	8.4%	21.1%
Trade and other payables	905.5	1 372.1	1 909.0	998.3	3.3%	0.2%	1 966.3	2 005.6	2 045.8	27.0%	0.3%
Taxation	2 423.7	2 502.1	2 428.9	2 562.5	1.9%	0.4%	2 669.4	2 776.2	2 903.9	4.3%	0.4%
Provisions	460.1	566.8	658.9	654.1	12.4%	0.1%	676.8	697.3	719.3	3.2%	0.1%
Managed funds	280.9	276.0	276.9	282.4	0.2%	–	290.9	299.6	305.6	2.7%	–
Total equity and liabilities	480 508.7	564 553.4	661 965.6	614 035.5	8.5%	100.0%	636 093.7	657 664.7	687 462.9	3.8%	100.0%

Personnel information

Table 40.71 South African National Roads Agency personnel numbers and cost by salary level

Number of posts estimated for 31 March 2024		Number and cost ¹ of personnel posts filled/planned for on funded establishment															Average growth rate of personnel posts (%)	Average: salary level/ Total (%)		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate												
		2022/23			2023/24			2024/25			2025/26			2026/27			2023/24 - 2026/27			
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost				
South African National Roads Agency		695	695	695	491.5	0.7	689	820.7	1.2	695	841.2	1.2	695	878.9	1.3	678	919.3	1.4	-0.5%	100.0%
Salary level																				
1 – 6	41	41	41	11.9	0.3	41	13.6	0.3	41	13.9	0.3	41	14.5	0.4	41	110.9	2.7	-	5.9%	
7 – 10	310	310	310	129.1	0.4	310	198.5	0.6	310	203.5	0.7	310	212.6	0.7	310	345.7	1.1	-	45.0%	
11 – 12	160	160	160	102.7	0.6	160	195.5	1.2	160	200.4	1.3	160	209.4	1.3	160	237.7	1.5	-	23.2%	
13 – 16	177	177	177	217.9	1.2	176	400.1	2.3	177	388.4	2.2	177	405.8	2.3	162	196.3	1.2	-2.7%	25.1%	
17 – 22	7	7	7	29.7	4.2	2	13.0	6.5	7	35.0	5.0	7	36.6	5.2	5	28.7	5.7	35.7%	0.8%	

1. Rand million.

